



Statement of Accounts

2016/2017
Statement of Accounts

Contents	Page
Narrative	3
Statement of Responsibilities for Statement of Accounts	13
Accounting Statements	
- Comprehensive Income and Expenditure Statement	14
- Movement in Reserves Statement	16
- Balance Sheet	18
- Cash Flow Statement	19
- Notes to the Accounting Statements	20
Pension Fund Accounts	121
Independent Auditor's Report	149
Annual Governance Statement	153
Glossary of Terms	169

Notes to the Accounting Statements index

Note	Name	Page
1a	Expenditure and Funding Analysis	20
1b	Basis for preparation/General	22
2	Accounting Policies	22
3	Accounting Standards that have been issued but have not yet been adopted	24
4	Critical Judgements in applying Accounting Policies	25
5	Assumptions Made about the Future and other Major Sources of Estimation Uncertainty	26
6	Officers Remuneration	27
7	Members Allowances	37
8	Deposits in Icelandic Banks	37
9	Material Items of Income and Expense	37
10	Note to the Expenditure and Funding Analysis	38
11	Expenditure and Income Analysed by Nature	41
12	Adjustments between accounting basis and funding basis under regulations	42
13	Other Operating Expenditure	46
14	Financing and investment income and expenditure	46
15	Taxation and non specific grant income	46
16	Grant Income	47
17	Property, Plant and Equipment	48
18	Investment Property	63
19	Capital Expenditure and Financing	68
20	PFI and Similar Contracts	70
21	Heritage Assets	74
22	Leases	77
23	Usable Reserves	79
24	Unusable Reserves	80
25	Earmarked Reserves	88
26	Provisions	93
27	Debtors	94
28	Creditors	95
29	Cash and Cash Equivalents	95
30	Cash Flow - Non Cash Adjustments	96
31	Cash Flow - Operating Activities	96
32	Cash Flow - Investing Activities	97
33	Cash Flow - Financing Activities	97
34	Trading Operations	98
35	Audit Costs	99
36	Dedicated Schools Grant	99
37	Related Party Transactions	100
38	Pension Costs	101
39	Financial Instruments	107
40	Nature and Extent of Risks Arising from Financial Instruments	115
41	Contingent Liabilities	118
42	Subsidiary Undertakings	119
43	Events after the Balance Sheet Date	120
44	Other Notes	120

The purpose of this Statement of Accounts (Accounts) is to give electors, those subject to locally levied taxes and charges, Members of the Council, employees and other interested parties clear information on the financial performance for the year 2016-17 and the overall financial position of the Council.

The format of the Statement of Accounts is governed by The Code of Practice on Local Authority Accounting in the United Kingdom (the Code). To make the document as useful as possible to its audience and make more meaningful comparisons between authorities, the Code requires:

- all Statements of Accounts to reflect a consistent presentation;
- interpretation and explanation of the Statement of Accounts to be provided; and
- the Statement of Accounts and supporting notes to be written in plain English

The Statement of Accounts comprises various sections and statements, which are briefly explained below:

- Narrative - this provides information on the format of this Statement of Accounts as well as a review of the financial position of the Council for the financial year 2016-17.
- The Statement of Responsibilities - this details the responsibilities of the Council and the Corporate Director of Finance concerning the Council's financial affairs and the actual Statement of Accounts.
- The main Accounting Statements, comprise:
 - ~ The Comprehensive Income and Expenditure Statement (CIES) - this provides a high level analysis of the Council's spending. It brings together all the functions of the Council and summarises all of the resources that the Council has generated, consumed and set aside in providing services during the year. (see pages 14 and 15)
 - ~ The Movement in Reserves Statement (MIRS) - this statement shows the movement in the year on the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and 'unusable reserves', which are held either for statutory purposes or to comply with proper accounting practice. (see pages 16 and 17)
 - ~ The Balance Sheet - this statement shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Council. The net assets/liabilities of the Council (assets less liabilities) are matched by the reserves held by the Council. (see page 18)
 - ~ The Cash Flow Statement - this summarises the changes in cash and cash equivalents of the Council during the reporting period. (see page 19)
- The Expenditure and Funding Analysis - this note brings together the Council's performance reported on the basis of expenditure measured under proper accounting practices with statutorily defined charges to the General Fund presented on the basis of how the Council is structured for decision making purposes. (See pages 20 to 21)
- Accounting Policies - notes relating to specific accounting statement lines as identified in the main statements of the accounts include the corresponding accounting policy. Note 2 - General Accounting Policies details the policies where there are not accompanying notes.
- The Notes to the Accounting Statements provide supporting and explanatory information and are fundamentally important in the presentation of a true and fair view. (See pages 20 to 120)
- The Pension Fund Accounts - the Kent County Council Superannuation Fund (Kent Pension Fund) is administered by the Council, however, the Pension Fund has to be completely separate from the Council's own finances. (see pages 121 to 148)
- The Independent Auditor's Report to the Council - this is provided by the external auditors, Grant Thornton UK LLP, following the completion of the annual audit. (see pages 149 to 152)
- The Annual Governance Statement - the Council is required to carry out an annual review of the effectiveness of the systems of internal control and to include a status report with the Statement of Accounts. The Statement explains how the Council has complied with the Code of Corporate Governance during 2016-17. (See pages 153 to 168)
- The accounting arrangements of any large organisation such as Kent County Council are complex, as is local government finance. The Accounts are presented as simply as possible, however it is still a very technical document. A glossary of terms is provided on pages 169 and 170 to make the Statement of Accounts more understandable for the reader.

Changes to financial reporting requirements and accounting policies

The Code of Practice is based on International Financial Reporting Standards (IFRS), and has been developed by the CIPFA/LASAAC Code Board under the oversight of the Financial Reporting Advisory Board. These Statement of Accounts for 2016-17 are prepared on an IFRS basis.

The Code of Practice on Local Authority Accounting 2016-17 (the Code) highlights the following most significant key changes in accounting practice:

- Amendments relating to the Disclosure Initiatives under IAS 1 Presentation of Financial Statements - the initiative clarifies materiality, presentation of main statements and the order of the notes.
- Amendments to IAS 19 Employee Benefits (Defined Benefits Plans: Employees Contributions) - clarification on how contributions from employees that are linked to services should be attributed to periods of service.
- Amendments to IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets - clarification of acceptable methods of depreciation and amortisation.
- Amendments to IFRS 11 - accounting for acquisitions of Interests in Joint Operations.
- For 2016-17 there is a change in presentation of the Comprehensive Income and Expenditure Statement, the Movement in Reserves Statement and the introduction of a new Expenditure and Funding Analysis note. These changes have required the 2015-16 statements to be restated.

Financial Report

Setting the Revenue Budget for 2016-17 - the budget strategy

The Council has continued to be in an era of the greatest financial challenge ever faced by local government. The Spending Review and Autumn Statement 2015 set out the Government's plan to repair public finances over the period of the next Parliament and to deliver a small budget surplus by 2019-20, although these plans have subsequently been revised. Local government and the wider public sector has had to respond to this and continue to manage spending within the available funding. The spending review identified 'flat cash' for local government between 2015-16 and 2019-20, with a drop in 2016-17 followed by a gradual recovery to 2015-16 levels. The Council has made £433m of savings between 2011-12 to 2015-16 in response to reduced government funding and the requirement to cover additional spending demands. We are planning to make additional savings of a proportionate magnitude up to 2019-20, which will see an unprecedented period of sustained reductions in public spending.

The significant savings have arisen due to the national framework and are necessary despite the increasing Council Tax. Without the increase we would not have been able to fund the vital investment in adult social care services and even greater cuts in spending on other services would have been required.

The Revenue budget relates to the day to day spending on services provided by the Council. The strategy has had to respond to the national context of fiscal consolidation whilst also ensuring that individual budgets have kept up to date and allowed for cost and demand changes, impact of legislation, and local decisions on investment and service improvements. The revenue strategy has had to take in to account the one-off use of reserves that have funded base budget activity in the previous year as part of managing the transition required under the national context.

The revenue strategy has addressed the conflicting impact of reductions in central government funding and finding money to cover additional spending demands. These were balanced through raising income locally (principally from council tax) and delivering savings to reduce spending to the affordable level within the overall funding that was available. The 2016-17 revenue equation is shown below:

	£m		£m
Additional spending demands	75.3	Savings and income	80.8
Central Government Funding Reductions	42.9	Council tax and business rates	37.4
TOTAL	118.2	TOTAL	118.2

Risk Strategy

Effective risk management has continued to be essential in ensuring we have been able to deal with these difficult times. An environment of relentless financial and operational challenge can create greater risk and the Council is required to accept higher levels of risk in order to meet its desired outcomes.

Our revenue and capital Medium Term Financial Plan (MTFP) covered a three year period and is updated annually. The budget is presented in a summary format by Directorate, Service Analysis level and Manager Analysis level including delegations to directors. Work developing the revenue and capital MTFP for 2016-17 began during Summer 2015. The budget setting process involved the Corporate Management Team (CMT) and Cabinet. The final budget was approved at County Council in February 2016.

Revenue Strategy

The overall revenue strategy was based on the following key elements:

- Funding estimate - Government Grants, Council Tax and Business Rates
- Spending demands
- Savings and income requirements
- Consultation and engagement

Funding Estimate

Our 2016-17 revenue budget income came from these principal sources:

- From Government - Revenue Support Grant, Business Rate Top-up, Business Rate Compensation Grant, New Homes Bonus, Transitional Grant and specific and other grants
- From Residents - Council Tax
- From Business - Local share of Business Rates
- From Goods and Services - receipts from service users

Narrative

The funding estimate for 2016-17 was £911m, a reduction of £5.4m from the 2015-16 budget, details of the funding estimate including 2015-16 budget, for comparator purposes, are detailed in the table below:

	2015-16 Budget £'000	2016-17 Estimate £'000	Movement £'000
Council Tax			
Tax Base (incl previous year tax increase)	549,034	560,771	11,737
Assumed annual increase		11,205	11,205
Social Care Levy		11,205	11,205
Collection Fund Balance	7,079	11,203	4,124
Local Share of Business Rates			
Business Rates	49,227	51,413	2,186
Business Rates Collection Fund (deficit)	451	-2,136	-2,587
Un-ring fenced grants			
Revenue Support Grant	161,005	111,425	-49,580
Transitional Grant		5,682	5,682
Business Rate Top-Up	122,939	123,963	1,024
Business Rate Compensation Grant	3,342	3,342	0
New Homes Bonus	7,886	9,306	1,420
Education Services Grant	13,750	12,375	-1,375
Other Grants	1,766	1,296	-470
Total	916,479	911,050	-5,429

- Business rates have increased by 0.833% in 2016-17 in line with September 2015 RPI. We have been compensated by an additional un-ring-fenced grant.
- Council Tax - the final tax base from district councils showed a 2.1% increase over 2015-16. Initial analysis showed that the expected increase was due to a combination of more households being included on the valuation list and fewer discounts being applied.
- Residents will have seen an increase in the County Council's element of the council tax for 2016-17 of 1.99% and an additional 2% for the Social Care Precept Levy.

Spending Demands

Forecasts for spending demands were based upon a combination of in year monitoring of budgets, and estimates for the impact of anticipated changes over the forthcoming year. The impact of needing to replace one-off actions from reserves and underspends, agreed as part of setting the 2015-16 budget, were also shown as additional spending demand.

The final budget showed £75.3m of additional spending demands in 2016-17, the breakdown of spending demands is as follows:

- £25.8m as a result of pay and price rises
- £4.9m arising from government and legislation decisions.
- £10.3m arising from additional demand and demographic changes
- £12.4m to replace one-off savings in the previous year
- £10.9m for Service Strategies and Improvements
- £11.0m for Net budget realignments from previous years

Narrative

Savings and Income

Over the past few years the Council has had to make unprecedented levels of savings to offset the impact of reduced government funding and meeting the cost of additional spending demands. This trend has continued throughout the current MTFP and beyond. The final MTFP identified the need for £80.8m of savings and income in 2016-17, the main savings and income generation are as follows:

- £7.0m income generation including an increase in Social Care Charges in line with benefits uplift and an increase in trading income from schools, academies, other local authorities and public bodies
- £27.2m from efficiency savings
- £16.6m from Transformation Savings
- £30.0m from Financial and Policy savings

Revenue Budget and Outturn

In February 2016 the Council approved a net revenue budget for 2016-17 of £911.050m. In addition £7.610m of 2015-16 underspending was rolled forward and added to the budget. During the year, there were some adjustments to our funding levels, totalling an additional £2.387m, largely one-off, which were also added to the budget. The final outturn position for the year against the revised budget is set out in the table below together with the sources of income from which the Council's net revenue expenditure was financed.

