

SUMMARY

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

Row Ref		Total Cost of Scheme £000s	Prior Years Spend £000s	Cash Limits			
				2019-20	2020-21	2021-22	Later Years
				£000s	£000s	£000s	£000s
1	Adult, Social Care & Health (ASCH)	35,311	8,550	8,917	7,300	10,544	0
2	Children, Young People & Education (CYPE)	697,677	375,340	141,035	105,052	76,250	0
3	Growth, Environment & Transport (GET)	874,881	305,850	170,290	159,070	156,043	83,628
4	Strategic & Corporate Services (S&CS)	227,706	63,714	71,277	52,565	40,150	0
5	Capitalised Transformation Costs	5,000	3,920	1,080	0	0	0
6	Total Cash Limit	1,840,575	757,374	392,599	323,987	282,987	83,628
Funded by:							
7	Borrowing	409,534	122,207	121,922	123,970	48,025	-6,590
8	Property Enterprise Fund (PEF) 2	374	374	0	0	0	0
9	Grants	853,521	465,378	161,299	109,885	116,621	338
10	Developer Contributions	254,035	54,005	34,471	36,574	84,802	44,183
11	Other External Funding	101,856	15,785	15,436	21,287	11,139	38,209
12	Revenue and Renewals	37,746	7,757	10,139	9,820	9,683	347
13	Capital Receipts	100,045	57,770	28,321	14,281	-327	0
14	Capital Receipts Loan Repayments	78,464	30,178	19,931	8,170	13,044	7,141
15	Capital Receipts to Fund Transformation	5,000	3,920	1,080	0	0	0
16	Total Finance	1,840,575	757,374	392,599	323,987	282,987	83,628

SUMMARY

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING

		2019-22 Funded By:										
Row Ref		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
1	Adult, Social Care & Health (ASCH)	35,311	8,550	2,547	1,737	3,177	16,800	1,500	1,000	0	26,761	0
2	Children, Young People & Education (CYPE)	697,677	375,340	63,011	153,596	68,634	0	18,000	19,096	0	322,337	0
3	Growth, Environment & Transport (GET)	874,881	305,850	86,510	224,972	84,036	31,034	9,766	7,940	41,145	485,403	83,628
4	Strategic & Corporate Services (S&CS)	227,706	63,714	141,849	7,500	0	28	376	14,239	0	163,992	0
5	Capitalised Transformation Costs	5,000	3,920	0	0	0	0	0	1,080	0	1,080	0
6	Total Cash Limit	1,840,575	757,374	293,917	387,805	155,847	47,862	29,642	43,355	41,145	999,573	83,628
		2019-22 Funded By:										
		Three Year Budget		Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	
		£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
	ROLLING PROGRAMMES											
7	Adult, Social Care & Health (ASCH)	1,500		0	0	0	0	1,500	0	0	1,500	
8	Children, Young People & Education (CYPE)	63,583		1,050	44,533	0	0	18,000	0	0	63,583	
9	Growth, Environment & Transport (GET)	177,695		65,078	103,469	0	46	9,000	102	0	177,695	
10	Strategic & Corporate Services (S&CS)	18,140		8,690	7,500	0	0	0	1,950	0	18,140	
11	Total Rolling Programmes	260,918		74,818	155,502	0	46	28,500	2,052	0	260,918	
		2019-22 Funded By:										
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	INDIVIDUAL PROJECTS											
12	Adult, Social Care & Health (ASCH)	33,811	8,550	2,547	1,737	3,177	16,800	0	1,000	0	25,261	0
13	Children, Young People & Education (CYPE)	634,094	375,340	61,961	109,063	68,634	0	0	19,096	0	258,754	0
14	Growth, Environment & Transport (GET)	697,186	305,850	21,432	121,503	84,036	30,988	766	7,838	41,145	307,708	83,628
15	Strategic & Corporate Services (S&CS)	209,566	63,714	133,159	0	0	28	376	12,289	0	145,852	0
16	Capitalised Transformation Costs	5,000	3,920	0	0	0	0	0	1,080	0	1,080	0
17	Total Individual Projects	1,579,657	757,374	219,099	232,303	155,847	47,816	1,142	41,303	41,145	738,655	83,628
18	Total Cash Limit	1,840,575	757,374	293,917	387,805	155,847	47,862	29,642	43,355	41,145	999,573	83,628

