How to survive the Kent **Care Worker Shortage Pandemic** 



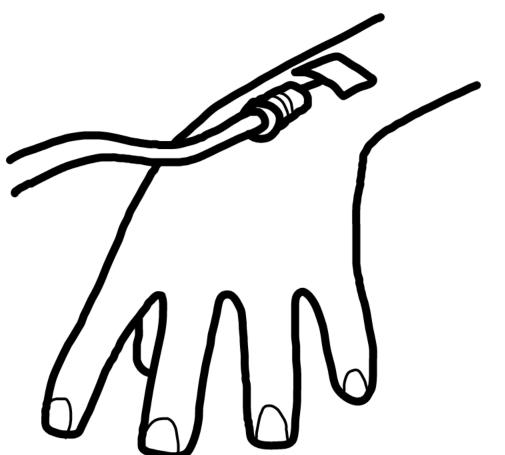
Neil Eastwood Author, Saving Social Care



Have you got Symptoms?



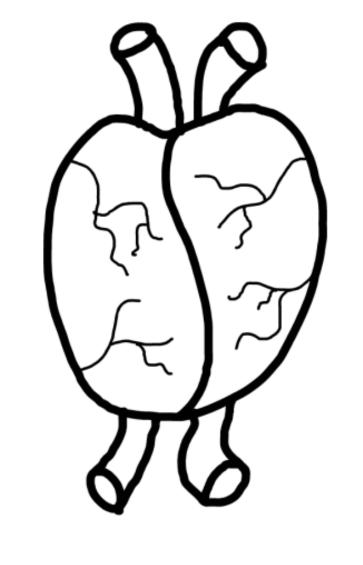
### **Treatment Plan**

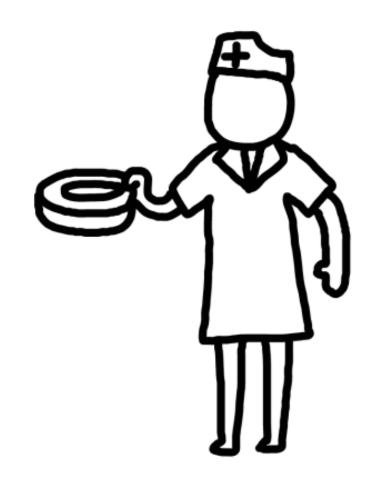


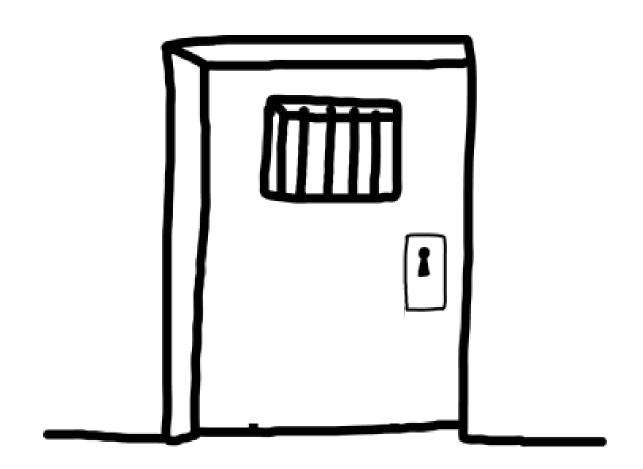
- 1. Who you recruit
- 2. Where you look
- 3. How hard it is to reach you
- 4. Your welcome and culture

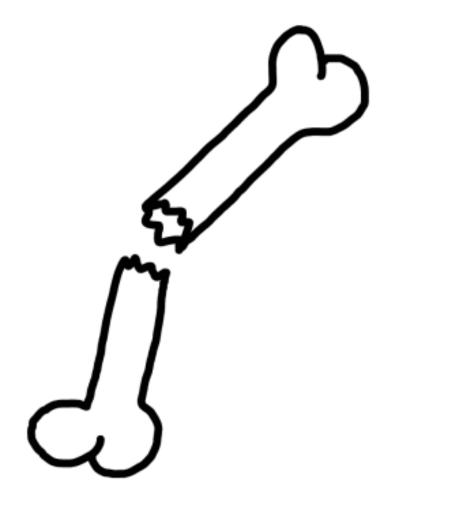
# Ask "Why care?"