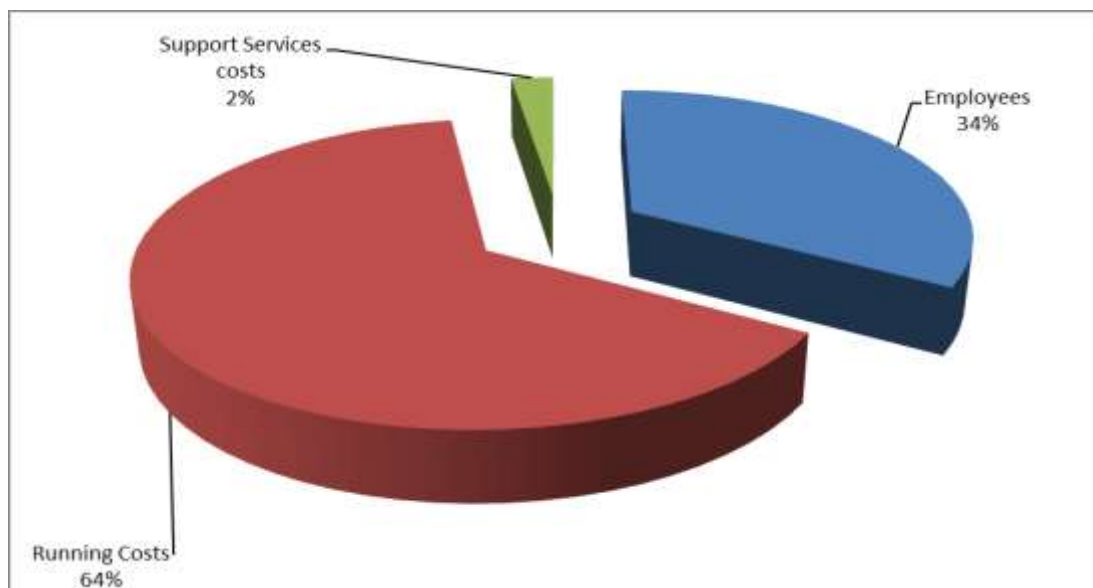
DIRECTORATE	Budget £000's	Outturn £000's	Variance £000's
Education & Young People	49,078	48,373	-705
Social Care, Health & Wellbeing:			
- Specialist Children's Services	129,015	134,480	5,465
- Adult Social Care	362,182	361,941	-241
- Public Health	0	0	0
Growth, Environment & Transport	166,948	165,846	-1,102
Strategic & Corporate Services	71,113	69,659	-1,454
Financing Items	142,711	137,062	-5,649
	921,047	917,361	-3,686
Delegated Schools Budgets	0	23,645	23,645
	921,047	941,006	19,959
FUNDED BY:-			
Reserves (2015-16 revenue budget underspend)	-7,610	-7,610	0
Formula Grant	-111,425	-111,425	0
Council Tax	-594,384	-594,384	0
Retained Business Rates incl retained levy	-50,119	-50,205	-86
Business Rate Top Up	-123,964	-123,964	0
Business Rate Compensation Grant	-2,643	-2,643	0
Business Rates Flood Relief Grant	-26	-26	0
Small Business Rate Compensation Grant	-1,488	-1,488	0
New Homes Bonus Grant & Top Up	-9,306	-9,306	0
Transitional Grant	-5,682	-5,682	0
Education Services Grant	-13,007	-13,007	0
Local Services Support Grant	-1,393	-1,393	0
Total Funding	-921,047	-921,133	-86
NET OUTTURN POSITION	0	19,873	19,873

Narrative

The net underspending within the directorates of £3.772m, being £3.686m and £0.086m funding variance (excluding £23.625m delegated schools overspend) has been carried forward and will be added to the 2017-18 budget to support the rescheduling of projects and to fund County Council and Cabinet decisions affecting the 2017-18 and future year's budgets.

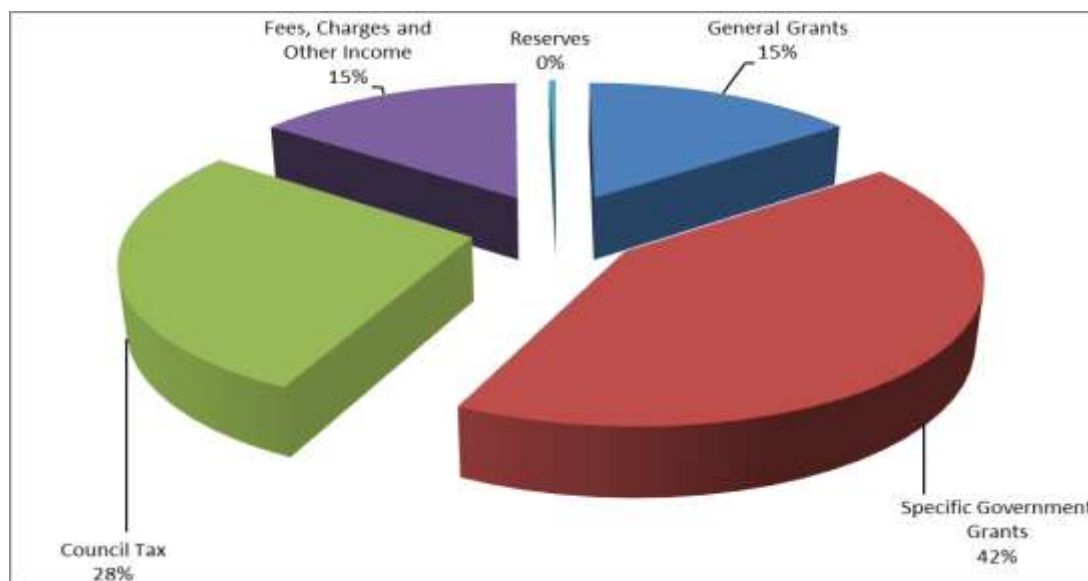
The charts below present a breakdown of the figures shown in the table above:

What the money is spent on



Employees costs account for 34% (38% in 2015-16) of the Council's expenditure. Running costs including cost of premises, transport, supplies and services and third party payments account for 64% (58% in 2015-16) of the expenditure.

Where the money came from



42% of our income came from Specific Government Grants which includes the Dedicated Schools Grant (42% in 2015-16), 28% of our income came from residents through council tax (26% in 2015-16), 15% of our income came from general grants, including business rates (17% in 2015-16), and 15% of our income came from users of our services (15% in 2015-16)

Schools

In total, schools overspent against their delegated budgets by £9.339m, which has been drawn down from school reserves. This includes a £2.219m drawdown from school reserves as a result of 21 schools converting to new style academy status which allows them to take their reserves with them, and a £7.120m overspend against delegated budgets for the remaining Kent schools. In addition, there was a £10.303m net overspend on the unallocated schools budget, particularly in relation to growth in both high needs and mainstream pupil numbers within Kent schools and academies of £9.936m, partially offset by an underspend on maintained early years placements of £0.793m due to a shift in demand to the private, voluntary and independent sector. There was also increased demand for placements for pupils with health needs of £0.250m and other net pressures totalling £0.910m.

In addition, there is a further movement in the unallocated schools budget reserves of £4.003m in relation to the non delegated budgets as a result of an overspend on Early Years Education of £0.768m, which is due to the shift in demand for placements for three and four year olds from maintained schools to the private, voluntary and independent sector mentioned above and an increase in parental demand for places for two year olds, together with an overspend on High Needs education for Kent children in non KCC schools and colleges of £3.235m due to additional pupils requiring this service. Both Early Years and High Needs education are funded by Dedicated Schools Grant, so any under or overspending must be carried forward, via the unallocated schools budget reserve, in accordance with Government regulations.

Schools reserves, including the unallocated schools budget reserves, have therefore reduced by £23.645m in 2016-17. However, in order to consolidate all Dedicated Schools Grant reserves, £5.624m has been transferred to the unallocated schools budget reserve from the Dedicated Schools Grant - Central Expenditure earmarked reserve, resulting in a net reduction of £18.021 in schools reserves as reflected in note 23 on page 79. Schools now have some £30.171m of revenue reserves and there is deficit balance of £1.830m in the unallocated schools budget reserve.

Earmarked Reserves

The financial statements set out the detail and level of the Council's earmarked reserves. Earmarked reserves are an essential tool that allows the Council to manage risk exposure and smooth the impact of major costs. The requirement for financial reserves is acknowledged in statute. Sections 31A, 32, 42A and 43 of the Local Government Finance Act 1992 require billing and precepting authorities in England and Wales to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement, and regard to LAAP 99: Local Authority Reserves and Balances.

Revenue earmarked reserves are £163.182m and Note 25 on pages 88 to 92 provides an explanation of the purpose of each significant reserve along with the balance held at 31 March 2017. The general reserve position at 31 March 2017 is £37.213m, which is unchanged from the position as at 31 March 2016.

At 31 March 2017 the Council has usable capital reserves of £86.071m as shown on page 79.

Certain reserves are held to manage the accounting processes for such items as capital assets, collection fund and retirement benefits and these are unusable reserves of the Council. The Council also has a number of provisions set aside to meet known liabilities. The main provisions are for insurance claims and redundancies. Provisions held at 31 March 2017 totalled £30.476m, see Note 26 on pages 93 to 94.

The level of the County Council General Fund is consistent with the overall financial environment and the key financial risks faced by the Council. A thorough review of the reserves was carried out during the 2016-17 budget setting process. Our Corporate Director of Finance, who is responsible for setting the level of reserves, has deemed the level to be 'adequate' given the level of risk that we face.

Investments in Iceland

In 2008 the Council had £50.35m of deposits in Icelandic owned banks, including £16m invested on behalf of the Pension Fund and £1.3m on behalf of Kent and Medway Fire Authority. To date, £50.28m has been received back, which includes a 100% recovery from Glitnir and Landsbanki and 100% recovery is now forecast for Heritable. As part of the recovery £2.96m was received in Icelandic Kroner (ISK) and has been held in Escrow accounts since 2011-12, the Council will be going to auction to sell the ISK during 2017-18.

Capital

Capital expenditure is defined as expenditure on purchase, improvement or enhancement of assets, the benefit of which impacts for longer than the year in which the expenditure is incurred. Capital expenditure is funded from a variety of sources including: grants, capital receipts, borrowing, external contributions including developer contributions and revenue contributions. Capital expenditure for the year was £241.263m. The expenditure analysed by portfolio was:-

	Revised Budget £'000s	Outturn £'000s	Variance £'000s
PORTFOLIO			
Education & Young People	147,247	121,659	-25,588
Social Care, Health & Wellbeing:			
- Specialist Children's Services	109	150	41
- Adult Social Care	7,090	2,082	-5,008
- Public Health	360	0	-360
Growth, Environment & Transport	135,314	89,500	-45,814
Strategic & Corporate Services	20,442	16,061	-4,381
	310,562	229,452	-81,110
Devolved Capital to Schools	10,861	11,811	950
TOTAL	321,423	241,263	-80,160

Expenditure excluding that incurred by schools under devolved arrangements was £81.110m less than cash limits. Of this, £77.180m reflected re-phasing of capital expenditure plans across all services and £3.930m was due to real variations on a small number of projects. These unspent capital resources will be carried forward into 2017-18 and beyond in order to accommodate the revised profiles of capital expenditure.

Capital expenditure incurred directly by schools in 2016-17 was £11.811m.

Details of the financing of capital expenditure are on pages 68 and 69.

Insurance Fund

IAS 37 Provisions, Contingent Liabilities and Contingent Assets requires that full provision should be made for all known insurance claims.

Based on current estimates of the amount and timing of fund liabilities, the insurance provision at 31 March 2017 is established at a level sufficient to meet all known insurance claims where the likely cost can be estimated and there is reasonable certainty of payment. It is therefore in accordance with the requirements of IAS 37. Details can be found on page 93.

Pension Fund

Local Authorities are required to comply with the disclosure requirements of IAS 19 - Employee Benefits. Under IAS 19, the Council is required to reflect in the primary statements of the Accounts, the assets and liabilities of the Pension Fund attributable to the Council and the cost of pensions. IAS 19 is based upon the principle that the Council should account for retirement benefits when it is committed to give them even though the cash payments may be many years into the future. This commitment is accounted for in the year that an employee earns the right to receive a pension in the future. These disclosures are reflected in the Comprehensive Income and Expenditure Account, the Balance Sheet and the Movement in Reserves Statement.

IAS 19

The 2016-17 IAS 19 report shows that the Kent County Council Pension Fund now has a deficit of £1,536m. This is an increase in the deficit of £322m in year.

Current Borrowing & Capital Resources

All of the borrowing disclosed in the balance sheet relates to the financing of capital expenditure incurred in 2016-17, earlier years and for future years. The balance currently stands at £978m as shown on the balance sheet on page 18. Future capital expenditure will be financed from revenue contributions, sale of surplus fixed assets, capital grants and contributions, and relevant funds within earmarked reserves. Borrowing will only be undertaken as a last resort.

East Kent Opportunities

East Kent Opportunities (EKO) is a 'Jointly Controlled Operation' and in 2016-17 the transactions and balances of EKO relating to KCC have been incorporated into the financial statements and notes of the Council's Statement of Accounts.

2017-18 onwards

Local authorities in the United Kingdom will continue to keep their Accounts in accordance with 'proper practices'. CIPFA/LASAAC continue to consider future changes to IFRS for Local Government, as it reinforces the drive to improve financial reporting and enhance accountability for public money.

The Council's 2017-20 MTFP was approved by County Council on 9 February 2017. The MTFP highlighted that the outlook for the next few years remains unchanged from last year, with the overall picture for local government spending showing 'flat cash' between 2015-16 and 2019-20. The Chancellor of the Exchequer announced in his Autumn Budget Statement in November 2016 that despite a recalibration of the national fiscal targets for the deficit reduction, government departmental spending plans (which include local government) remain unchanged from the Spending Review announced in autumn 2015. Within this flat cash over the 4 years of the Spending Review were reductions for 2016-17 and 2017-18 followed by a recovery in the latter years. The Spending Review includes further reductions in central government Revenue Support Grant, assumed annual increases in council tax (including the social care levy introduced in 2016-17) and the Improved Better Care Fund to assist better collaboration between social care and health.

Adult social care is right at the top of the Council's priorities and County Council agreed to raise an additional 2% social care council tax levy which will raise an additional £12m specifically for social care. The government has also recognised the severe pressures on social care budgets. Initially in the Spending Review this included an Improved Better Care Fund (iBCF) as part of the local government settlement which saw £2.43bn nationally provided to local authorities with social care responsibilities over the 3 years from 2017 to 2020 (with allocations rising from £0.1bn in 2017-18 to £1.5bn in 2019-20). The December 2016 Local Government Finance Settlement saw a further £0.24bn made available as one-off funding for social care in 2017-18. This still left many authorities expressing concerns about social care spending. In the March 2017 Budget the Chancellor of The Exchequer announced a further £2.02bn to increase the iBCF, with half of this made available in 2017-18. This increased the iBCF for 2017-18 to £1.115bn, rising to £1.499bn in 2018-19 and £1.837bn in 2019-20. KCC, like all other authorities, had set its budget for 2017-18 before this grant was announced, for KCC the new iBCF amounted to an increase of £26.1m in 2017-18. These subsequent announcements of additional funding for social care have slightly improved the 4 year flat cash position and reduced the dip in funding originally scheduled in the Spending Review.