ADULT SOCIAL CARE & HEALTH (ASCH)								
SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR								
Row Ref		Description of Project	Three Year Budget £000s	Cash Limits				
				2019-20 £000s	2020-21 £000s	2021-22 £000s		
	ROLLING PROGRAMMES	Description of Project						
1	<i>Home Support Fund & Equipment</i>	Provision of equipment and/or alterations to individuals' homes	1,500	500	500	500		
2	Total Rolling Programmes		1,500	500	500	500		
			Total Cost of Scheme £000s	Prior Years Spend £000s	Cash Limits			Later Years £000s
					2019-20 £000s	2020-21 £000s	2021-22 £000s	
	INDIVIDUAL PROJECTS	Description of Project						
3	<i>Developer Funded Community Schemes</i>	A variety of community schemes to be funded by developer contributions	4,630	1,554	2,032		1,044	
	Kent Strategy for Services for Learning Disability (LD):							
4	Learning Disability Good Day Programme	To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county	3,128	1,815	1,313			
	Kent Strategy for Services for Older People (OP):							
5	<i>OP Strategy - Specialist Care Facilities</i>	Older Persons Care Provision - Accommodation Strategy	2,281	1,281	1,000			
6	<i>Extra Care Facilities</i>	Provision of Extra Care Accommodation	16,800		1,000	6,800	9,000	
	System Development:							
7	Adult Social Care Case Management	Replacement of the Adult Social Care Case Management & finance system	6,447	3,900	2,547			
	Other Individual Projects:							
8	Housing & Technology Fund	To encourage sustainable expansion in suitable housing provision for people with learning disabilities	525		525			
9	Total Individual Projects		33,811	8,550	8,417	6,800	10,044	0
10	Directorate Total		35,311	8,550	8,917	7,300	10,544	0

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

ADULT SOCIAL CARE & HEALTH (ASCH)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

	Total Cost of Scheme	Prior Years Spend	Cash Limits			
			2019-20	2020-21	2021-22	Later Years
Funded by:	£000s	£000s	£000s	£000s	£000s	£000s
Borrowing	5,805	3,258	2,547	0	0	0
Property Enterprise Fund (PEF) 2	369	369	0	0	0	0
Grants	3,666	1,929	1,737	0	0	0
Developer Contributions	4,792	1,615	2,133	0	1,044	0
Other External Funding	16,800	0	1,000	6,800	9,000	0
Revenue and Renewals	1,500	0	500	500	500	0
Capital Receipts	2,379	1,379	1,000	0	0	0
Total:	35,311	8,550	8,917	7,300	10,544	0

ADULT, SOCIAL CARE & HEALTH

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING

2019-22 Funded By:												
Row Ref		Three Year Budget		Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	
		£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
ROLLING PROGRAMMES												
1	<i>Home Support Fund & Equipment</i>	1,500						1,500			1,500	
2	Total Rolling Programmes	1,500		0	0	0	0	1,500	0	0	1,500	
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
INDIVIDUAL PROJECTS												
3	<i>Developer Funded Community Schemes</i>	4,630	1,554			3,076					3,076	
Kent Strategy for Services for Learning Disability (LD):												
4	Learning Disability Good Day Programme	3,128	1,815		1,212	101					1,313	
Kent Strategy for Services for Older People (OP):												
5	<i>OP Strategy - Specialist Care Facilities</i>	2,281	1,281						1,000		1,000	
6	<i>Extra Care Facilities</i>	16,800	0				16,800				16,800	
System Development:												
7	Adult Social Care Case Management	6,447	3,900	2,547							2,547	
Other Individual Projects:												
7	Housing & Technology Fund	525			525						525	
8	Total Individual Projects	33,811	8,550	2,547	1,737	3,177	16,800	0	1,000	0	25,261	0
9	Directorate Total	35,311	8,550	2,547	1,737	3,177	16,800	1,500	1,000	0	26,761	0