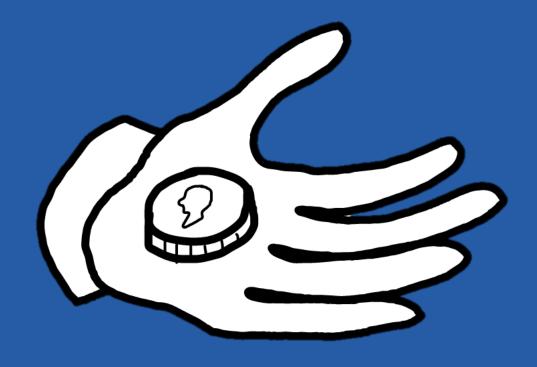


62.5%

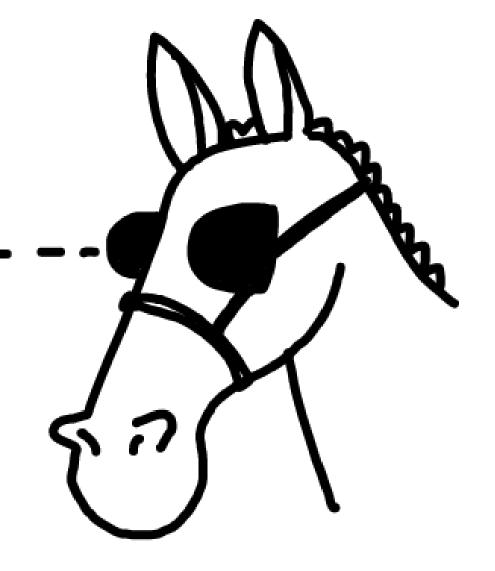
Vs

25.6%

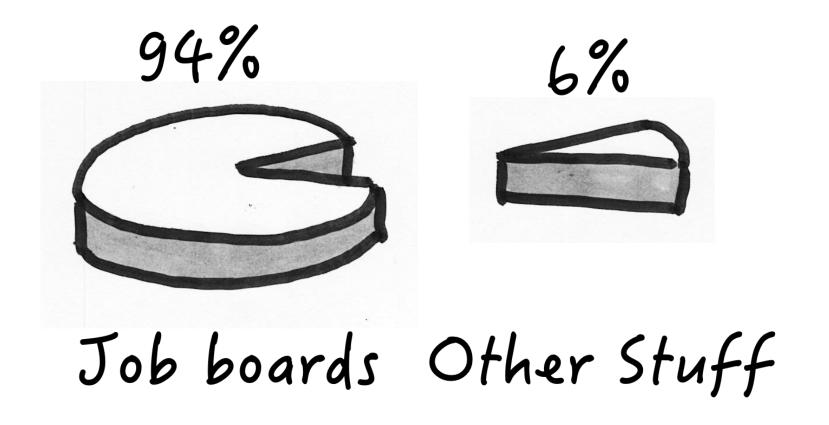
What is the motivation of an active job seeker?



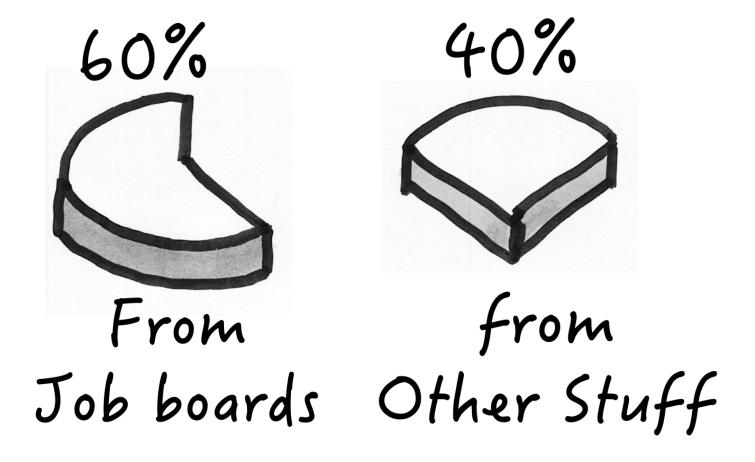
Are we all one-trick pony recruiters?