Other priorities include:

- Pressures in children's social care due to the increasing complexity of cases
- Significant numbers of unaccompanied asylum seeking children which the Council are supporting in care and the grant funding for 2017-18 is unresolved
- Outstanding issues regarding the reception centre process for the national transfer scheme
- The cost of care leavers, who now outnumber those under 18

The Council continues to have statutory responsibilities in other services that must be complied with. In particular our responsibilities in relation to schools remain, most notably supporting school improvement, despite the fact that government has removed a large element of the Education Services Grant from September (on a presumption earlier in the year that our responsibilities in relation to schools would significantly reduce). Effectively this amounts to a further (and significant) reduction in central government funding. Other vital services in relation to environment, economic development, highways, local community services, public transport and waste recycling and disposal must not be overlooked.

The budget for 2017-18 includes a 1.99% Council Tax increase (the maximum permitted without a formal referendum) to help fund the additional spending requirements across the full range of services.

Our council tax increase, which will see KCC's share for a band C property increase from £1,007.60 in 2016-17 to £1,047.87 in 2017-18 is seen as justifiable. Although the Council would have liked to keep increases lower, these are in line with the government's spending plans, but it has been essential to raise additional funds towards rising costs and to protect front line services.

The Council's Stewardship, Responsibilities and Financial Management Policies

The Council is responsible for handling a significant amount of public money. The Council's Financial Regulations must comply with the Constitution and set the control framework for five key areas of activity:

- Financial Planning
- Financial Management
- Risk Management and Control of Resources
- Systems and Procedures
- External Arrangements

The Council needs to ensure that it has sound financial management and procedures in place and that they are adhered to. The Financial Regulations are reviewed annually to reflect changes in structures and working practices; and to ensure our regulations reflect current best practice and strengthen areas where there were known gaps. The regulations provide clarity about the accountability of the following:

- Cabinet
- Members
- the Monitoring Officer
- the Chief Finance Officer (Corporate Director of Finance)
- Corporate Directors

Further information about the Accounts can be obtained from Emma Feakins, Chief Accountant.

Telephone Maidstone (03000) 416082 or e-mail emma.feakins@kent.gov.uk.

Statement of Responsibilities for the Statement of Accounts

The Council's Responsibilities

The Council is required:

- to make arrangements for the proper administration of its financial affairs and to ensure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Corporate Director of Finance;
- to manage its affairs to secure economic, efficient and effective use of resources and to safeguard its assets; and
- to approve the Statement of Accounts.

I confirm that these Accounts were approved by the Governance and Audit Committee at its meeting on 19 July 2017 on behalf of Kent County Council and have been re-signed as authorisation to issue.



Councillor Nick Chard
Chairman of the Governance and Audit Committee
19 July 2017

The Corporate Director of Finance's Responsibilities

The Corporate Director of Finance is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Council Accounting in the United Kingdom (the Code), and is required to give a true and fair view of the financial position of the Council at the accounting date and its income and expenditure for the year ended 31 March 2017.

In preparing this Statement of Accounts the Corporate Director of Finance has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent; and
- complied with the Code.

The Corporate Director of Finance has also:

- kept proper accounting records which were up to date; and
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

I confirm that these accounts give a true and fair view of the financial position of the Council at the reporting date and its income and expenditure for the year ended 31 March 2017.

Certificate of the Corporate Director of Finance



Andy Wood
Corporate Director of Finance
19 July 2017

Comprehensive Income and Expenditure Statement

The Comprehensive Income and Expenditure Statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with statutory requirements; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

	Notes	Year ended 31 March 2017		
		Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
Service				
Education and Young People		1,034,404	880,779	153,625
Growth, Environment and Transport		304,206	49,186	255,020
Social Care, Health and Wellbeing				
- Specialist Children's Services		145,794	8,810	136,984
- Asylum Seekers		33,506	31,986	1,520
- Adult Services		493,571	122,854	370,717
- Public Health		75,856	77,426	-1,570
Strategic and Corporate Services		120,585	26,070	94,515
Financing Items		4,742	493	4,249
Cost of Services		2,212,664	1,197,604	1,015,060
Other operating Expenditure	13			65,351
Net Surplus on trading accounts	34			-4,494
Financing and Investment Inc and Exp	14			81,641
Taxation and Non Specific Grant Income	15			-1,048,215
(Surplus) or deficit on Provision of Services				109,343
(Surplus)/deficit arising on revaluation of non current assets			*	-91,924
Remeasurement of the net defined benefit liability			*	264,345
(Surplus)/deficit on revaluation of available for sale financial assets			*	313
Other Comprehensive Income and Expenditure				172,734
Total Comprehensive Income and Expenditure				282,077

Comprehensive Income and Expenditure Statement

	Notes	Restated Year ended 31 March 2016		
		Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
Service				
Education and Young People		1,013,104	930,519	82,585
Growth, Environment and Transport		318,000	44,397	273,603
Social Care, Health and Wellbeing				
- Specialist Children's Services		145,981	8,704	137,277
- Asylum Seekers		29,447	27,651	1,796
- Adult Services		485,851	124,842	361,009
- Public Health		70,359	66,574	3,785
Strategic and Corporate Services		133,396	24,598	108,798
Financing Items		3,808	635	3,173
Cost of Services		2,199,946	1,227,920	972,026
Other operating Expenditure	13			26,401
Net Surplus on trading accounts	34			-4,360
Financing and Investment Inc and Exp	14			80,299
Taxation and Non Specific Grant Income	15			-1,031,001
(Surplus) or deficit on Provision of Services				43,365
(Surplus)/deficit arising on revaluation of non current assets			*	-187,864
Remeasurement of the net defined benefit liability			*	-195,936
(Surplus)/deficit on revaluation of available for sale financial assets			*	-639
Other Comprehensive Income and Expenditure				-384,439
Total Comprehensive Income and Expenditure				-341,074

The Comprehensive Income and Expenditure Statement (CIES) for 2015-16 has been restated following the implementation of the 'Telling the Story' project which requires the CIES to be presented based on organisational structure. There has been no impact on the Total Comprehensive Income and Expenditure amount reported last year.

Movement in Reserves Statement

The Movement in Reserves Statement shows the movement from the start of the year to the end on the different reserves held by the Council, analysed into 'usable reserves' (ie those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The Statement shows how the movements in year of the authority's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable to council tax for the year. The Net Increase/Decrease before Transfers to Earmarked Reserves line shows the statutory General Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the Council.

	Year ended 31 March 2016				
	General Fund Balance	Earmarked GF Reserves	Total GF incl. Earmarked Reserves	Capital Receipts Reserve	Capital Grants Unapplied
	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2015	-33,294	-226,665	-259,959	-23,229	-87,760
Movement in reserves during 2015-16					
Total Comprehensive Expenditure & Income	43,365		43,365		
Adjustments between accounting basis & funding basis under regulations - Note 12	-32,073		-32,073	-300	36,433
Net increase/Decrease before Transfers to Earmarked Reserves	11,292	0	11,292	-300	36,433
Transfers to/from Earmarked Reserves (total of *s on Note 23)	-14,402	14,402	0		
Increase/Decrease (movement) in Year	-3,110	14,402	11,292	-300	36,433
	Year ended 31 March 2017				
	General Fund Balance	Earmarked GF Reserves	Total GF incl. Earmarked Reserves	Capital Receipts Reserve	Capital Grants Unapplied
	£'000	£'000	£'000	£'000	£'000
Balance at 31 March 2016 carried forward	-36,404	-212,263	-248,667	-23,529	-51,327
Movement in reserves during 2016-17					
Total Comprehensive Expenditure & Income	109,343		109,343		
Adjustments between accounting basis & funding basis under regulations - Note 12	-88,869		-88,869	2,654	-13,869
Net increase/Decrease before Transfers to Earmarked Reserves	20,474	0	20,474	2,654	-13,869
Transfers to/from Earmarked Reserves (total of *s on Note 23)	-20,741	20,741	0		
Increase/Decrease (movement) in Year	-267	20,741	20,474	2,654	-13,869
Balance at 31 March 2017 carried forward	-36,671	-191,522	-228,193	-20,875	-65,196

Movement in Reserves Statement

	Year ended 31 March 2016		
	Total Usable Reserves	Unusable reserves	Total Council Reserves
	£'000	£'000	£'000
Balance at 31 March 2015	-370,948	466,842	95,894
Movement in Reserves during 2015-16			
Total Comprehensive Expenditure and Income	43,365	-384,439	-341,074
Adjustments between accounting basis & funding basis under regulations	4,060	-4,060	0
Net increase/Decrease before Transfers to Earmarked Reserves	47,425	-388,499	-341,074
Transfers to/from Earmarked Reserves (total of *s on Note 23)	0	0	0
Increase/Decrease (movement) in Year	47,425	-388,499	-341,074
	Year ended 31 March 2017		
	Total Usable Reserves	Unusable reserves	Total Council Reserves
	£'000	£'000	£'000
Balance at 31 March 2016 carried forward	-323,523	78,341	-245,182
Movement in reserves during 2016-17			
Total Comprehensive Expenditure & Income	109,343	172,734	282,077
Adjustments between accounting basis & funding basis under regulations	-100,084	100,084	0
Net increase/Decrease before Transfers to Earmarked Reserves	9,259	272,818	282,077
Transfers to/from Earmarked Reserves (total of *s on Note 23)	0	0	0
Increase/Decrease (movement) in Year	9,259	272,818	282,077
Balance at 31 March 2017 carried forward	-314,264	351,159	36,895

Balance Sheet

The County Fund Balance Sheet shows the financial position of Kent County Council as a whole at the end of the year. Balances on all accounts are brought together and items that reflect internal transactions are eliminated.

		31 March 2017		31 March 16
	Notes	£'000	£'000	£'000
Property Plant & Equipment	17	2,444,492		2,380,546
Heritage Assets	21	7,779		7,663
Investment Property	18	47,212		48,649
Intangible assets		4,294		5,400
Long-term investments	39	176,763		130,782
Long-term debtors	27	83,883		89,921
Total long-term assets			2,764,423	2,662,961
Inventories		3,957		5,235
Assets held for sale (<1yr)		1,713		2,332
Short term debtors	27	183,607		168,203
Short-term investments	39	72,483		127,965
Cash and Cash equivalents	29	47,787		51,469
Total current assets			309,547	355,204
Temporary borrowing	39	-104,952		-32,943
Short term Lease Liability	39	-5,982		-5,403
Short term provisions	26	-18,955		-19,906
Creditors	28	-245,817		-229,348
Total Current liabilities			-375,706	-287,600
Creditors due after one year	28	-35		-47
Provisions	26	-11,520		-13,184
Long-term borrowing	39	-873,440		-959,991
Other Long Term Liabilities	38/39	-1,806,526		-1,459,035
Capital Grants Receipts in Advance	16	-43,638		-53,128
Long Term Liabilities			-2,735,159	-2,485,385
Net Assets/(Liabilities)			-36,895	245,180
Usable Reserves	23	-314,264		-323,523
Unusable Reserve	24	351,159		78,343
Total Reserves			36,895	-245,180

Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or income from the recipients of services provided by the Council. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Council.

	Notes	2016-2017 £'000	2015-2016 £'000
Net (Surplus) or deficit on the provision of services		109,343	43,365
Adjustments to net surplus or deficit on the provision of services for non cash movements	30	-359,092	-298,549
Adjustment for items included in the net surplus or deficit on the provision of services that are investing and financing activities	30	191,682	194,182
Net cash flows from operating activities		-58,067	-61,002
Investing Activities	32	44,928	105,462
Financing Activities	33	16,821	6,842
Net increase(-) or decrease in cash and cash equivalents		3,682	51,302
Cash and cash equivalents at the beginning of the reporting period		51,469	102,771
Cash and cash equivalents at the end of the reporting period	29	47,787	51,469

Note 1a - Expenditure and Funding Analysis

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by local authorities in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the council's directorates/services/departments. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

	Year ended 31 March 2017				
	As reported to Management	Adjustments to arrive at the net amount chargeable to the General Fund Balance	Net Expenditure Chargeable to the General Fund	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehen- sive Income and Expenditure Statement
	£'000	£'000	£'000	£'000	£'000
Education and Young People	48,373	29,363	77,736	75,889	153,625
Growth, Environment and Transport	165,846	810	166,656	88,364	255,020
Social Care, Health and Wellbeing					
- Specialist Children's Services	132,964	1,527	134,491	2,493	136,984
- Asylum Seekers	1,516	0	1,516	4	1,520
- Adult Services	361,941	-448	361,493	9,224	370,717
- Public Health	0	-1,652	-1,652	82	-1,570
Strategic and Corporate Services	69,659	6,276	75,935	18,580	94,515
Financing Items	137,062	-132,814	4,248	1	4,249
Delegated Schools Budget	23,645	-23,645	0	0	0
Cost of Services	941,006	-120,583	820,423	194,637	1,015,060
Other Income and Expenditure	-921,133	121,184	-799,949	-105,768	-905,717
Surplus or Deficit	19,873	601	20,474	88,869	109,343
Opening General Fund Balance			-248,667		
Less/Plus Surplus or (Deficit) on General Fund in Year			20,474		
Closing General Fund Balance at 31 March			-228,193		

Note 10a on pages 38 to 40 provides a explanation of the main adjustments to the Net Expenditure Chargeable to the General Fund to arrive at the amounts in the Comprehensive Income and Expenditure Statement.

Note 1a - Expenditure and Funding Analysis

	Year ended 31 March 2016				
	As reported to Management	Adjustments to arrive at the net amount chargeable to the General Fund Balance	Net Expenditure Chargeable to the General Fund	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehen- sive Income and Expenditure Statement
	£'000	£'000	£'000	£'000	£'000
Education and Young People	53,887	11,937	65,824	16,761	82,585
Growth, Environment and Transport	170,790	1,111	171,901	101,702	273,603
Social Care, Health and Wellbeing					
- Specialist Children's Services	130,640	3,538	134,178	3,099	137,277
- Asylum Seekers	1,655	131	1,786	10	1,796
- Adult Services	347,868	3,770	351,638	9,371	361,009
- Public Health	0	3,785	3,785	0	3,785
Strategic and Corporate Services	69,195	8,644	77,839	30,959	108,798
Financing Items	149,167	-146,061	3,106	67	3,173
Delegated Schools Budget	6,967	-6,967	0		0
Net Cost of Services	930,169	-120,112	810,057	161,969	972,026
Other Income and Expenditure	-930,812	132,047	-798,765	-129,896	-928,661
Surplus or Deficit	-643	11,935	11,292	32,073	43,365
Opening General Fund Balance			-259,959		
Less/Plus Surplus or (Deficit) on General Fund in Year			11,292		
Closing General Fund Balance at 31 March			-248,667		

Note 1b. Basis for Preparation/General

The notes to the financial statements on the following pages are in order of significance, primarily based on aiding an understanding of the key drivers of the financial position of the Council, whilst maintaining the grouping of notes between the income and expenditure statement and the balance sheet where appropriate.