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CHILDREN, YOUNG PEOPLE & EDUCATION (CYPE)								
SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR								
Row Ref		Description of Project	Three Year Budget £000s	Cash Limits				
				2019-20 £000s	2020-21 £000s	2021-22 £000s		
	ROLLING PROGRAMMES	Description of Project						
1	<i>Annual Planned Enhancement Programme*</i>	Planned and reactive capital projects to keep schools open and operational	24,000	8,000	8,000	8,000		
2	Devolved Formula Capital Grants for Schools*	Enhancement of schools	13,500	4,500	4,500	4,500		
3	Schools Revenue Contribution to Capital *	Schools spend on capital projects	18,000	6,000	6,000	6,000		
4	Youth - Modernisation of Assets	To purchase vehicles and equipment for youth services	50		50			
5	<i>Modernisation Programme*</i>	Improving and upgrading school buildings	8,033	4,033	2,000	2,000		
6	Total Rolling Programmes		63,583	22,533	20,550	20,500		
			Total Cost of Scheme £000s	Prior Years Spend £000s	Cash Limits			
					2019-20 £000s	2020-21 £000s	2021-22 £000s	Later £000s
	INDIVIDUAL PROJECTS	Description of Project						
	Basic Need Schemes - to provide additional pupil places:							
7	<i>Basic Need Kent Commissioning Plan (KCP) 2016 & previous years</i>	Increasing the capacity of Kent's schools	312,181	258,484	47,872	5,825		
8	<i>Basic Need KCP 2017</i>	Increasing the capacity of Kent's schools	138,628	14,697	61,279	62,652		
9	<i>Basic Need KCP 2018</i>	Increasing the capacity of Kent's schools	76,425		4,650	16,025	55,750	
	Other Projects:							
10	Special Schools Review Phase 2	Major programme of building works to ensure facilities are fit for purpose	84,313	84,313				
11	John Wallis Academy	To provide a new primary school building to replace the current unsuitable accommodation	5,075	5,075				
12	CYPE Single System	Improve efficiency by reducing the number of recording and monitoring systems	1,772	1,722	50			
13	Vocational Education Centre Programme	To support vocational projects at schools	1,542	1,451	91			
14	Priority School Build Programme (PSBP) 1 & 2	Additional works under the PSBP programme not funded by the Education and Skills Funding Agency (ESFA)	14,158	9,598	4,560			
15	Total Individual Projects		634,094	375,340	118,502	84,502	55,750	
16	Directorate Total		697,677	375,340	141,035	105,052	76,250	

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* Estimated allocations have been included for 2019-20, 2020-21 and 2021-22.

CHILDREN, YOUNG PEOPLE & EDUCATION (CYPE)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

	Total Cost of Scheme	Prior Years Spend	Cash Limits			
			2019-20	2020-21	2021-22	Later Years
Funded by:	£000s	£000s	£000s	£000s	£000s	£000s
Borrowing	105,332	42,321	19,870	53,026	-9,885	0
Property Enterprise Fund (PEF) 2	5	5	0	0	0	0
Grants	428,852	275,256	75,637	37,697	40,262	0
Developer Contributions	105,081	36,447	23,921	4,840	39,873	0
Other External Funding	425	425	0	0	0	0
Revenue and Renewals	18,440	440	6,000	6,000	6,000	0
Capital Receipts	39,542	20,446	15,607	3,489	0	0
Total:	697,677	375,340	141,035	105,052	76,250	0

CHILDREN, YOUNG PEOPLE & EDUCATION (CYPE)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING

2019-22 Funded By:												
Row Ref		Three Year Budget	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22		
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		
ROLLING PROGRAMMES												
1	<i>Annual Planned Enhancement Programme*</i>	24,000	1,000	23,000						24,000		
2	Devolved Formula Capital Grants for Schools*	13,500		13,500						13,500		
3	Schools Revenue Contribution to Capital *	18,000					18,000			18,000		
4	Youth - Modernisation of Assets	50	50							50		
5	<i>Modernisation Programme*</i>	8,033		8,033						8,033		
6	Total Rolling Programmes	63,583	1,050	44,533	0	0	18,000	0	0	63,583		
2019-22 Funded By:												
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
INDIVIDUAL PROJECTS												
	Basic Need Schemes - to provide additional pupil places:											
7	<i>Basic Need Kent Commissioning Plan (KCP) 2016 & previous years</i>	312,181	258,484	1,008	-1,682	50,371			4,000		53,697	
8	<i>Basic Need KCP 2017</i>	138,628	14,697	50,210	63,881	9,840					123,931	
9	<i>Basic Need KCP 2018</i>	76,425		22,190	45,812	8,423					76,425	
Other Projects:												
10	Special Schools Review Phase 2	84,313	84,313	-8,396					8,396		0	
11	John Wallis Academy	5,075	5,075	-3,489					3,489		0	
12	CYPE Single System	1,772	1,722						50		50	
13	Vocational Education Centre Programme	1,542	1,451	11					80		91	
14	Priority School Build Programme (PSBP) 1 & 2	14,158	9,598	427	1052				3,081		4,560	
15	Total Individual Projects	634,094	375,340	61,961	109,063	68,634	0	0	19,096	0	258,754	0
16	Directorate Total	697,677	375,340	63,011	153,596	68,634	0	18,000	19,096	0	322,337	0

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

* Estimated allocations have been included for 2019-20, 2020-21 and 2021-22.