### Where are applicants coming from?

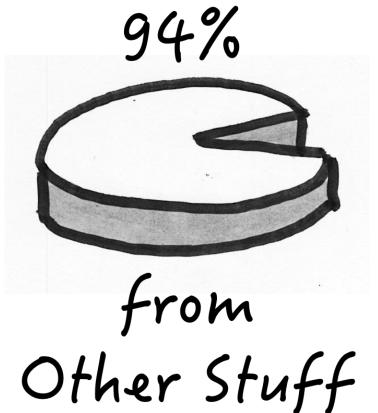


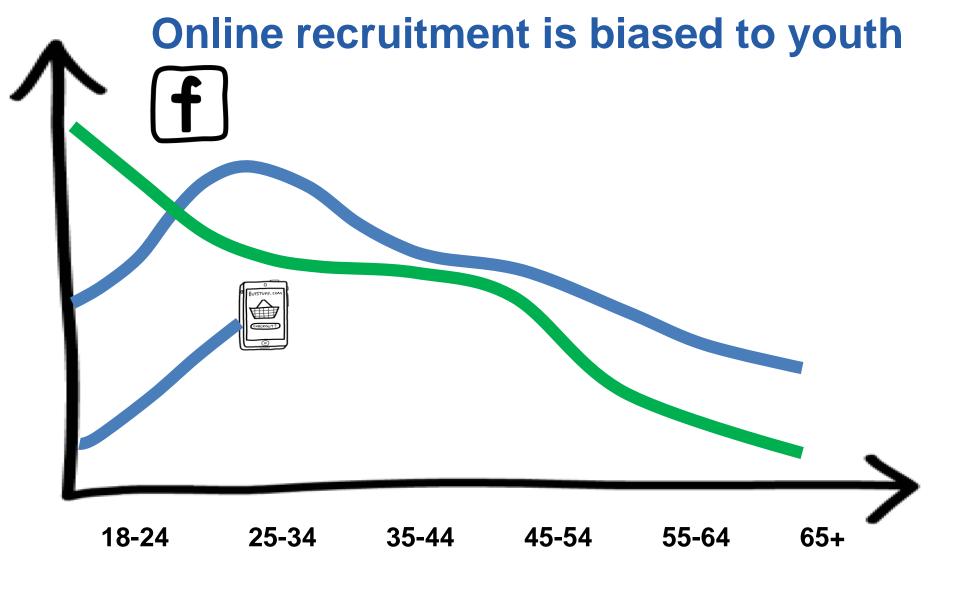
### Where do starters come from?



### Who stayed 12 months?

20% from Job boards





Personal connections REALLY matter to find the best care staff



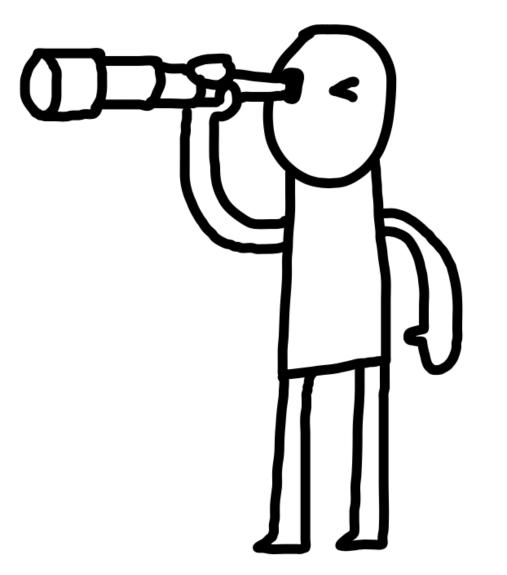


Refer-a-friend is the most powerful source of quality care staff Worldwide

### Why?



# Stalk your Good Leavers



### **Ask Interviewees**



### Where is there goodwill?



## Care connection Strong connection Deep connection

- Word of mouth
- Partner orgs
- Family Carers
- Faith-based
- Cause-related
- Ex-employees
- Applicants
- Suppliers

- Refer-a-friendClients' families
- Board/Trustees

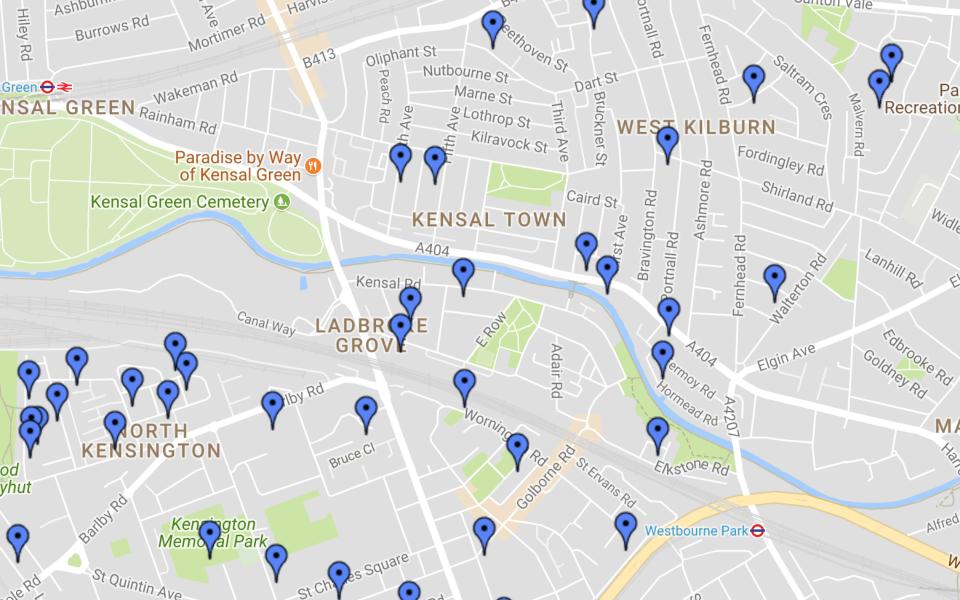
## Did I apply to you?

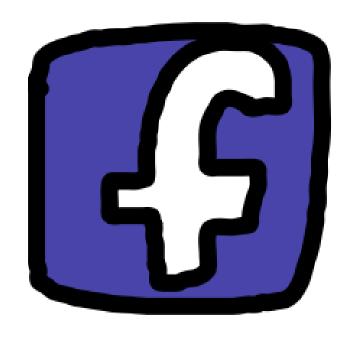


What is the job again?