The notes relating to specific financial statement lines include the corresponding accounting policy. As a result there is not a separate principal accounting policies note but note 2 details general accounting policies or those where there are not accompanying notes.

Details of the order of the notes can be found in the index on page 2 of the financial statements.

Note 2. General Accounting Policies (where there is no accompanying note)

General

The Council is required to prepare a Statement of Accounts by the Accounts and Audit Regulations 2015 in accordance with proper accounting practices. The Accounts of Kent County Council have been compiled in accordance with the Code of Practice on Local Council Accounting in the UK 2016-17 supported by International Financial Reporting Standards. These accounts are prepared in accordance with the historical cost convention, modified for the valuation of certain categories of non current assets and financial instruments. They are also prepared on a going concern basis.

Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Authority transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
- Revenue from the provision of services is recognised when the Authority can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
- Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Note 2 - Accounting Policies

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

Accounting for Schools

The accounting policies for Schools are in line with the Council's and therefore are compiled on an accruals basis. Schools balances are consolidated into the Council's accounts, with income and expenditure being attributed to the appropriate service line in the Comprehensive Income and Expenditure Statement and assets and liabilities included on the Balance Sheet. The Schools Reserve is held in a separate reserve and is located within Usable Reserves.

Non-current assets for maintained schools are included on the balance sheet where they are owned or controlled by the Authority or the school governing body. Each school is considered on an individual basis taking into account ownership rights and, where relevant, the circumstances under which the school is using the asset.

Intangible Assets

Assets that do not result in the creation of a tangible asset (which is an asset that has physical substance), but are identifiable and are controlled by the Council, e.g. software licences, are classified as intangible assets. This expenditure is capitalised when it will bring benefits to the Council for more than one financial year. The balance is amortised to the relevant service revenue account over the life of the asset. For software licences this is normally between 3 to 5 years.

Expenditure on the development of websites is not capitalised if the website is solely or primarily intended to promote or advertise the Council's goods or services.

Fair Value

The Council measures some of its non-financial assets such as surplus assets, investment properties and assets held for sale and some of its financial instruments such as equity shareholdings at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability.

The Council measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the Council takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Council uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the authority's financial statements are categorised within the fair value hierarchy, as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date
- Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 – unobservable inputs for the asset or liability.

Valuation techniques for levels 2 and 3 include market approach, cost approach and income approach.

Note 2 - Accounting Policies & Note 3 - Accounting Standards that have been issued but have not yet been adopted

Joint Operations

Joint operations are arrangements where the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities relating to the arrangement. The activities undertaken by the Council in conjunction with other joint operators involve the use of the assets and resources of those joint operators. In relation to its interest in a joint operation, the Council as a joint operator recognises:

- its assets, including its share of any assets held jointly
- its liabilities, including its share of any liabilities incurred jointly
- its revenue from the sale of its share of the output arising from the joint operation
- its share of the revenue from the sale of the output by the joint operation
- its assets, including its share of any assets held jointly
- its expenses, including its share of any expenses incurred jointly.

Accounting for Value Added Tax (VAT)

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

Inventories

Stock is valued at the lower of cost or net realisable value. Spending on consumable items is accounted for in the year of purchase.

Carbon Reduction Commitment Allowances

The Authority is participating in the Carbon Reduction Commitment (CRC) Energy Efficiency Scheme. The allowances are purchased in advance and any unused allowances at the end of the financial year are treated as a payment in advance.

Note 3. Accounting Standards that have been issued but have not yet been adopted

For 2017-18 there are amendments to the following accounting standards:

There are reporting amendments in respect of the Pension Fund accounts - these amendments relate to pension fund transaction costs and investment concentration.

The impact of the above amendments will be reflected in the 2017-18 accounts.

Note 4. Critical Judgements in applying Accounting Policies

In applying the accounting policies set out, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

- There is a high degree of uncertainty about future levels of funding for local government. However, the Council has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the Council might be impaired as a result of a need to close facilities and reduce levels of service provision.
- The Council will make a provision where a future event is uncertain but where there is a legal or constructive obligation.
- The Council has a policy to revalue its land and buildings at least every 4 years and undertakes an annual review to ensure that the carrying amount of assets not revalued in year is not materially different to their current value at the balance sheet date. Due to continued significant increases in construction costs during 2016-17 which could have had a material impact on asset values we have revalued more assets than were due as part of our rolling programme of asset valuations. £357m worth of assets in the balance sheet have not been revalued in 2016-17. Due to the value, nature and prior valuation date of these assets we are confident that the value of these assets is not materially different to their current value at the balance sheet date.

Eight schools on the balance sheet as at 31 March 2017 are due to convert to academy status between 1 June 2017 and 1 September 2017. The net book value of these assets as at 31 March 2017 is £51.4m. An additional £0.2m included in the balance sheet as at 31 March 2017 relates to playing fields at Voluntary Aided/Church schools that have or will convert to academy status in 2017-18.

- The wholly owned subsidiaries and jointly controlled entities are reviewed on an annual basis as to whether group accounts are required. Based on the level of profits for these entities and that the majority of the transactions are between the Council and the subsidiaries, the Council has judged that Group Accounts are not required.
- The Council holds unquoted equity which is measured at cost as the fair value cannot be reliably measured. The total value of the unquoted equity is £15.2m, of which £6m is held in wholly-owned subsidiaries of the Council and for all other investments we only have a minority interest. The fair value cannot be reliably measured either because there is no reliable trading history as the companies have only recently begun trading and/or there are no established companies with similar aims in Kent whose shares are traded and that might provide comparable data.
- The implementation of the 'Telling the Story' project has required the Comprehensive Income and Expenditure Statement to be presented based on the Council's organisational structure. The previous year's Comprehensive Income and Expenditure Statement has been restated for comparator purposes. This change has not been deemed as a prior year adjustment as there is no impact on the Total Comprehensive Income and Expenditure amount reported last year.
- The Council received £2.96m in Icelandic Kroner (ISK) for Iceland-domiciled accounts and this has been placed in Escrow accounts. The Council is going to auction to sell the ISK during 2017-18 but due to uncertainty around the value that will be achieved the Council has judged that a post balance sheet event is not required.

Note 5 - Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty

Note 5. Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Council's Balance Sheet at 31 March 2017 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if Actual Results Differ from Assumptions
Property, Plant and Equipment	<p>Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Council will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.</p> <p>Under component accounting the authority has applied a de minimus threshold for each category of asset that is revalued in the current year. In 2016-17 the following de minimus thresholds were applied:</p> <p>Primary Schools: £2m Secondary Schools: £8m Special Schools: £2m Families & Social Care establishments: £2m Highways & Waste Depots: £2m County Offices: £2m Libraries: £2m Youth & Community Centres: £2m</p>	<p>If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. It is estimated that the annual depreciation charge for buildings would increase by £4.36m for every year that useful lives had to be reduced. Over a period of 3 years (before the next valuation takes place) this could result in an error of £13.07m - this is not material.</p> <p>If all assets had been componentised the difference between depreciation under componentisation and non componentisation is £9.199m. Over 3 years this would give a difference of £27.6m - this is not material.</p>
Pensions Liability	<p>Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.</p>	<p>The increase in pension deficit during the year has arisen principally due to the technical decrease in the valuation of the liabilities. Accounting standard IAS19 requires the liabilities to be valued using assumptions based on gilt and corporate bonds yields. The yield in excess of expected inflation from corporate bonds decreased from 0.4% to -0.9% during the year due to a decrease in corporate bond yields. Asset performance being less than expected over the year has also led to an increase in pension deficit. During 2016-17, the Council's actuaries advised that the net pensions liability had decreased by £110m as a result of estimates being corrected due to experience and decreased by £806m attributable to the updating of the assumptions.</p>

Note 5 and Note 6

Item	Uncertainties	Effect if Actual Results Differ from Assumptions
Leases	For a number of leases identified by schools and directorates we have had to make assumptions on the fair value of the assets. This has been obtained by identifying the current costs of similar assets.	As the total depreciated value of leases is only £826k the effect of the estimation is not material.
Fair Value measurements	<p>Surplus and Investment Properties cannot be measured based on quoted prices in active markets (i.e. Level 1 inputs), so their fair value is measured using income or market approach valuation techniques. Where possible, the inputs to these valuation techniques are based on observable data, but where this is not possible unobservable inputs, which require judgement, are used to establish fair values. The significant unobservable inputs used in the fair value measurement include assumptions regarding passing rents and yields, estimated sale values, revenue streams and discount rates.</p> <p>Information about valuation techniques and inputs used in determining the fair value of the Council's assets and liabilities is disclosed in notes 17, 18 and 39 below.</p>	Significant changes in any of the unobservable inputs would result in a significant lower or higher fair value measurement for those assets held at fair value.
Debtors and creditors	Activity is accounted for in the year that it takes place not when the cash payments are made or received. Debtors and creditors are raised when they meet the agreed criteria and have the appropriate evidence. In implementing a faster closure changes have been made to the criteria including an increase in the de minimus for revenue debtors and creditors from £1,000 to £5,000.	Implementing the changes have caused no significant issues.

Note 6. Officers Remuneration

Accounting Policy

Employee Benefits

Benefits Payable During Employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is charged to Service lines within the Comprehensive Income and Expenditure Statement, but is then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

Note 6 - Officers Remuneration

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to Service lines in the Comprehensive Income and Expenditure Statement at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises the cost for restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

Post Employment Benefits

The Council participates in two different pension schemes. Both schemes provide members with defined benefits (retirement lump sums and pensions), related to pay and service. The schemes are as follows:

- Teachers and former NHS Staff

The Council contributes to the Teachers' Pension Scheme and the NHS Pension Scheme at rates set by the schemes actuary and advised by the Schemes Administrator. The schemes pay benefits on the basis of pre-retirement salaries of teaching staff and former NHS staff. While the schemes are of the Defined Benefit type, they are accounted for as Defined Contribution Schemes and no liability for future payments of benefits is recognised in the Balance Sheet.

- Other employees

The liabilities of the Kent Pension Fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of projected earnings for current employees.

The assets of Kent Pension Fund attributable to the Council are included in the Balance Sheet at their fair value:

- quoted securities – current bid price
- unquoted securities – professional estimate
- unitised securities – current bid price
- property – market value.

The change in the net pensions liability is analysed into the following components:

Service cost comprising:

- current service cost – the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.
- past service cost – the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years - debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement.

- net interest on the net defined benefit liability (asset), i.e. the net interest expense for the Council - the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement - this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period - taking into account any changes in the net defined benefit liability (assets) during the period as a result of contribution and benefit payments.

Remeasurement comprising:

- net return on plan assets – excluding amounts included in net interest on the defined benefit liability (asset) - charged to the Pension Reserve as Other Comprehensive Income and Expenditure.
- actuarial gains and losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve.

Note 6 - Officers Remuneration

– contributions paid to the Kent Pension Fund – cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

Summary of employees receiving remuneration of £50,000 or more during the period 1 April 2016 to 31 March 2017

Regulations require the Council to disclose remuneration for all employees earning over £50,000 plus additional disclosures for those senior officers reporting directly to the Head of Paid Services and those earning over £150,000.

This note shows the number of employees whose total remuneration in the financial year 2016-17, was £50,000 or more.

Remuneration includes:-

- a) all sums paid to or receivable by an employee including non-taxable termination payments, redundancy payments and pay in lieu of notice. This includes all payments, regardless of whether or not they were due in the year e.g. advance payment of salary in lieu of notice.
- b) expense allowances chargeable to tax i.e. the profit element of car allowances; and
- c) the money value of benefits such as leased cars and health insurance
- d) but excludes Employer's Pension contributions

Remuneration	Total number of employees			
	Non-Schools	Schools	Non-Schools	Schools
(£)	31 March 2017	31 March 2017	31 March 2016	31 March 2016
50,000 - 54,999	184	192	188	180
55,000 - 59,999	122	134	115	154
60,000 - 64,999	50	119	48	103
65,000 - 69,999	42	64	44	52
70,000 - 74,999	28	39	31	32
75,000 - 79,999	7	18	15	19
80,000 - 84,999	12	18	19	7
85,000 - 89,999	6	12	10	6
90,000 - 94,999	9	4	14	7

Note 6 - Officers Remuneration

Remuneration	Total number of employees			
(£)	Non-Schools 31 March 2017	Schools 31 March 2017	Non-Schools 31 March 2016	Schools 31 March 2016
95,000 - 99,999	9	8	8	6
100,000 - 104,999	0	4	4	2
105,000 - 109,999	3	4	6	4
110,000 - 114,999	5	1	4	3
115,000 - 119,999	1	4	0	3
120,000 - 124,999	1	1	3	0
125,000 - 129,999	1	0	0	0
130,000 - 134,999	1	0	2	1
135,000 - 139,999	1	0	2	0
140,000 - 144,999	2	0	0	0
145,000 - 149,999	0	0	1	0
150,000 - 154,999	1	1	0	0
155,000 - 159,999	1	0	0	0
160,000 - 164,999	0	0	1	0
165,000 - 169,999	0	0	1	0
170,000 - 174,999	1	0	0	0
175,000 - 179,999	0	1	0	0
180,000 - 184,999	0	0	1	0
185,000 - 189,999	1	0	0	0
190,000 - 194,999	0	0	0	0
195,000 - 199,999	0	0	0	0
200,000 - 204,999	1	0	1	0
Total	489	624	518	579

The number of employees shown against the above remuneration band will not tie up with the information on the following pages. This is because the table above refers to remuneration which includes items a-c as per the note on the previous page, whereas the following table relates purely to salary entitlement in the year and requires the employer's pension contribution to be disclosed but only for senior officers. The Code defines senior officers as those whose annual salary is £150,000 or more, or those whose salary is above £50,000 and holds a chief officer position. The following tables are set-out in the format prescribed in the CIPFA Code, issued by The Chartered Institute of Public Finance and Accountancy.