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

Row Ref		Description of Project	Three Year Budget £000s	Cash Limits				
				2019-20 £000s	2020-21 £000s	2021-22 £000s		
ROLLING PROGRAMMES								
Community & Regulatory Services								
1	<i>Country Parks Access and Development</i>	Improvements and adaptations to country parks	282	162	60	60		
2	<i>Public Rights of Way (PROW)</i>	Structural improvements of public rights of way	2,160	720	720	720		
3	Public Sports Facilities Improvement - Capital Grants	Capital grants for the new provision/refurbishment of sports facilities and projects in the community	225	75	75	75		
Economic Development								
4	Village Halls and Community Centres - Capital Grants	Capital grants for improvements and adaptations to village halls and community centres	225	75	75	75		
Planning, Highways, Transport & Waste								
5	<i>Highway Major Enhancement / Other Capital Enhancement / Bridge Assessment and Strengthening*</i>	Enhancement of the Kent road network and bridge strengthening including a contribution to cost of works at Faversham Swing Bridge	165,008	59,586	57,761	47,661		
6	<i>Integrated Transport Schemes *</i>	Improvements to road safety	9,343	3,143	3,100	3,100		
7	Major Schemes - Preliminary Design Fees	Preliminary design of new roads	406	186	220			
8	Land Compensation Part 1 claims	Land compensation part 1 claims	46	36	10			
9	Total Rolling Programmes		177,695	63,983	62,021	51,691	0	
			Total Cost of Scheme £000s	Prior Years Spend £000s	Cash Limits			
					2019-20 £000s	2020-21 £000s	2021-22 £000s	Later Years £000s
INDIVIDUAL PROJECTS								
Community & Regulatory Services								
10	<i>Digital Autopsy</i>	To provide body storage facility and office accommodation	1,172		717	455		
11	Herne Bay Library Plus	Project in partnership with Canterbury City Council to maximise the utilisation of an existing building. The project will also address long-term building issues	289	5	284			
12	<i>Southborough Hub</i>	New Southborough Hub facility including the reprovision of the library, predominantly funded by external partners	12,058	2,441	9,117	500		
13	Sustainable access to education & employment	Targeted improvements to Public Rights of Way	1,188	788	200	200		
14	<i>Tunbridge Wells Cultural Hub</i>	Development of a cultural and learning hub in partnership with Tunbridge Wells Borough Council	12,888	1,414	6,210	5,264		

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

		Total Cost of Scheme £000s	Prior Years Spend £000s	Cash Limits			
				2019-20 £000s	2020-21 £000s	2021-22 £000s	Later Years £000s
	INDIVIDUAL PROJECTS						
	Economic Development						
1	Broadband Contract 2	11,814	11,200	614			
2	Innovation Investment Initiative (i3)	6,000	4,989	1,011			
3	<i>Javelin Way Development</i>	9,145	240	5,102	3,774	29	
4	Kent & Medway Business Fund	42,168	12,209	16,402	6,010	7,547	
5	Kent Empty Property Initiative - No Use Empty (NUE)	30,991	24,157	2,536	2,064	2,173	61
6	No Use Empty - Rented Affordable Homes	3,216	1,608	1,538	70		
7	Marsh Million	1,434	1,120	69	86	159	
8	<i>Turner</i>	5,900		5,900			
9	The Kent Broadband Voucher Scheme	2,862		150	2,712		
	Planning, Highways, Transport & Waste						
10	<i>A2 Off Slip Wincheap, Canterbury</i>	4,400	342	1,859	2,199		
11	<i>A226 St Clements Way</i>	6,903	6,401	447	20	35	
12	<i>A2500 Lower Road Improvements</i>	6,486	2,970	3,221	287	8	
13	<i>A28 Chart Road, Ashford</i>	26,248	4,981	20	7,464	13,783	
14	Dartford Town Centre	12,000	615	2,262	3,226	5,897	
15	Drovers Roundabout junction	23,610	23,501	109			
16	East Kent Access Phase 2 - Major Road Scheme	85,425	84,922	493	10		