I will
definitely be
there on
Tuesday at 2

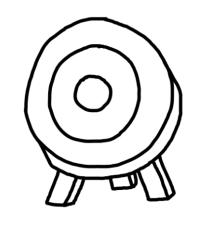




### Where to post?



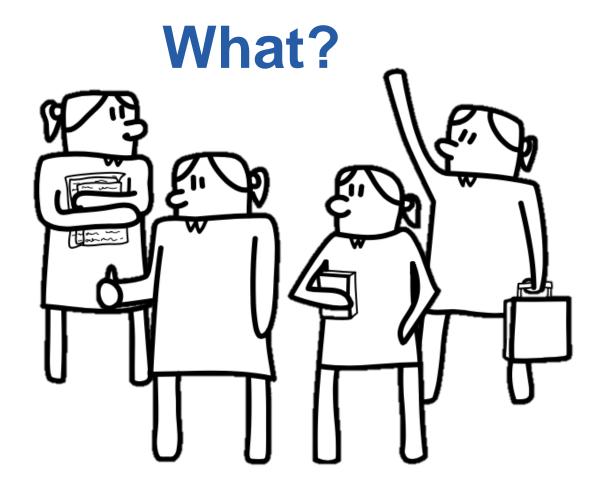




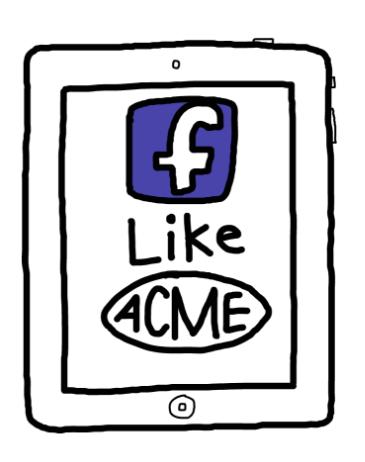
Local Jobs
Pages (using a personal account)

On your own feed

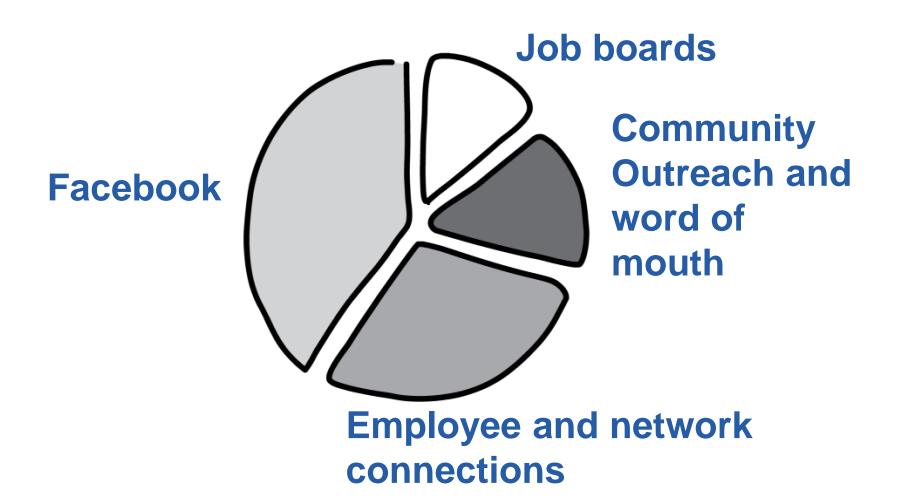
Targeted Advertising



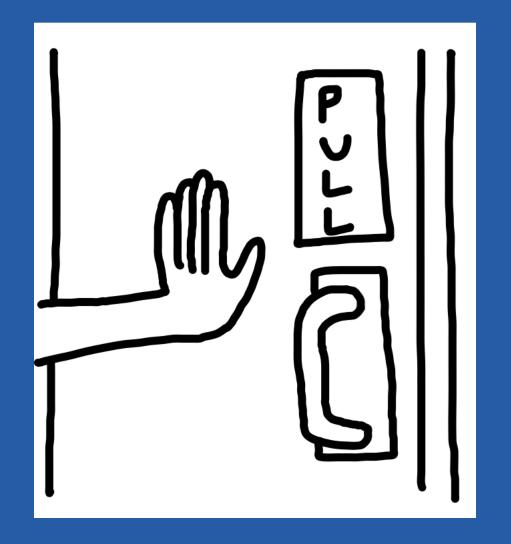
### How to respond?