The remuneration paid to the Authority's senior employees for 2016-17 is as follows:

Post Holder	Notes	Salary (Including Fees & Allowances) £	Bonuses £	Allowances £	* Compensation for loss of Office e.g. Redundancy Payment £	Total Remun- eration excl pension Contributions £	Employer Pension Contributions £	Total Remun- eration incl pension Contributions £
Corporate Director Business Strategy & Support - David Cockburn		193,385				7,660	42,219	243,264
Corporate Director Families & Social Care - Andrew Ireland		189,381				189,381	39,770	229,151
Corporate Director Education Learning & Skills - Patrick Leeson		160,804		7,212		2,707	35,852	206,575
Director of Governance & Law - Geoff Wild	1	37,821				2,347	7,815	47,983
Corporate Director Growth, Environment & Transport -Barbara Cooper		143,236				143,236	30,079	173,315

The remuneration paid to the Authority's senior employees for 2016-17 is as follows:

Post Holder	Notes	Salary (Including Fees & Allowances) £	Bonuses £	Allowances £	* Compensation for loss of Office e.g. Redundancy Payment £	Total Remun- eration excl pension Contributions £	Employer Pension Contributions £	Total Remun- eration incl pension Contributions £
Corporate Director Finance - Andy Wood		139,469			5,523	144,992	30,448	175,440
Corporate Director Human Resources - Amanda Beer		136,020				136,020	28,564	164,584
Director Public Health - Andrew Scott-Clark		108,070				108,070		108,070
General Counsel - Ben Watts	2	70,995				70,995	14,909	85,904

* This includes all contractual entitlements.

The remuneration paid to the Authority's senior employees for 2016-17 is as follows:

Notes

- 1 Mr Wild left the post of Director of Governance and Law on 30 June 2016. The annualised salary for this post was £146,292.
- 2 Mr Watts has been General Counsel since 1 July 2016. The annualised salary for this post is £96,649.

The remuneration paid to the Authority's senior employees for 2015-16 is as follows:

Post Holder	Notes	Salary (Including Fees & Allowances) £	Bonuses £	Allowances £	Compensation for loss of Office e.g. Redundancy Payment £	Other £	Total Remun- eration excl pension Contributions £	Employer Pension Contributions £	Total Remun- eration incl pension Contributions £
Corporate Director Business Strategy & Support - David Cockburn		191,471				9,479	200,950	42,199	243,149
Corporate Director Families & Social Care - Andrew Ireland		184,402					184,402	38,724	223,126
Corporate Director Education Learning & Skills - Patrick Leeson		159,212		7,141		1,577	167,930	35,265	203,195
Director of Governance & Law - Geoff Wild		142,563				3,418	145,981	29,716	175,697
Corporate Director Growth, Environment & Transport -Barbara Cooper		139,456					139,456	29,586	169,042

The remuneration paid to the Authority's senior employees for 2015-16 is as follows:

Post Holder	Notes	Salary (Including Fees & Allowances) £	Bonuses £	Allowances £	Compensation for loss of Office e.g. Redundancy Payment £	Other £	Total Remun- eration excl pension Contributions £	Employer Pension Contributions £	Total Remun- eration incl pension Contributions £
Corporate Director Finance - Andy Wood		138,088				199	138,287	29,040	167,327
Corporate Director Human Resources - Amanda Beer		132,435					132,435	27,811	160,246
Director Public Health - Andrew Scott-Clark		107,086					107,086		107,086

* This includes all contractual entitlements.

Note 6 - Officers Remuneration

The number of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the table below. Of the total redundancies made 74% of those are compulsory redundancies. We do not have detail across bands £0 - £20,000 and £20,001 - £150,000 and have applied this percentage equally to both of these bands. The total cost in 2016-17 of £2.3m includes schools and commitments in 2017-18. The increase in the number of exit packages is largely the result of the imminent closure of Pent Valley School.

(a) Exit package cost band (inc special payments)	(b) Number of compulsory redundancies		(c) Number of other departures agreed		(d) Total number of exit packages by cost band [(b) + (c)]		(e) Total cost of exit packages in each band	
	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16 £	2016/17 £
20,001-150,000	9	21	27	7	36	28	985,596	848,757
0-20,000	35	183	103	64	138	247	1,257,397	1,464,645
Total	44	204	130	71	174	275	2,242,993	2,313,402

Note 7 - Members Allowances, Note 8 - Deposits in Icelandic Banks and Note 9 - Material Items of Income and Expenditure

Note 7. Members Allowances

The Council paid the following amounts to members of the Council during the year.

	2016-17 £'000	2015-16 £'000
Salaries	0	0
Allowances	1,629	1,641
Expenses	121	127
Total	1,750	1,768

In 2016-17 the cost of the County Cars was £35.7k (£48.2k in 2015-16).

Note 8. Deposits in Icelandic banks

Early in October 2008, the Icelandic banks Landsbanki and Glitnir collapsed and the Landsbanki's UK subsidiaries Heritable went into administration. The Council had £50.35m deposited across these 3 institutions, with varying maturity dates and interest rates. Of the £50.35m, £1.3m was deposited on behalf of the Kent and Medway Fire Authority and £16m on behalf of the Pension Fund.

All the Icelandic banks deposits have been repaid with the exceptions of an £300,000 relating to Heritable Bank where the final dividend is delayed due to litigation involving a property development.

As part of the 100% recovery we received £2.96m in Icelandic Kroner for Iceland-domiciled accounts during 2011-12. This is placed in Escrow accounts and is reflected in the balance sheet as a short term investment.

Note 9. Material Items of Income and Expense

Accounting Policy

Exceptional Items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Council's financial performance.

Material Items of Income and Expense

The net loss on disposal of non-current assets of £64.6m includes a loss of £62m which relates to schools transferring to academy status, at nil value, as instructed by the Secretary of State for Education.

Note 10a - Note to the Expenditure and Funding Analysis

Note 10a. Note to the Expenditure and Funding Analysis

This note provides a reconciliation of the main adjustments to the Net Expenditure Chargeable to the General Fund to arrive at the amounts in the Comprehensive Income and Expenditure Statement.

2016-17	Drawdown to/from Reserves (Note 1)	Investment Income reported at Directorate Level (Note 1)	Strategic & Corporate Services Recharges (Note 1)	Realignment of Financing Items for Accounting Purposes (Note 1)	Adjustments for Trading Activities (Note 1)
	£'000	£'000	£'000	£'000	£'000
Education and Young People	26,030	2,422	445	466	
Growth, Environment and Transport	-1,521	116	2,078		137
Social Care, Health and Wellbeing					
- Specialist Children's Services	1,459		68		
- Asylum Seekers					
- Adult Services	-601		153		
- Public Health	-1,652				
Strategic and Corporate Services	7,919	1,101	-2,744		
Financing Items	-16,358	7,213		-123,669	
Delegated Schools Budgets	-23,645				
Net Cost of Services	-8,369	10,852	0	-123,203	137
Other income and expenditure from the Expenditure and Funding Analysis	7,611	-10,852		123,203	1,222
Total	-758	0	0	0	1,359

2016-17	Total to arrive at amount charged to the General Fund (Note 1)	Adjustments for Capital Purposes (Note 2)	Net change for the Pensions Adjustments (Note 3)	Other Differences (Note 4)	Total Adjustment between Funding and Accounting Basis
	£'000	£'000	£'000	£'000	£'000
Education and Young People	29,363	66,389	9,891	-391	75,889
Growth, Environment and Transport	810	85,234	2,246	884	88,364
Social Care, Health and Wellbeing					
- Specialist Children's Services	1,527	283	2,229	-19	2,493
- Asylum Seekers	0		4		4
- Adult Services	-448	5,326	3,993	-95	9,224
- Public Health	-1,652		82		82
Strategic and Corporate Services	6,276	13,431	4,533	616	18,580
Financing Items	-132,814		1		1
Delegated Schools Budgets	-23,645				0
Net Cost of Services	-120,583	170,663	22,979	995	194,637
Other income and expenditure from the Expenditure and Funding Analysis	121,184	-133,163	34,473	-7,078	-105,768
Total	601	37,500	57,452	-6,083	88,869

Note 10a - Note to the Expenditure and Funding Analysis

2015-16	Drawdown to/from Reserves (Note 1)	Investment Income reported at Directorate Level (Note 1)	Strategic & Corporate Services Recharges (Note 1)	Realignment of Financing Items for Accounting Purposes (Note 1)	Adjustments for Trading Activities (Note 1)
	£'000	£'000	£'000	£'000	£'000
Education and Young People	8,595	2,434	221	687	
Growth, Environment and Transport	-360	238	1,047	72	114
Social Care, Health and Wellbeing					
- Specialist Children's Services	3,368		34	136	
- Asylum Seekers	131				
- Adult Services	3,561		76	133	
- Public Health	3,777	7		1	
Strategic and Corporate Services	9,365	515	-1,378	142	
Financing Items	-22,192	6,031		-129,900	
Delegated Schools Budgets	-6,967				
Net Cost of Services	-722	9,225	0	-128,729	114
Other income and expenditure from the Expenditure and Funding Analysis	10,910	-9,225		128,729	1,633
Total	10,188	0	0	0	1,747

2015-16	Total to arrive at amount charged to the General Fund £'000	Adjustments for Capital Purposes (Note 2) £'000	Net change for the Pensions Adjustments (Note 3) £'000	Other Differences (Note 4) £'000	Total Adjustment between Funding and Accounting Basis £'000
Education and Young People	11,937	798	15,838	125	16,761
Growth, Environment and Transport	1,111	98,378	2,420	904	101,702
Social Care, Health and Wellbeing					
- Specialist Children's Services	3,538	167	3,117	-185	3,099
- Asylum Seekers	131		10		10
- Adult Services	3,770	2,481	4,744	2,146	9,371
- Public Health	3,785				0
Strategic and Corporate Services	8,644	23,901	6,515	543	30,959
Financing Items	-146,061		67		67
Delegated Schools Budgets	-6,967				0
Net Cost of Services	-120,112	125,725	32,711	3,533	161,969
Other income and expenditure from the Expenditure and Funding Analysis	132,047	-159,467	30,675	-1,104	-129,896
Total	11,935	-33,742	63,386	2,429	32,073

1. Adjustments to arrive at amount charged to the General Fund

Drawdown to and from Reserves – for management reporting purposes the Council includes drawdowns to and from reserves, this needs reversing to arrive at amount chargeable to the General Fund.

Investment Income and realignment of Financing Items for Accounting Purposes – the Council also includes investment income in its directorate reporting and within Financing Items are such items as interest payable, Minimum Revenue Provision (MRP) and bank fees, however this is reported in the financial statements below the cost of services line and the table above shows these items being reallocated.

Note 10a - Note to the Expenditure and Funding Analysis

Strategic & Corporate Recharges – for management reporting purposes the Council records Members Grants to Strategic and Corporate Services, however for accounting purposes this is reallocated across the other directorates.

Trading Activities – for management reporting purposes the Council includes the contribution received from its trading activities, however this needs adjusting to reflect the surplus or deficit of the trading activities. The Council also is required to consolidate a joint operation into its accounts.

2. Adjustments for Capital Purposes

Adjustments for capital purposes – this column adds in depreciation and impairment and revaluation gains and losses in the services line, and for:

Other operating expenditure – adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.

Financing and investment income and expenditure – the statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.

Taxation and non-specific grant income and expenditure – capital grants are adjusted for income not chargeable under generally accepted accounting practices. Revenue grants are adjusted from those receivable in the year to those receivable without conditions or for which conditions were satisfied throughout the year. The Taxation and Non Specific Grant Income and Expenditure line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

3. Net Change for the Pensions Adjustments

Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

For services this represents the removal of the employer pension contributions made by the authority as allowed by statute and the replacement with current service costs and past service costs.

For **Financing and investment income and expenditure** – the net interest on the defined benefit liability is charged to the Comprehensive Income and Expenditure Statement.

4. Other Differences

Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute:

For services this represents the following:

- i) The finance costs charged to the Comprehensive Income and Expenditure Statement that are different from the finance chargeable in the year in accordance with statutory requirements.
- ii) The officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis that is different from the remuneration charged in the year in accordance with statutory requirements.