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

		Total Cost of Scheme	Prior Years Spend	Cash Limits				
				2019-20	2020-21	2021-22	Later Years	
		£000s	£000s	£000s	£000s	£000s	£000s	
	INDIVIDUAL PROJECTS	Description of Project						
1	Energy and Water Efficiency Investment Fund - External	Energy Efficiency works	2,804	2,206	155	127	87	229
2	Energy Reduction and Water Efficiency Investment - KCC	Energy Efficiency works	2,189	1,883	64	63	61	118
3	Kent Medical Campus (National Productivity Investment Fund - NPIF)	NPIF project in Maidstone to ease congestion	11,819	1,793	8,393	1,633		
4	Kent Strategic Congestion management programme across growth areas	Package of measures to reduce congestion and carbon footprint	5,024	2,483	1,241	1,300		
5	Kent Sustainable interventions programme for growth	Highway improvements	2,763	1,496	572	695		
6	Kent Thameside LSTF - Integrated door-to-door journeys	Package of measures to reduce congestion	4,558	3,561	510	487		
7	<i>Kent Thameside Strategic Transport Programme</i>	Strategic highway improvement in Dartford & Gravesham	39,086	2,935	4,482	8,769	22,900	
8	LED Conversion	Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System	40,000	37,842	2,158			
9	<i>Leigh (Medway) Flood Storage Area</i>	To provide flood defences for the River Medway, including property level resilience for Yalding and the surrounding area, increasing the capacity of Leigh Flood Storage area and to support the LGF3 bid for funds to support flood defences for Hildenborough and East Peckham	4,000		1,500		2,500	
10	<i>Maidstone Integrated Transport</i>	Improving transport links with various schemes in Maidstone	10,550	1,688	4,935	3,927		
11	M20 Junction 4 Eastern Over Bridge	Carriageway widening	6,195	6,164	31	0		
12	North Farm Development	Road Improvement scheme	7,429	7,413	5	11		
13	<i>Open Golf</i>	To enable transport improvements in relation to hosting The Open in 2020	3,546	673	2,848	25		
14	Rathmore Road Link	Road improvement scheme	8,383	7,879	270	199	35	
15	Sittingbourne Northern Relief Road - Major Road Scheme	Construction of relief road	29,147	28,912	235			

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

		Total Cost of Scheme £000s	Prior Years Spend £000s	Cash Limits			
				2019-20 £000s	2020-21 £000s	2021-22 £000s	Later Years £000s
	INDIVIDUAL PROJECTS	Description of Project					
1	Street Lighting Concrete Column - Replacement Scheme	Street lighting column replacement	2,629	1,667	962		
2	<i>Sturry Link Road, Canterbury</i>	Construction of bypass	29,600	1,535	2,090	21,051	4,924
3	<i>Herne Relief Road</i>	Developer funded scheme providing an alternative route between Herne Bay and Canterbury to avoid Herne village	7,691	212	862	1,834	600
4	M2 Junction 5	KCC contribution	1,600		800	800	
5	<i>Housing Infrastructure Fund - Swale Infrastructure Projects</i>	Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout	37,090	250	2,447	9,322	24,243
6	<i>Thanet Parkway</i>	Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth	27,650	2,143	8,877	3,630	13,000
7	Tunbridge Wells Junction Improvements	Junction improvements	1,958	1,245	713		
8	West Kent local sustainable transport - tackling congestion	Package of measures to reduce congestion and carbon footprint	5,070	3,157	900	1,013	
9	Westwood Relief Strategy - Poorhole Lane Improvement	Road scheme to relieve congestion	4,491	4,456	35		
10	<i>A228 Colts Hill Strategic Link - Road Scheme</i>	Construction of bypass	25,000				25,000
11	<i>Orchard Way Railway Bridge, Ashford</i>	Strategic highway improvement	15,000				15,000
12	<i>South East Maidstone Strategic Link - Road Scheme</i>	Construction of bypass	35,000				35,000
13	Waste Compactor Replacement	To replace waste compactors at Household Waste Recycle Centres to ensure efficient waste site operation	1,070		300	385	385
14	Essella Road Bridge (PROW)	Urgent works to ensure footbridge remains open	300		300		
15	A252 Safer Roads Fund	Grant funded scheme	2,146	20	2,126		
16	A290 Safer Roads Fund	Grant funded scheme	1,501		50	1,451	
17	Fastrack Full Network - Bean Road Tunnels	Bus rapid transit system within Kent Thameside to provide fast, reliable and efficient transport for local journeys	15,700	334	185	5,986	5,986
18	Total Individual Projects		697,186	305,850	106,307	97,049	104,352
19	Directorate Total		874,881	305,850	170,290	159,070	156,043

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

* Indicative allocations have been included for 2019-20, 2020-21 and 2021-22.