### My Recruitment Sourcing Strategy



# Making it easier to apply



#### PERSONAL DETAILS

Title	
- None - <b>♦</b>	
Surname	
Forenames	
E-mail address	
Date of birth  Month \$\( \) Year \$\( \)	
NI Number	
House name	
Street	



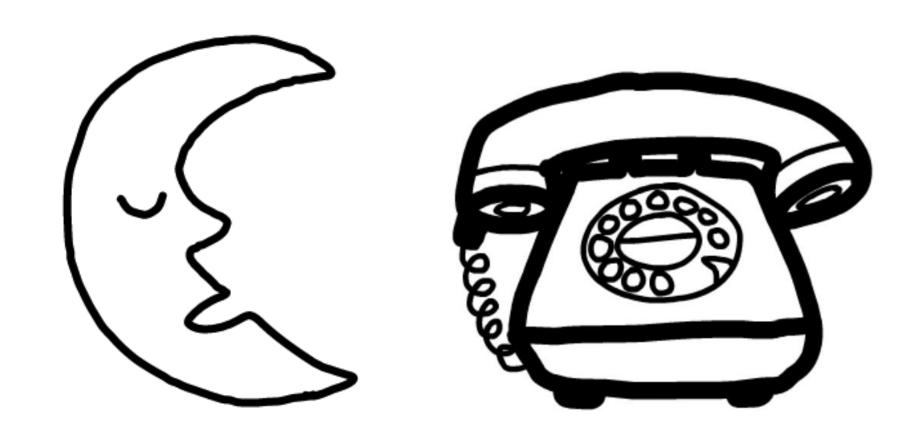
denotes mandatory field

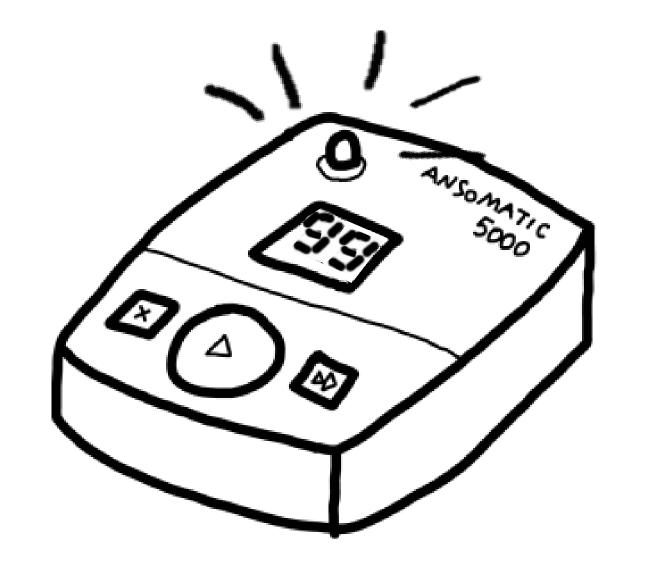
Please attach your CV

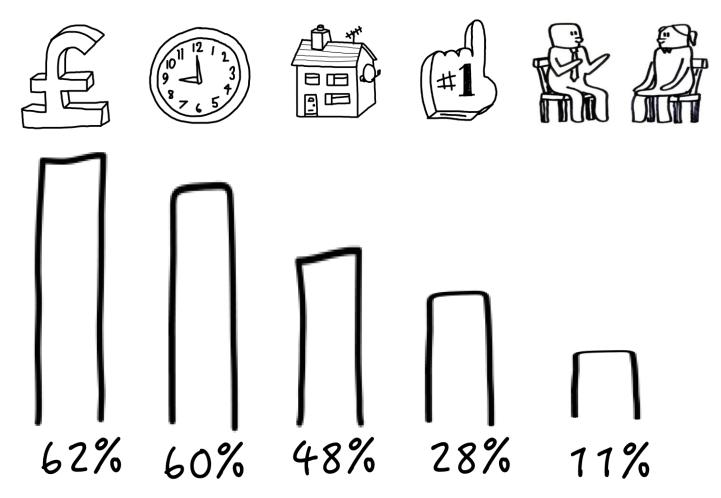
#### All Personal Details

• First Name		
* Surname		
* Email Address		
* Retype Email Address		
* Mobile Number		
Other Contact Number		
* Address		
	+26%	application
* Postcode	when	application Attach CV
• Where did you see this	- please choose -	žod
vacancy?	remo	v-eq