The charge under **Taxation and non-specific grant income and expenditure** represents the difference between what is chargeable under statutory regulations for council tax and NDR that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

Note 10b - Segmental Income and Note 11 - Expenditure and Income Analysed by Nature

Note 10b. Segmental Income

Income from Sales, Fees and Charges, including Internal Recharges, are analysed on a segmental basis below:

	2016-17 £000's	2015-16 £000's
Education and Young People	-75,622	-76,320
Growth, Environment and Transport	-31,908	-32,799
Social Care, Health and Wellbeing		
- Specialist Children's Services	-13,565	-12,395
- Asylum Seekers	-1	-1
- Adult Services	-70,254	-68,331
- Public Health	-190	-58
Strategic and Corporate Services	-59,466	-70,110
Financing Items	-200	-171
Total Income analysed on a segmental basis	-251,206	-260,185

Note 11. Expenditure and Income Analysed by Nature

The authority's expenditure and income is analysed as follows:

	2016-17 £000's	2015-16 £000's
Expenditure/Income		
Expenditure		
Employee benefits expenses	834,145	851,015
Other services expenses	1,519,963	1,557,025
Support service recharges	75,646	82,964
Depreciation, amortisation, impairment	163,229	117,458
Interest payments including interest on Defined Liability of the Pension Fund	113,316	116,590
Precepts and levies	753	735
Gain on the disposal of assets	64,563	25,783
Total expenditure	2,771,615	2,751,570
Income		
Fees, charges and other service income	-548,259	-576,908
Interest and investment income	-24,511	-24,650
Income from council tax and non domestic rates	-648,931	-608,324
Government grants and contributions	-1,440,571	-1,498,323
Total income	-2,662,272	-2,708,205
Surplus or Deficit on the Provision of Services	109,343	43,365

Note 12 - Adjustments between accounting basis & funding basis under regulations

Note 12. Adjustments between accounting basis and funding basis under regulations

31 March 2017	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied	Movement in Unusable reserves
	£'000	£'000	£'000	£'000
Adjustments primarily involving the Capital Adjustment Account:				
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:				
Charges for depreciation and impairment of non current assets	-144,436			144,436
Revaluation losses on Property Plant and Equipment and Assets held for Sale	-16,385			16,385
Movements in the fair value of Investment Properties	-2,692			2,692
Amortisation of intangible assets	-2,407			2,407
Capital Grants and contributions applied	121,925			-121,925
Income in relation to donated assets	7,152			-7,152
In year revenue expenditure funded from capital under statute	-58,946			58,946
Prior year revenue expenditure funded from capital under statute	-7,375			7,375
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	-74,152			74,152
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:				
Statutory provision for the financing of capital investment	62,032			-62,032
Capital expenditure charged against the General Fund	15,400			-15,400
Adjustments primarily involving the Capital Grants Unapplied Account:				
Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure Statement	44,205		-44,205	0
Application of grants to capital financing transferred to the Capital Adjustment Account			30,336	-30,336
Cessation of recyclable grant repaid to accountable body	-219	219		0
Adjustments primarily involving the Capital Receipts Reserve:				
Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	9,569	-9,569		0

Note 12 - Adjustments between accounting basis & funding basis under regulations

	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied	Movement in Unusable reserves
	£'000	£'000	£'000	£'000
Transfer of cash sale proceeds from disposal of investment property credited to the Comprehensive Income and Expenditure Statement	8,422	-8,422		0
Use of the Capital Receipts Reserve to finance new capital expenditure		31,592		-31,592
Loan repayments	20	-11,166		11,146
Movement in Donated Asset Account	388			-388
Adjustment primarily involving the Financial Instruments Adjustment Account:				
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements	1,902			-1,902
Adjustments primarily involving the Pensions Reserve:				
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	-128,183			128,183
Employer's pensions contributions and direct payments to pensioners payable in the year	70,731			-70,731
Adjustments primarily involving the Collection Fund Adjustment Account:				
Amount by which council tax and non-domestic rating income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rating income calculated for the year in accordance with statutory requirements	4,342			-4,342
Adjustment primarily involving the Accumulated Absences Account:				
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	-162			162
Total Adjustments	-88,869	2,654	-13,869	100,084

Note 12 - Adjustments between accounting basis & funding basis under regulations

Note 12. Adjustments between accounting basis and funding basis under regulations

31 March 2016	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied	Movement in Unusable reserves
	£'000	£'000	£'000	£'000
Adjustments primarily involving the Capital Adjustment Account:				
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:				
Charges for depreciation and impairment of non current assets	-138,966			138,966
Revaluation losses on Property Plant and Equipment and Assets held for Sale	23,731			-23,731
Movements in the fair value of Investment Properties	9,992			-9,992
Amortisation of intangible assets	-2,222			2,222
Capital Grants and contributions applied	137,590			-137,590
Income in relation to donated assets	26,341			-26,341
In year revenue expenditure funded from capital under statute	-97,544			97,544
Prior year revenue expenditure funded from capital under statute	-3,599			3,599
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	-31,199			31,199
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:				
Statutory provision for the financing of capital investment	64,511			-64,511
Capital expenditure charged against the General Fund	14,857			-14,857
Adjustments primarily involving the Capital Grants Unapplied Account:				
Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure Statement	23,605		-23,605	0
Application of grants to capital financing transferred to the Capital Adjustment Account			56,658	-56,658
Adjustments primarily involving the Capital Receipts Reserve:				
Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	4,999	-4,999		0
Transfer of cash sale proceeds from disposal of investment property credited to the Comprehensive Income and Expenditure Statement	1,229	-1,229		0

Note 12 - Adjustments between accounting basis & funding basis under regulations

	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied	Movement in Unusable reserves
	£'000	£'000	£'000	£'000
Use of the Capital Receipts Reserve to finance new capital expenditure		16,874		-16,874
Transfer of loan repayment balances		-3380	3380	0
Loan repayments	18	-7566		7,548
Movement in Donated Asset Account	400			-400
Adjustment primarily involving the Financial Instruments Adjustment Account:				
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements	-3,009			3,009
Adjustments primarily involving the Pensions Reserve:				
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	-133,376			133,376
Employer's pensions contributions and direct payments to pensioners payable in the year	69,990			-69,990
Adjustments primarily involving the Collection Fund Adjustment Account:				
Amount by which council tax and non-domestic rating income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rating income calculated for the year in accordance with statutory requirements	1,104			-1,104
Adjustment primarily involving the Accumulated Absences Account:				
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	-525			525
Total Adjustments	-32,073	-300	36,433	-4,060

Notes 13, 14 and 15

Note 13. Other Operating Expenditure

	2016-17 £000's	2015-16 £000's
Levies	753	735
Gains/Losses on the disposal of non-current assets	64,563	25,782
Assets held for Sale - revaluation movements	35	-116
	65,351	26,401

Note 14. Financing and investment income and expenditure

	2016-17 £000's	Restated 2015-16 £000's
Interest payable and similar charges	71,410	73,894
Net interest on the net defined benefit liability	42,225	43,041
(Gain)/loss from settlements	-9,044	-13,758
Pensions - Administration expenses	1,292	1,392
Interest receivable and similar income	-14,408	-8,660
Income and expenditure in relation to investment properties and changes in their fair value	-6,344	-11,916
Other investment income	-3,490	-3,694
	81,641	80,299

Note 15. Taxation and non specific grant income

Collection Fund Accounting Policy

To reflect that billing authorities act as agents for major preceptors in collecting their share of Council Tax and Non-Domestic Rating income, transactions and balances will be allocated between billing authorities and major preceptors. Thus, the risks and rewards that the amount of Council Tax and Non-domestic Rates collected could vary from that predicted will be shared proportionately by the billing authorities and major preceptors.

The difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund shall be taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

Revenue relating to such things as Council Tax and Non-Domestic Rates, are measured at the full amount receivable (net of any impairment losses) as they are non-contractual, non-exchange transactions and there can be no difference between the delivery and payment dates.

A debtor/creditor position between billing authorities and major preceptors is required to be recognised for the cash collected by the billing Council from Council Tax and Non-domestic Rates debtors that belongs proportionately to the billing Council and the major preceptors. This is because the net cash paid to each major preceptor in the year will not be its share of cash collected from Council Taxpayers and Non-domestic Ratepayers. The effect of any bad debts written off or movement in the impairment provision are also shared proportionately.

Part of the arrangement for the retention of business rates is that authorities will assume the liability for refunding ratepayers that have successfully appealed against the rateable value of their property. At the end of 31 March 2017 the Council's estimated share of these liabilities is £6.2m.

Note 15 - Taxation and non specific grant income and Note 16 - Grant Income

	2016-17 £000's	2015-16 £000's
Income from Council Tax	-595,939	-560,377
Non-domestic rates income and expenditure	-52,992	-47,947
Non-ringfenced government grants	-399,284	-422,677
	-1,048,215	-1,031,001

KCC's share of surplus on the Council Tax has increased by £1.5m (2015-16 surplus increased by £4.3m). For 2016-17 the Business Rate Collection Fund deficit decreased by £2.8m. See the Collection Fund Adjustment Account detailed in Note 24.

Note 16. Grant Income

Accounting Policy

Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line or Taxation and Non-Specific Grant Income in the Comprehensive Income and Expenditure Statement.

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2016-17:

	2016-17 £'000	2015-16 £'000
Credited to Taxation and Non Specific Grant Income		
Council Tax	-595,939	-560,377
Business Rates	-52,992	-47,947
Revenue Support Grant	-235,388	-283,944
Local Services Support Grant	-1,393	-1,766
Other Grants	-18,719	-14,619
New Homes Bonus Grant	-9,306	-7,880
Business Rate Compensation Grant	-4,158	-4,474
Capital Government Grants and Contributions	-130,320	-109,994
Total	-1,048,215	-1,031,001
Credited to Services		
Dedicated Schools Grant	-664,000	-677,826
Education Funding Agency	-77,883	-82,446
Other DFES Grants	-42,068	-76,457
Department of Health Grants	-72,481	-65,878
Asylum	-31,814	-27,651
Other	-77,474	-74,381
Total	-965,720	-1,004,639

Note 16 - Grant Income and Note 17 - Property, Plant and Equipment

The Council has received a number of grants, contributions and donations that have yet to be recognised as income as they have conditions attached to them that will require the monies or property to be returned to the donor. The balances at the year-end are as follows:

	2016-17 £'000	2015-16 £'000
Capital Grants Receipts in Advance		
Department for Education	0	-4,865
Other Grants	-13,843	-14,821
Other Contributions	-29,795	-33,442
Total	-43,638	-53,128

Note 17. Property, Plant and Equipment

Accounting Policy

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

All expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment above our de minimus of £10k (£2k in schools) is capitalised on an accruals basis. In this context, enhancement means work that has substantially increased the value or use of the assets. Work that has not been completed by the end of the year is carried forward as "assets under construction".

Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure, community assets and assets under construction – depreciated historical cost
- surplus assets – fair value based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date
- all other assets – current value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV).

Where there is no market-based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

The Council has a policy in place to revalue its assets on a rolling programme basis. All assets will be revalued at least every four years. Assets will also be revalued following significant works occurring on that asset or some event that may impact on the value of that asset, such as a significant downturn in economic conditions. Revaluation gains are written to the Revaluation Reserve, after reversing any revaluation losses on that asset previously posted to the Comprehensive Income and Expenditure Statement. Revaluation losses will be written off against any balance on the Revaluation Reserve for that asset or to the Comprehensive Income and Expenditure Statement where no revaluation gain exists in the reserve for that asset. These amounts are then written out through the Movement in Reserves Statement so that there is no impact on Council Tax.

Note 17 - Property, Plant and Equipment

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired.

Where impairment losses are identified, they are accounted for by:

- writing down the balance on the Revaluation Reserve for that asset up to the accumulated gains
- writing down the relevant service line in the Comprehensive Income and Expenditure Statement where there is no balance or insufficient balance on the Revaluation Reserve

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is calculated on a straight-line basis over each asset's useful economic life and is charged to the relevant service revenue account in the year following completion of the asset.

The periods over which assets are depreciated are as follows:

Land	- nil
Buildings	- useful life as determined by the valuer
Vehicles, plant and equipment	- 3-25 years
Roads & other highways infrastructure	- 20 years
Community assets	- nil
Assets under construction	- nil
Investment properties, Assets Held for Sale	- nil
Heritage Assets	- nil

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Property will be split into five components:

Land
Structure
Mechanical and Electrical
Fixtures and Furnishings
Temporary Buildings

These components are a significant value of the asset as a whole and have significantly different useful lives.

In determining the extent to which we apply componentisation we have taken into consideration the material impact of not componentising assets within individual asset classes below a certain threshold. More detail on this can be found under the estimation techniques note on page 26.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-current Assets Held for Sale

Assets are generally defined as 'held for sale' if their carrying amount is going to be recovered principally through a sale transaction rather than through continued use. This excludes from consideration any assets that are going to be abandoned or scrapped at the end of their useful lives. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as Held for Sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

Note 17 - Property, Plant and Equipment

Gains and Losses on Disposal of Non Current Assets

When an asset is disposed of or decommissioned, the difference between the capital receipt from the sale and the carrying amount of the asset in the Balance Sheet, after identified costs have been removed, is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account. The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Schools transferring to academy status within the financial year are derecognised. On transfer the full carrying value is derecognised as an asset disposal for nil consideration. The net loss on disposal of non-current assets of £64.6m includes a loss of £62m which relates to schools transferring to academy status.

Capital receipts

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then normally only be used for new capital investment. There are certain circumstances that allow revenue expenditure to be funded from capital receipts, for example the revenue costs associated with transformation. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement. Conditional receipts are not included in these figures until it is prudent to do so.

Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- amortisation of intangible fixed assets attributable to the service.

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement. Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the General Fund Balance by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Note 17. Property, Plant & Equipment
Movement on balances - Movements in 2016-2017

	Land and Buildings £'000	Vehicles, Plant and Equipment £'000	Roads and other Highways Infrastructure £'000	Community Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Cost or Valuation at 1 April 2016	1,590,175	89,210	1,580,400	9,864	89,275	38,910	3,397,834	278,170
Additions	115,504	6,172	51,908	0	77,440	3,886	254,910	37,637
Donations	0					610	610	
Revaluation increases / (decreases) recognised in the Revaluation Reserve	39,016					11,119	50,135	9,348
Revaluation increase / (decreases) recognised in the Surplus / Deficit on the Provision of Services	-26,058					-2,877	-28,935	-10,518
Derecognition - Disposals	-64,837	-3,890			-5,679	-5,270	-79,676	

Property, Plant & Equipment - Movements in 2016-2017

	Land and Buildings £'000	Vehicles, Plant and Equipment £'000	Roads and other Highways Infrastructure £'000	Community Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Cost or Valuation								
Derecognition - Other	0	0				0	0	
Assets reclassified (to) / from Held for Sale	-371					-870	-1,241	
Other Movements in cost or valuation*	-4,588	-1	0	177	-53,785	10,344	-47,853	3,996
At 31 March 2017	1,648,841	91,491	1,632,308	10,041	107,251	55,852	3,545,784	318,633

* This line shows a movement of -£47,853k which includes -£53,785k which relates to amounts removed from the AUC balance following our annual review of AUC and completed capital works.