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

	Total Cost of Scheme	Prior Years Spend	Cash Limits			
			2019-20	2020-21	2021-22	Later Years
Funded by:	£000s	£000s	£000s	£000s	£000s	£000s
Borrowing	134,482	54,562	37,293	28,307	20,910	-6,590
Property Enterprise Fund (PEF) 2	0	0	0	0	0	0
Grants	413,224	187,914	81,425	69,688	73,859	338
Developer Contributions	144,162	15,943	8,417	31,734	43,885	44,183
Other External Funding	76,960	7,717	14,408	14,487	2,139	38,209
Revenue and Renewals	15,789	5,676	3,333	3,250	3,183	347
Capital Receipts	15,465	7,525	5,483	3,434	-977	0
Recycling of Loan Repayments	74,799	26,513	19,931	8,170	13,044	7,141
Total:	874,881	305,850	170,290	159,070	156,043	83,628

GROWTH, ENVIRONMENT & TRANSPORT (GET)												
SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING												
Row Ref		Three Year Budget	2019-22 Funded By:							Total 2019-22		
			Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments			
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
	ROLLING PROGRAMMES											
	Community & Regulatory Services											
1	<i>Country Parks Access and Development</i>	282	180					102		282		
2	<i>Public Rights of Way</i>	2,160	300	1,860						2,160		
3	Public Sports Facilities Improvement - Capital Grants	225	225							225		
	Economic Development											
4	Village Halls and Community Centres - Capital Grants	225	225							225		
	Planning, Highways, Transport & Waste											
5	<i>Highway Major Enhancement / Other Capital Enhancement / Bridge Assessment and Strengthening*</i>	165,008	64,025	91,983			9,000			165,008		
6	<i>Integrated Transport Schemes*</i>	9,343		9,343						9,343		
7	Major Schemes - Preliminary Design Fees	406	123	283						406		
8	Land compensation and Part 1 claims	46				46				46		
9	Total Rolling Programmes	177,695	65,078	103,469	0	46	9,000	102	0	177,695		
			2019-22 Funded By:									
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	INDIVIDUAL PROJECTS											
	Community & Regulatory Services											
10	<i>Digital Autopsy</i>	1,172		1,172							1,172	
11	Herne Bay Library Plus	289	5	246		38					284	
12	<i>Southborough Hub</i>	12,058	2,441		4,211		1,968		3,438		9,617	
13	Sustainable access to education & employment	1,188	788		300	100					400	
14	<i>Tunbridge Wells Cultural Hub</i>	12,888	1,414			254	10,820		400		11,474	
	Economic Development											
15	Broadband Contract 2	11,814	11,200						-2,586	3,200	614	
16	Innovation Investment Initiative (i3)	6,000	4,989		1,011						1,011	
17	<i>Javelin Way Development</i>	9,145	240				3,069		5,836		8,905	
18	Kent & Medway Business Fund	42,168	12,209							29,959	29,959	
19	Kent Empty Property Initiative - No Use Empty (NUE)	30,991	24,157		500			209		6,064	6,773	61

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING

			2019-22 Funded By:									
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
1	No Use Empty - Rented Affordable Homes	3,216	1,608							1,608	1,608	
2	Marsh Million	1,434	1,120							314	314	
3	<i>Turner</i>	5,900		2,900			3,000				5,900	
4	The Kent Broadband Voucher Scheme	2,862		2,862							2,862	
	INDIVIDUAL PROJECTS											
	Planning, Highways, Transport & Waste											
5	<i>A2 Off Slip Wincheap, Canterbury</i>	4,400	342		4,058						4,058	
6	<i>A226 St Clements Way</i>	6,903	6,401			502					502	
7	<i>A2500 Lower Road Improvements</i>	6,486	2,970		1,717	1,599	200				3,516	
8	<i>A28 Chart Road, Ashford</i>	26,248	4,981	-795	7,444	14,618					21,267	
9	Dartford Town Centre	12,000	615		11,385						11,385	
10	Drovers Roundabout junction	23,610	23,501	109							109	
11	East Kent Access Phase 2 - Major Road Scheme	85,425	84,922	316	187						503	
12	Energy and Water Efficiency Investment Fund - External	2,804	2,206					369			369	229
13	Energy Reduction and Water Efficiency Investment - KCC	2,189	1,883					188			188	118
14	Kent Medical Campus (National Productivity Investment Fund - NPIF)	11,819	1,793		7,606	1,920	500				10,026	
15	Kent Strategic Congestion management programme across growth areas	5,024	2,483		2,317		224				2,541	
16	Kent Sustainable interventions programme for growth	2,763	1,496		1,267						1,267	
17	Kent Thameside LSTF - Integrated door-to-door journeys	4,558	3,561		939	58					997	
18	<i>Kent Thameside Strategic Transport Programme</i>	39,086	2,935		1,118	35,033					36,151	
19	LED Conversion	40,000	37,842	2,158							2,158	
20	<i>Leigh (Medway) Flood Storage Area</i>	4,000	0	3,250					750		4,000	
21	<i>Maidstone Integrated Transport</i>	10,550	1,688		7,212	1,650					8,862	
22	M20 Junction 4 Eastern Over Bridge	6,195	6,164			31					31	
23	North Farm Development	7,429	7,413			16					16	
24	<i>Open Golf</i>	3,546	673	475	1,348		1,050				2,873	
25	Rathmore Road Link	8,383	7,879		504						504	