Choose File No file chosen





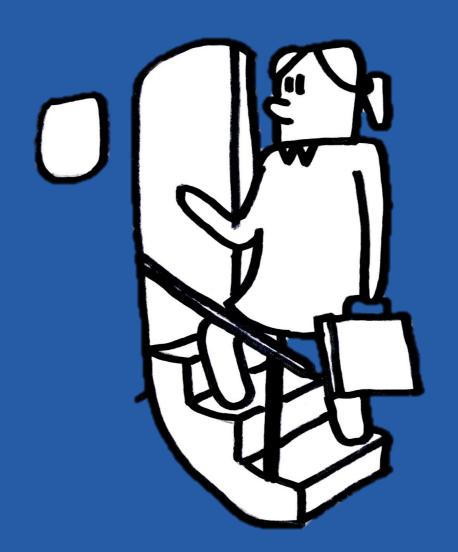


Source: The Caregiver crisis has begun 2017

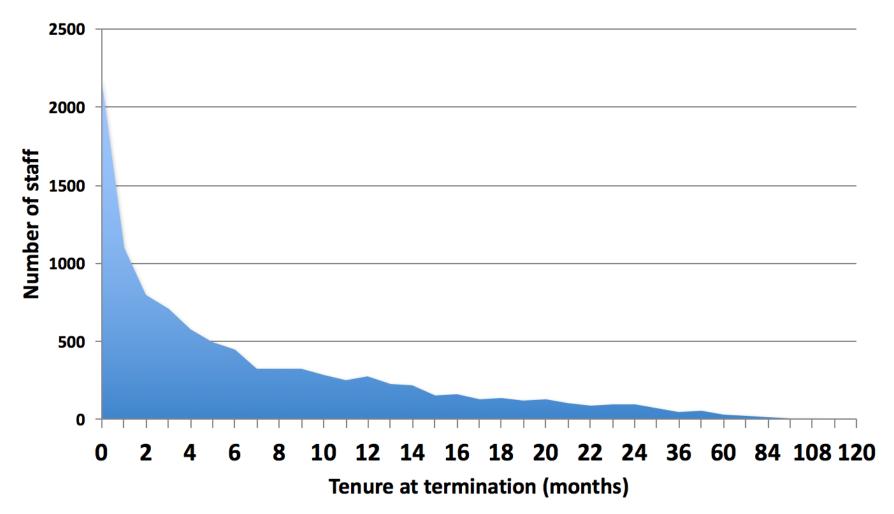
### Are your interviewers too keen?

	Sue	Michelle
	17	37
	100%	73%
	24%	60%
WELCOME	12%	45%

## Better On-boarding



### When do leavers leave?



### Why do care staff intend to leave?

**Personal Factors** 

### Organisational Factors

Relationships

- Age
- Location
- Family commitments
- Health
- Motivation

On-boarding Experience

- Organisational support
- Pay satisfaction
- Career opportunities
- Working conditions
- Training
- Communication
- Appreciation and recognition

- Residents
- Colleagues
- Supervisor
- Leadership
- Family/Home

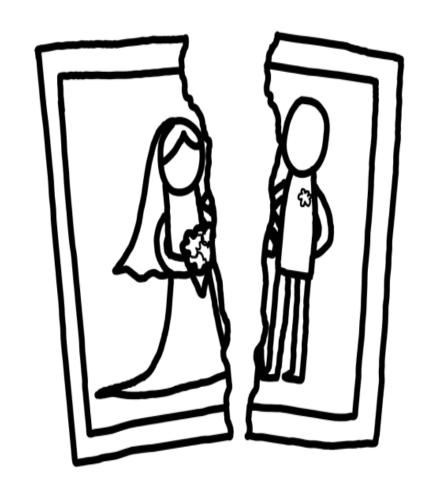


### Are your new starters an inconvenience?

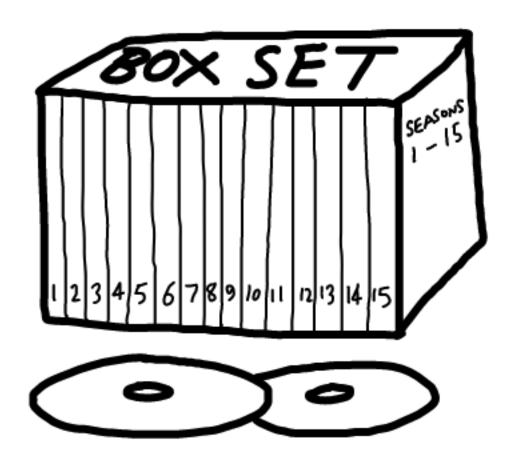


17% said a friendly smile or helpful colleague would have stopped them leaving.