Property, Plant & Equipment - Movements in 2016-2017

	Land and Buildings £'000	Vehicles, Plant and Equipment £,000	Roads and other Highways Infrastructure £'000	Community Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Accumulated Depreciation and Impairment								
at 1 April 2016	-32,158	-70,038	-915,084	0	0	-8	-1,017,288	-8,420
Depreciation Charge	-58,531	-5,371	-79,020			-1,177	-144,099	-8,010
Depreciation written out to the Revaluation Reserve	41,361					313	41,674	5,723
Depreciation written out to the Surplus / Deficit on the Provision of Services	12,355					229	12,584	2,428
Impairment (losses) / reversals recognised in the Revaluation Reserve							0	
Impairment (losses) / reversals recognised in the Surplus / Deficit on the Provision of Services	-128				-209		-337	

Property, Plant & Equipment - Movements in 2016-2017

	Land and Buildings £'000	Vehicles, Plant and Equipment £'000	Roads and other Highways Infrastructure £'000	Community Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Accumulated Depreciation and Impairment								
Derecognition - Disposals	2,177	3,661				0	5,838	
Derecognition - Other	0	0				0	0	
Other movements in Depreciation and Impairment	218	-1	0		209	-90	336	
At 31 March 2017	-34,706	-71,749	-994,104	0	0	-733	-1,101,292	-8,279
Net Book Value								
At 31 March 2017	1,614,135	19,742	638,204	10,041	107,251	55,119	2,444,492	310,354
At 31 March 2016	1,558,017	19,172	665,316	9,864	89,275	38,902	2,380,546	269,750

Note 17. Property, Plant & Equipment

Movement on balances - Movements in 2015-2016

	Land and Buildings £'000	Vehicles, Plant and Equipment £'000	Roads and other Highways Infrastructure £'000	Community Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Cost or Valuation at 1 April 2015	1,399,388	96,254	1,544,043	9,535	42,908	36,197	3,128,325	251,738
Additions	36,130	4,238	41,831	33	66,169	1,148	149,549	5,554
Donations	26,341					388	26,729	
Revaluation increases / (decreases) recognised in the Revaluation Reserve	127,195					19,437	146,632	18,791
Revaluation increase / (decreases) recognised in the Surplus / Deficit on the Provision of Services	14,213					-4,648	9,565	1,580
Derecognition - Disposals	-26,763	-2,583			-484	-2,765	-32,595	

Property, Plant & Equipment - Comparative Movements in 2015-2016

	Land and Buildings £'000	Vehicles, Plant and Equipment t £'000	Roads and other Highways Infrastructure £'000	Communit y Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Cost or Valuation								
Derecognition - Other	0	-8,699				-349	-9,048	
Assets reclassified (to) / from Held for Sale	-100					0	-100	
Other Movements in cost or valuation*	13,771	0	-5,474	296	-19,318	-10,498	-21,223	507
At 31 March 2016	1,590,175	89,210	1,580,400	9,864	89,275	38,910	3,397,834	278,170

* This line shows a movement of -£21,223k which includes -£19,318k which relates to amounts removed from the AUC balance following our annual review of AUC and completed capital works.

Property, Plant & Equipment - Comparative Movements in 2015-2016

	Land and Buildings £'000	Vehicles, Plant and Equipment £'000	Roads and other Highways Infrastructure £'000	Community Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Accumulated Depreciation and Impairment at 1 April 2015	-28,412	-74,534	-838,817	0	0	-4,320	-946,083	-6,197
Depreciation Charge	-54,336	-6,650	-76,928			-875	-138,789	-7,466
Depreciation written out to the Revaluation Reserve	38,155					2,790	40,945	4,703
Depreciation written out to the Surplus / Deficit on the Provision of Services	12,553					1,497	14,050	540
Impairment (losses) / reversals recognised in the Revaluation Reserve							0	
Impairment (losses) / reversals recognised in the Surplus / Deficit on the Provision of Services	168				-345		-177	

Property, Plant & Equipment - Comparative Movements in 2015-2016

	Land and Buildings £'000	Vehicles, Plant and Equipment £'000	Roads and other Highways Infrastructure £'000	Communit y Assets £'000	Assets under Construction £'000	Surplus Assets £'000	Total £'000	PFI Assets included in Property, Plant and Equipment £'000
Accumulated Depreciation and Impairment								
Derecognition - Disposals	612	2,447				152	3,211	
Derecognition - Other	0	8,699				13	8,712	
Other movements in Depreciation and Impairment	-898	0	661		345	735	843	
At 31 March 2016	-32,158	-70,038	-915,084	0	0	-8	-1,017,288	-8,420
Net Book Value								
At 31 March 2016	1,558,017	19,172	665,316	9,864	89,275	38,902	2,380,546	269,750
At 31 March 2015	1,370,976	21,720	705,226	9,535	42,908	31,877	2,182,242	245,541

Note 17 - Property, Plant and Equipment

Valuations of Property, Plant and Equipment carried at current value

The following statement shows the progress of Kent County Council's rolling programme for the revaluation of Property, Plant and Equipment. The valuations as at 31 March 2017 were carried out by Montagu Evans, overseen by Gary Howes MRICS. The basis for valuation is set out in the statement of accounting policies, and further explained below.

	£'000
Valued at current value as at:	
1 April 2012	350,976
Restated 1 April 2013	905,326
31 March 2015	1,304,025
31 March 2016	1,288,023
31 March 2017	1,269,486

Basis of valuation

All valuations of land and buildings were carried out in accordance with the Statements of Asset Valuation Practice and Guidance Notes of The Royal Institution of Chartered Surveyors. In 2016-17 all land and buildings which have not had a valuation within the last four years have been valued. All schools, adult education centres, youth centres and children's centres have been revalued.

The following methods/assumptions have been applied in estimating the current values:

- Existing Use Value where the property is not specialised and is owner occupied, for example county offices;
- Depreciated Replacement Cost where no market exists for a property, which may be rarely sold or it is a specialised asset, for example schools;
- Fair value for surplus assets.

We have considered and analysed the assets which have not been revalued in 2016-17 and are confident that the carrying amount of these assets as at 31 March 2017 is not materially different to their current value as at 31 March 2017.

The sources of information and assumptions made in producing the various valuations are set out in a valuation certificate and report.

Note 17 - Property, Plant and Equipment

Surplus Assets Fair Value Hierarchy

Details of the authority's surplus assets and information about the fair value hierarchy as at 31 March 2017 (excluding in year additions) are as follows:

<i>Recurring fair value measurements using:</i>	Level 2 inputs £000's	Level 3 inputs £000's	Fair value as at 31 March 2017 £000's	Level 2 Valuation Technique	Level 3 Valuation Technique
Residential developments	10,715	22,160	32,875	<i>Market approach</i>	<i>Market approach</i>
Non-residential institutions	0	5,955	5,955		<i>Income approach</i>
Over 55 sheltered housing	0	0	0		<i>N/A</i>
Industrial development/commercial development/amenity land/educational land/woodland	0	10,056	10,056		<i>Market approach</i>
Residential dwellings	0	2,346	2,346		<i>Market approach</i>
	10,715	40,517	51,232		

<i>Recurring fair value measurements using:</i>	Level 2 inputs £000's	Level 3 inputs £000's	Fair value as at 31 March 2016 £000's	Level 2 Valuation Technique	Level 3 Valuation Technique
Residential developments	6,297	14,587	20,884	<i>Market approach</i>	<i>Market approach</i>
Non-residential institutions		7,086	7,086		<i>Income approach</i>
Over 55 sheltered housing		3,997	3,997		<i>Market approach</i>
Industrial development/commercial development/amenity land/educational land/woodland		3,790	3,790		<i>Market approach</i>
Residential dwellings		2,018	2,018		<i>Market approach</i>
	6,297	31,478	37,775		

NB The council does not have any Level 1 valuations

Note 17 - Property, Plant and Equipment

Reconciliation of Fair Value Measurements (using Significant Unobservable Inputs) Categorised within Level 3 of the Fair Value Hierarchy

The movements during the year of level 3 surplus assets held at fair value, are analysed below:

	2016-17	2015-16
	£000's	£000's
Opening balance	31,478	31,478
Transfers into Level 3	8,274	
Transfers out of Level 3	-4,145	
Additions	0	
Donations	129	0
Derecognition	-3,175	0
Total gains or (losses) for the period included in the Surplus or Deficit on the Provision of Services resulting from changes in the fair value	-2,648	0
Total gains or (losses) for the period included in Other Comprehensive Income and Expenditure resulting from changes in the fair value	11,432	0
Depreciation charge	-828	0
Closing balance	40,517	31,478

£2.6m of losses arising from changes in the fair value of surplus assets have been recognised in the Surplus or Deficit on the Provision of Services within the 'Non Distributed Costs' line and £11.4m of gains were recognised in Other Comprehensive Income and Expenditure within the '(Surplus)/deficit arising on revaluation of non current assets' line .

Quantitative Information about Fair Value Measurement of Surplus Assets using Significant Unobservable Inputs - Level 3

	Fair Value as at 31/03/17 £000's	Unobservable input	Quantitative Information	Sensitivity
Residential Developments	22,160	1) Estimated revenue streams 2) Estimated construction costs 3) Estimated profit margins	1) £54,000 - £400,000 per unit 2) £110.00 - £130.00 per square foot 3) 20%	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Non-residential institutions	5,955	1) Estimated rent 2) Estimated yield	1) £4.00 - £15.00 per square foot 2) 5% - 12%	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Over 55 sheltered housing	0	N/A	N/A	N/A
Industrial development/commercial development/amenity land/educational land/woodland	10,056	Estimated land value	£11,000 - £1,475,000 per hectare	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Residential dwellings	2,346	1) Estimated sales value 2) Discount rate (lifelong tenancy)	1) £150,000 - £450,000 per unit 2) 40%	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Total	40,517			

Note 17 - Property, Plant and Equipment and Note 18 - Investment Property

Valuation Process for Surplus Assets

The fair value of the council's surplus assets is measured at least every four years in line with our revaluation policy for PPE. All valuations are carried out by appointed external valuers in accordance with the professional standards of the Royal Institution of Chartered Surveyors and reviewed internally by finance officers.

Highest & Best Use of Surplus Assets

In estimating the fair value of the council's surplus assets, the highest and best use of 19 of the 76 assets is their current use. Of the remaining 57 assets, 51 are vacant, 5 have alternative uses as a result of existing lease arrangements and 1 is held for highways expansion.

Contractual Liabilities

We are contractually committed to make the following payments over £10m in future years:

	2016-17
	£000
LED Conversion	19,000

Note 18 - Investment Property

Accounting Policy

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

	2016-17	2015-16
	£000's	£000's
Rental income from Investment Property	613	696
Direct operating expenses arising from Investment Property	-434	-262
Net gain/(loss)	179	434

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancement.

Note 18 - Investment Property

The following table summarises the movement in the fair value of investment properties over the year:

	2016-17 £000's	2015-16 £000's
Balance at start of the year	48,649	34,151
Additions:		
• Purchases	494	3,235
• Construction		
• Subsequent expenditure		
Disposals	-8,765	-76
Net gains/losses from fair value adjustments	6,205	10,096
Transfers:		
• to/from Inventories		
• to/from Property, Plant & Equipment	629	1,243
Other Changes		
Balance at end of the year	47,212	48,649

Fair Value Hierarchy

Details of the authority's investment properties and information about the fair value hierarchy as at 31 March 2017 (excluding in year additions) are as follows:

<i>Recurring fair value measurements using:</i>	Level 2 inputs £000's	Level 3 inputs £000's	Fair value as at 31 March 2017 £000's	Level 2 Valuation Technique	Level 3 Valuation Technique
Residential developments	16,251	5,428	21,679	Market approach	Market approach
Offices	8,441		8,441	Income approach	
Industrial development/commercial development/amenity land	2,270	3,186	5,456	Market approach	Market approach
Residential dwellings		2,658	2,658		Market approach
Non-residential institutions		6,456	6,456		Income approach
Age related assisted living			0		
Key Worker Accommodation		1,140	1,140		Market approach
Ransom Strip	1,000		1,000	Market approach	
Golf Course	330		330	Income approach	
Commercial Property	-938		-938	Income approach	
Agricultural Land		15	15		Income approach
	27,354	18,883	46,237		

Note 18 - Investment Property

<i>Recurring fair value measurements using:</i>	Level 2 inputs £000's	Level 3 inputs £000's	Fair value as at 31 March 2016 £000's	Level 2 Valuation Technique	Level 3 Valuation Technique
Residential developments	20,740	3,110	23,850	<i>Market approach</i>	<i>Market approach</i>
Offices	8,344		8,344	<i>Income approach</i>	
Industrial development/commercial development/amenity land	2,335	3,167	5,502	<i>Market approach</i>	<i>Market approach</i>
Residential dwellings		2,366	2,366		<i>Market approach</i>
Non-residential institutions		2,310	2,310		<i>Income approach</i>
Age related assisted living	1,646		1,646	<i>Market approach</i>	
Ransom Strip	1,000		1,000	<i>Market approach</i>	
Golf Course	338		338	<i>Income approach</i>	
Commercial Property	47		47	<i>Income approach</i>	
Agricultural Land		11	11		<i>Income approach</i>
	34,450	10,964	45,414		

NB The council does not have any Level 1 valuations

Reconciliation of Fair Value Measurements (using Significant Unobservable Inputs) Categorised within Level 3 of the Fair Value Hierarchy

The movements during the year of level 3 investment property held at fair value, are analysed below:

	2016-17 £000's	2016-17 £000's
Opening balance	10,964	10,964
Transfers into Level 3	148	
Transfers out of Level 3		
Additions	2,852	
Disposals		
Total gains or (losses) for the period included in the Surplus or Deficit on the Provision of Services resulting from changes in the fair value	4,919	0
Closing balance	18,883	10,964

£4.9m of gains arising from changes in the fair value of the investment property have been recognised in the 'Surplus or Deficit on the Provision of Services - Financing and Investment Income and Expenditure' line.