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING

	Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
1	Sittingbourne Northern Relief Road - Major Road Scheme	29,147	28,912			235				235		
2	Street Lighting Concrete Column - Replacement Scheme	2,629	1,667	962						962		
3	<i>Sturry Link Road, Canterbury</i>	29,600	1,535		4,380	23,685				28,065		
4	<i>Herne Relief Road</i>	7,691	212			3,296				3,296	4,183	
5	M2 Junction 5	1,600	0	1,600						1,600		
6	<i>Housing Infrastructure Fund - Swale Infrastructure Projects</i>	37,090	250		36,012					36,012	828	
7	<i>Thanet Parkway</i>	27,650	2,143	4,807	18,000		2,700			25,507		
8	Tunbridge Wells Junction Improvements	1,958	1,245		547	166				713		
9	West Kent local sustainable transport - tackling congestion	5,070	3,157		1,913					1,913		
10	Westwood Relief Strategy - Poorhole Lane Improvement	4,491	4,456			35				35		
11	<i>A228 Colts Hill Strategic Link - Road Scheme</i>	25,000								0	25,000	
12	<i>Orchard Way Railway bridge, Ashford</i>	15,000								0	15,000	
13	<i>South East Maidstone Strategic Link - Road Scheme</i>	35,000								0	35,000	
14	Waste Compactor Replacement	1,070		1,070						1,070		
15	Essella Road Bridge (PROW)	300		300						300		
16	A252 Safer Roads Fund	2,146	20		2,126					2,126		
17	A290 Safer Roads Fund	1,501			1,501					1,501		
18	Fastrack Full Network - Bean Road Tunnels	15,700	334		3,900	800	7,457			12,157	3,209	
19	Total Individual Projects	697,186	305,850	21,432	121,503	84,036	30,988	766	7,838	41,145	307,708	83,628
20	Directorate Total	874,881	305,850	86,510	224,972	84,036	31,034	9,766	7,940	41,145	485,403	83,628

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* Indicative allocations have been included for 2019-20, 2020-21 and 2021-22.

STRATEGIC & CORPORATE SERVICES (S&CS)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

Row Ref			Three Year Budget	Cash Limits				
				2019-20	2020-21	2021-22		
				£000s	£000s	£000s		
	ROLLING PROGRAMMES	Description of Project						
1	<i>Corporate Property Strategic Capital</i>	Costs associated with delivering the capital programme	7,500	2,500	2,500	2,500		
2	<i>Disposal Costs</i>	Costs associated with disposing of surplus property	1,950	650	650	650		
3	Modernisation of Assets	Maintaining the KCC estate	8,690	2,690	3,000	3,000		
4	Total Rolling Programmes		18,140	5,840	6,150	6,150		
			Total Cost of Scheme	Prior Years Spend	Cash Limits			Later Years
			£000s	£000s	2019-20	2020-21	2021-22	£000s
	INDIVIDUAL PROJECTS	Description of Project						
5	Asset Utilisation	Strategic utilisation of assets in order to achieve revenue savings and capital receipts	1,843		922	921		
6	Asset Utilisation - Oakwood House Transformation	Reconfiguration of Oakwood House to relocate other KCC services and release assets	5,161	100	4,776	285		
7	<i>Dover Discovery Centre</i>	Refurbishment to make the building fit for purpose	5,600	200	4,044	1,356		
8	<i>Energy Invest to Save</i>	Investment in energy reduction schemes to reduce greenhouse gas emissions	3,600		1,800	1,800		
9	Eurogate Business Park Car Park & Roof	To carry out structural repairs to extend the useful life of the car park and roof	850	50	600	200		
10	Kent Public Service Network (KPSN)	Upgrade to KPSN, a system which a number of partners rely on for interconnectivity, internet, collaboration and secure connections to central government departments	526	470	56			
11	LIVE Margate	Replace empty and poorly managed housing in Margate with high quality and well managed family housing to regenerate the area	10,179	7,879	1,200	1,100		
12	<i>Modernisation of Assets (MOA) Plus</i>	Works required to ensure KCC buildings are fit for purpose and are in a statutory compliant condition	18,133	2,674	8,706	6,753		