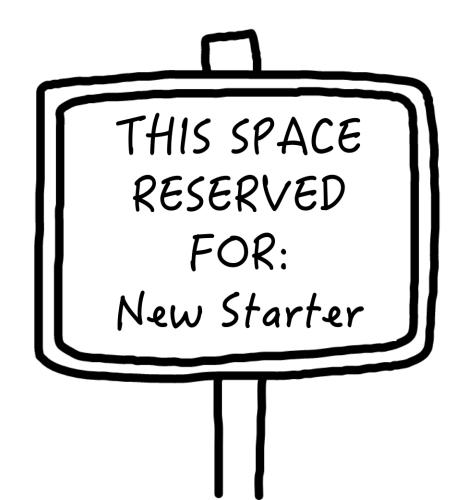
### **Expectation Management**

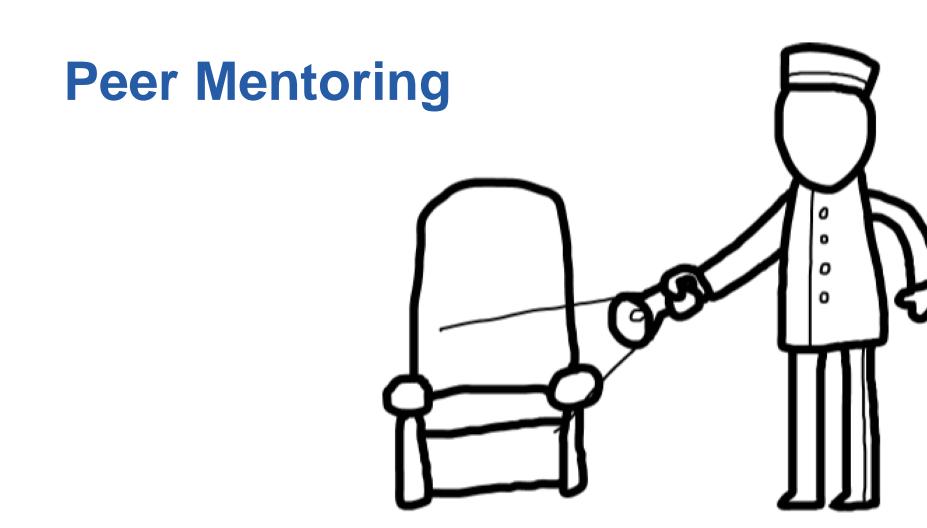


Structured Onboarding
Programme =
58% more
likely to stay 3
years









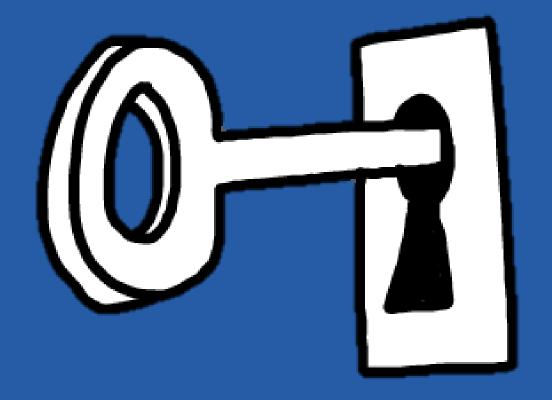
# A) Agency spend eliminated within6 months