STRATEGIC & CORPORATE SERVICES (S&CS)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

			Total Cost of Scheme	Prior Years Spend	Cash Limits			
					2019-20	2020-21	2021-22	Later Years
					£'000	£'000	£'000	£'000
13	New Ways of Working	Improving use of our technology and office	45,201	44,787	414			
14	<i>Property Investment & Acquisition Fund (PIF)</i>	To fund strategic acquisitions of land and property	10,913	7,230	3,683			
15	Property Investment & Acquisition Fund II (PIFII)	To fund strategic acquisitions of land and property	7,000		6,000	1,000		
16	Community Sexual Health Services	Development of premises for delivery of community sexual health services	560	324	236			
17	<i>Acquisition of strategic assets *</i>	<i>To acquire opportunistic assets which create an income stream and cover the associated debt costs</i>	100,000		33,000	33,000	34,000	
18	Total Individual Projects		209,566	63,714	65,437	46,415	34,000	0
19	Directorate Total		227,706	63,714	71,277	52,565	40,150	0

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

* Subject to the approval process as set out in the Capital Strategy

	Total Cost of Scheme	Prior Years Spend	Cash Limits			
			2019-20	2020-21	2021-22	Later Years
			£'000	£'000	£'000	£'000
Funded by:	£'000	£'000	£'000	£'000	£'000	£'000
Borrowing	163,915	22,066	62,212	42,637	37,000	0
Grants	7,779	279	2,500	2,500	2,500	0
Developer Contributions	0					
Other External Funding	7,671	7,643	28	0	0	0
Revenue and Renewals	2,017	1,641	306	70	0	0
Capital Receipts	42,659	28,420	6,231	7,358	650	0
Recycling of Loan Repayments	3,665	3,665	0	0	0	0
Total:	227,706	63,714	71,277	52,565	40,150	0

STRATEGIC & CORPORATE SERVICES (S&CS)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING

			2019-22 Funded By:									
Row Ref		Three Year Budget		Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	
		£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
ROLLING PROGRAMMES												
1	<i>Corporate Property Strategic Capital</i>	7,500			7,500						7,500	
2	<i>Disposal Costs</i>	1,950							1,950		1,950	
3	Modernisation of Assets	8,690		8,690							8,690	
4	Total Rolling Programmes	18,140		8,690	7,500	0	0	0	1,950	0	18,140	
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
INDIVIDUAL PROJECTS												
5	Asset Utilisation	1,843	0	1,843							1,843	
6	Asset Utilisation - Oakwood House Transformation	5,161	100	5,001					60		5,061	
7	<i>Dover Discovery Centre</i>	5,600	200	2,960					2,440		5,400	
8	<i>Energy Invest to Save</i>	3,600	0	3,600							3,600	
9	Eurogate Business Park Car Park & Roof	850	50	660				140			800	
10	Kent Public Service Network (KPSN)	526	470	28			28				56	
11	LIVE Margate	10,179	7,879	800					1,500		2,300	
12	<i>Modernisation of Assets (MOA) Plus</i>	18,133	2,674	11,267					4,192		15,459	
13	New Ways of Working	45,201	44,787						414		414	
14	<i>Property Investment & Acquisition Fund (PIF)</i>	10,913	7,230						3,683		3,683	
15	Property Investment & Acquisition Fund II (PIFII)	7,000		7,000							7,000	
16	Community Sexual Health Services	560	324					236			236	
17	<i>Acquisition of strategic assets *</i>	100,000		100,000							100,000	
18	Total Individual Projects	209,566	63,714	133,159	0	0	28	376	12,289	0	145,852	0
19	Directorate Total	227,706	63,714	141,849	7,500	0	28	376	14,239	0	163,992	0

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