B) Staff retention up from 51% to 70% in first 3 months

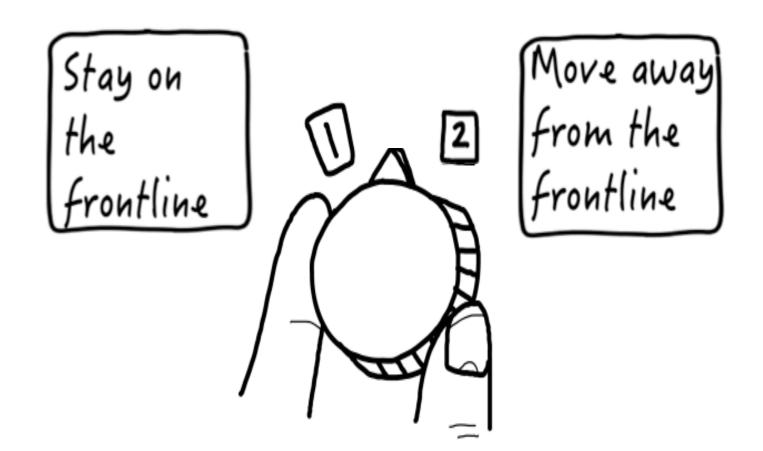
### **Impact**

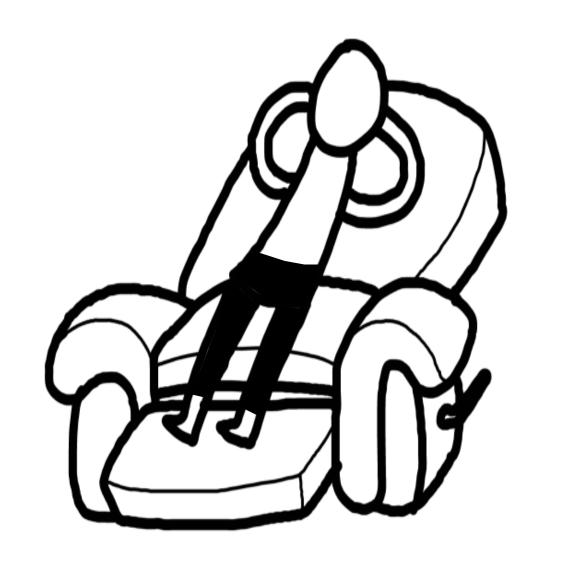


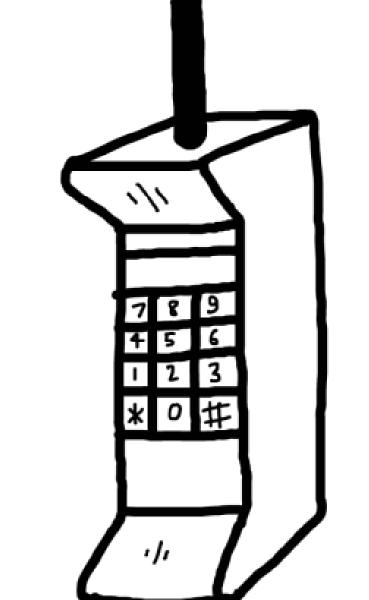
## Long term retention



### Career Pathways – an alternative view



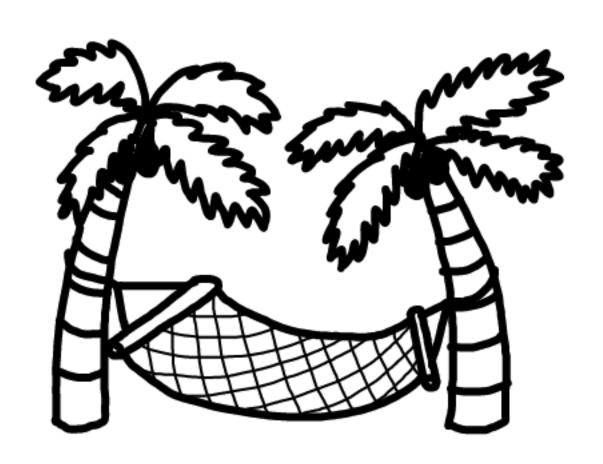




### **Appreciation or Recognition?**

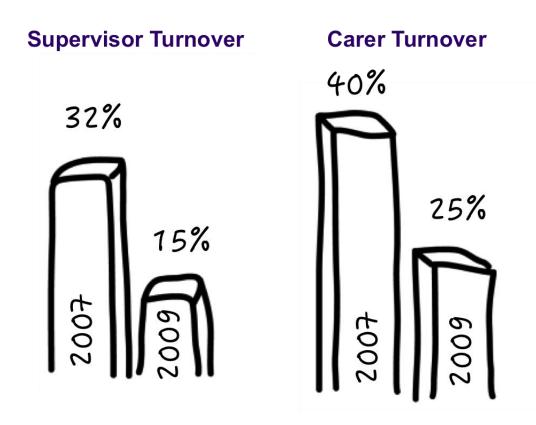


### **Long Service Leave**

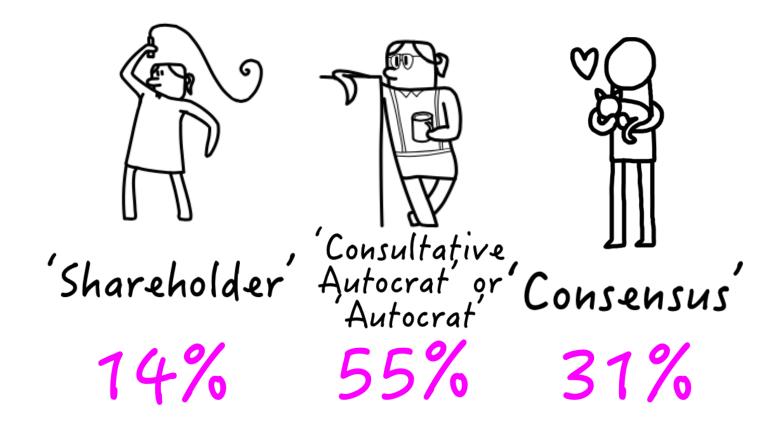




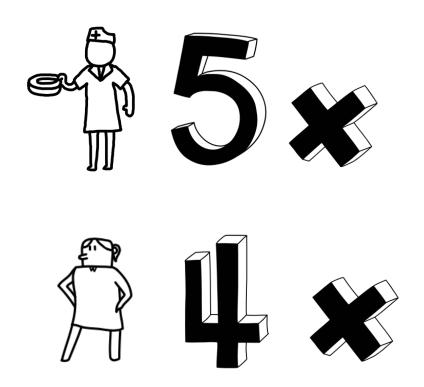
### Impact of soft skills on staff turnover



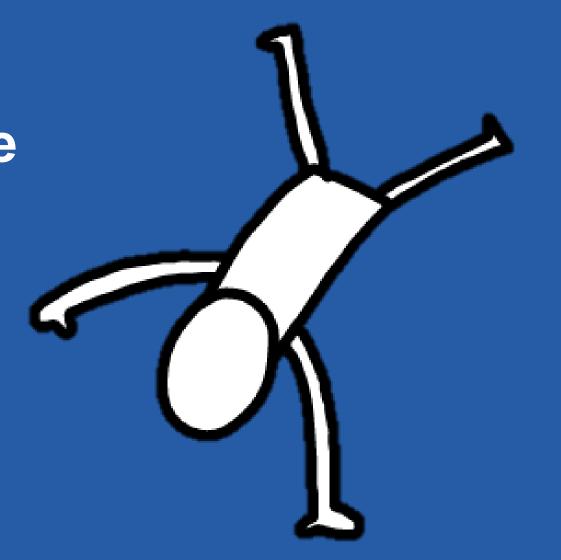
### **Nursing Home Leadership Styles**



#### Staff Loss with a Shareholder leader



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> Sir David Behan CBE, Chief Executive CQC