Quantitative Information about Fair Value Measurement of Investment Properties using Significant Unobservable Inputs - Level 3

	Fair Value as at 31/03/17 £000's	Unobservable input	Quantitative Information	Sensitivity
Residential Developments	5,428	1) Estimated revenue streams 2) Estimated construction costs 3) Estimated profit margins	1) £90,000 - £400,000 per unit 2) £129.00 per square foot 3) 20%	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Industrial development/commercial development/amenity land	3,187	Estimated land value	£20,000 - £2,100,000 per hectare	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Residential Dwellings	2,658	1) Estimated sales value 2) Discount rate (access issues and lifelong tenancy)	1) £87,000 - £400,000 per unit 2) 25% and 40%	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Non-residential institutions	6,455	1) Estimated rent 2) Estimated yield	1) £5.00 - £15.00 per square foot 2) 5% - 12%	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Agricultural Land	15	1) Limited rental growth 2) Estimated yield	1) N/A 2) 5%	Due to the low fair value of this category a significant change in unobservable inputs would not result in a significantly lower or higher fair value

Quantitative Information about Fair Value Measurement of Investment Properties using Significant Unobservable Inputs - Level 3

	Fair Value as at 31/03/17 £000's	Unobservable input	Quantitative Information	Sensitivity
Key Worker Accommodation	1,140	1) Estimated sales value 2) Estimated yield	1) £90 pw per unit 2) £65,000 per unit	Significant changes in unobservable inputs could result in a significantly lower or higher fair value
Total	18,883			

Valuation Process for Investment Properties

The fair value of the council's investment property is measured annually at each reporting date. All valuations are carried out by appointed external valuers in accordance with the professional standards of the Royal Institution of Chartered Surveyors and reviewed internally by finance officers.

Highest & Best Use of Investment Properties

In estimating the fair value of the council's investment properties, the highest and best use of 48 of the 58 properties is their current use. Of the remaining 10 properties, 4 are held for capital appreciation as investments, 2 are vacant and 4 have alternative uses as a result of existing lease arrangements.

Note 19. Capital Expenditure and Financing**Accounting Policy****Government Grants and Contributions**

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Revenue expenditure funded from capital under statute

Revenue expenditure funded from capital under statute represents expenditure which may be properly capitalised, but does not result in the creation of a non-current asset. The expenditure has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Capital expenditure on assets that do not belong to the council such as Academy schools are charged here and are written out in the year. These charges are reversed out to the Capital Adjustment Account through the Movement in Reserves Statement to mitigate any impact on council tax.

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases and PFI/PP contracts), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed in the second part of this note.

Note 19 - Capital Expenditure and Financing and Note 20 - PFI and Similar Contracts

	2016-17 £000's	2015-16 £000's
Opening Capital financing requirement	1,348,259	1,382,856
Capital investment		
Property, Plant and Equipment	208,868	134,183
Revenue expenditure funded from capital under statute	58,946	97,544
Long Term Debtors	3,449	16,475
Other	4,156	7,113
	1,623,678	1,638,171
Sources of finance		
Capital receipts	-31,592	-16,874
Government grants and other contributions	-152,261	-193,670
Direct revenue contributions	-15,401	-14,857
(MRP/loans fund principal)	-62,032	-64,511
	1,362,392	1,348,259
Closing Capital Financing Requirement		
Movement	14,133	-34,597

	2016-17 £000's	2015-16 £000's
Explanation of movements in year		
Increase in underlying need to borrow (supported by Government financial assistance)	0	0
Increase in underlying need to borrow (unsupported by Government financial assistance)	-19,902	-38,339
Assets acquired under PFI contracts	34,035	3,742
Increase/(decrease) in Capital Financing Requirement	14,133	-34,597

Note 20. PFI and Similar Contracts

Accounting Policy

PFI and similar contracts are agreements to receive services, where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the Council is deemed to control the services that are provided under its PFI schemes, and as ownership of the property, plant and equipment will pass to the Council at the end of the contracts for no additional charge, the Council carries the assets used under the contracts on its Balance Sheet as part of Property, Plant and Equipment.

The original recognition of these assets is balanced by the recognition of a liability for amounts due to the scheme operator to pay for the assets, written down by any capital contributions.

Note 20. PFI and Similar Contracts

Non current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the Council.

- fair value of the services received during the year – debited to the relevant service in the Comprehensive Income and Expenditure Statement
- finance cost – an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- contingent rent – increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- payment towards liability – applied to write down the Balance Sheet liability towards the PFI operator
- lifecycle replacement costs - recognised as additions to Property, Plant and Equipment.

Value of PFI assets at each balance sheet date and analysis of movement in those values

Value of assets

	6 schools	Swanscombe Schools	Westview/ Westbrook	Better Homes, Active Lives	3 BSF Schools	Excellent Homes for All	TOTAL £'000
As at 31 March 2016	119,801	3,528	9,528	83,260	42,870	4,119	263,106
Additions	1,304	94	138	415	332	35,354	37,637
Transfers in						3,996	3,996
Revaluations	11,468	386	0	0	4,310	-2,821	13,343
Depreciation	-4,099	-131	-245	-2,062	-1,338	-62	-7,937
As at 31 March 2017	128,474	3,877	9,421	81,613	46,174	40,586	310,145

Value of liabilities resulting from PFI at each balance sheet date and analysis of movement in those values

Finance Lease Liability

	6 schools	Swanscombe Schools	Westview/ Westbrook	Better Homes, Active Lives	3 BSF Schools	Excellent Homes for All	TOTAL £'000
As at 31 March 2016	70,006	8,480	12,953	54,018	58,824	3,669	207,950
Additions						34,035	34,035
Liability repaid	-1,739	-167	-500	-1,120	-1,257	-925	-5,708
As at 31 March 2017	68,267	8,313	12,453	52,898	57,567	36,779	236,277

The original recognition of these fixed assets is balanced by the recognition of a liability for amounts due to the scheme operator to pay for the assets. For the 6 Schools PFI, the liability was written down by an initial capital contribution of £4.541m. For the Better Homes, Active Lives PFI the liability was written down by an initial capital contribution of £0.65m.

Note 20 - PFI and Similar Contracts

Details of payments to be made under PFI contracts

6 schools

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year	1,592	5,979	3,239	1,373	12,183
Within 2-5 years	8,383	22,408	13,790	5,093	49,674
Within 6-10 years	12,856	23,651	19,268	10,418	66,193
Within 11-15 years	19,791	17,079	21,800	11,056	69,726
Within 16-20 years	25,644	6,095	19,472	5,163	56,374

RPIx is used as the basis for indexation in the 6 schools PFI contract. RPIx has been assumed to be at 2.5% per annum for the duration of the remainder of this PFI contract.

Swanscombe Schools

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year	198	1,220	724	612	2,754
Within 2-5 years	1,957	4,385	3,094	1,386	10,822
Within 6-10 years	5,151	3,251	4,382	1,591	14,375
Within 11-15 years	1,004	147	434	52	1,637

RPIx is used as the basis for indexation in the Swanscombe schools PFI contract. RPIx has been assumed to be at 2.5% per annum for the duration of the remainder of this PFI contract.

Westview/Westbrook

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year	360	963	1,562	422	3,307
Within 2-5 years	1,188	3,650	6,708	2,548	14,094
Within 6-10 years	2,600	3,854	9,527	2,868	18,849
Within 11-15 years	4,682	2,566	10,991	1,553	19,792
Within 16-20 years	3,625	466	2,395	217	6,703

The RPIx and Average Weekly Earnings (AWE) indices are both used as bases for indexation in the Westview/Westbrook PFI Contract. RPIx has been assumed to be at 2.5% per annum for the duration of the remainder of this PFI contract and AWE has been assumed to be 2% higher than this at 4.5% over the same period.

Better Homes, Active Lives

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year	1,053	3,757	0	561	5,371
Within 2-5 years	5,242	14,226	0	2,016	21,484
Within 6-10 years	8,492	15,536	0	2,827	26,855
Within 11-15 years	12,446	11,885	0	2,524	26,855
Within 16-20 years	17,681	6,901	0	2,272	26,854
Within 21-25 years	7,984	804	0	163	8,951

No indexation is applied to the Better Homes, Active Lives PFI contract.

Note 20 - PFI and Similar Contracts

3 BSF Schools

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year	1,530	5,349	2,057	341	9,277
Within 2-5 years	6,978	19,916	8,755	2,315	37,964
Within 6-10 years	11,014	20,824	12,232	6,002	50,072
Within 11-15 years	15,416	15,180	13,840	8,843	53,279
Within 16-20 years	22,628	5,685	10,178	2,590	41,081

RPIx is used as the basis for indexation in the BSF Wave 3 PFI contract. RPIx has been assumed to be at 2.5% per annum for the duration of the remainder of this PFI contract.

Excellent Homes for All

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year	1,114	1,673	1,097	46	3,930
Within 2-5 years	4,874	6,178	4,387	285	15,724
Within 6-10 years	6,473	6,434	5,483	1,264	19,654
Within 11-15 years	6,858	4,968	5,483	2,345	19,654
Within 16-20 years	8,500	3,250	5,483	2,421	19,654
Within 21-25 years	8,958	1,113	7,112	1,814	18,997

No indexation is applied to the Excellent Homes for All PFI contract.

TOTAL for all PFI Contracts

	Repayment of liability	Interest	Service Charges	Lifecycle costs	TOTAL
					£'000
Within 1 year - short term	5,847	18,941	8,679	3,355	36,822
Within 2-5 years	28,622	70,763	36,734	13,643	149,762
Within 6-10 years	46,586	73,550	50,892	24,970	195,998
Within 11-15 years	60,197	51,825	52,548	26,373	190,943
Within 16-20 years	78,078	22,397	37,528	12,663	150,666
Within 21-25 years	16,942	1,917	7,112	1,977	27,948
Total	236,272	239,393	193,493	82,981	752,139

Swan Valley and Craylands, 6 Group Schools, and 3 BSF Schools

On 24 May 2001, the Council contracted with Newschools (Swanscombe) Ltd to provide Swan Valley Secondary School and Craylands Primary School under a Private Finance Initiative (PFI). The schools opened in October 2002. Under the PFI contract the Council pays an agreed charge for the services provided by the PFI contractor. The unitary charge commenced in October 2002, PFI credits were received from April 2003 and were backdated to October 2002. This charge is included in the Council's revenue budget and outturn figures. At the time the contract was signed the total estimated contract payments were £65.5m over the 25 year (termination end of September 2027) contract period. In September 2013 Swan Valley Community School converted into Ebbsfleet Academy.

On 7 October 2005, the Council contracted with Kent Education Partnership to provide 6 new secondary schools (Hugh Christie Technology College, Holmesdale Technology College (now Holmesdale School), The North School, Ellington School for Girls, The Mallings School and Aylesford School - Sports College) under a Private Finance Initiative (PFI). The development of these schools straddled both the 2006-07 and 2007-08 financial years. Three of these schools opened part of their new buildings during the 2006-07 financial year (Hugh Christie, Holmesdale and The North). The other three schools opened their new buildings during 2007-08 (Ellington School for Girls, The Mallings and Aylesford). From September 2009 Ellington School for Girls merged with Hereson Boys School to become Ellington and Hereson School, which is also a Trust. The school has now been renamed the Royal Harbour Academy.

Note 20 - PFI and Similar Contracts

The unitary charge commenced in November 2006, PFI credits commenced in June 2007 and were backdated to November 2006. This charge is included in the Council's revenue budget and outturn figures. At the time the contract was signed the total estimated contract payments were £373.9 million over the 28 year contract period.

On 24 October 2008, the Council contracted with Kent PFI Company 1 Ltd to provide 3 new secondary schools in Gravesend (St John's Catholic School, Thamesview School and Northfleet Technology College) under a Private Finance Initiative (PFI) which formed part of the Building Schools for the Future programme. All three schools opened their new buildings during the 2010-11 financial year. The unitary charge commenced in July 2010 upon the opening of the three schools, PFI credits commenced in March 2011 and were backdated to July 2010. This charge is included in the Council's revenue budget and outturn figures. At the time the contract was signed the total estimated contract payments were £250.8 million over the 25 year contract period.

Central Government provides a grant to support the PFI schemes. This Revenue Support Grant is based on a formula related to the Capital Expenditure in the scheme: this is called the notional credit approval, and amounts to £11.62m of credits for Swan Valley and Craylands, £80.75m for the 6 schools and £98.94m for the 3 schools. This approval triggers the payment of a Revenue Support Grant over the life of the schemes of 25 years (Swan Valley and Craylands), 28 years (6 schools) and 25 years (3 schools). This grant amounts to just under £23m (Swan Valley and Craylands), just over £177m (6 schools) and just over £193m (3 schools).

Westbrook and West View

In 2016-17 the Council made payments of £3.96m to Integrated Care Services (ICS) for the maintenance and operation of Westbrook and Westview recuperative care facilities. The Council is committed to making payments of £4.08m for 2017-18 under this PFI contract. The actual amount paid will depend on the performance of ICS in delivering the services under the contract which will run until April 2033.

Gravesham Place

The NHS are the accountable body for this PFI arrangement and in accordance with accounting procedures this is not included on KCC's balance sheet. However in 2017-18 the Council is committed to making payments estimated at £2.81m per year under a contract with Land Securities Group Plc for the maintenance and facilities management, including laundry and catering, of Gravesham Place integrated care centre. The actual amount is subject to an annual inflationary uplift, and is also dependent on the performance of Land Securities in delivering the services under the contract (£2.73m was paid in 2016-17). The contract will run until April 2036.

Better Homes Active Lives PFI

In October 2007 the Council signed a PFI contract with Kent Community Partnership Ltd (a wholly owned subsidiary of Housing & Care 21) to provide 340 units of accommodation of which 275 units are Extra Care accommodation, 58 units for people with learning difficulties and 7 units for people with mental health problems. The contract for the provision of services will last until 2038-39. In 2016-17 the Council made payments of £5.4m to the contractor, and is committed to paying the same amount next year, although this will depend on the performance of Kent Community Partnership delivering the services under the contract.

Excellent Homes for All PFI

In June 2014 the Council signed a PFI contract with Galliford Try PLC who will provide 238 units of specialist accommodation on seven sites across Kent. There will be 218 units of Extra Care accommodation, 9 units for people with mental health problems and 11 move-on apartments. Galliford Try has partnered with West Kent Housing Association to help manage the facilities. The construction work was completed during the year and all buildings are now fully operational. During the year the Council made unitary charge payments of £2.4m to the contractor. This will be higher next year as the construction is now complete and the charge will reflect a full year payment. The contract runs until 2040-41.

Note 21 - Heritage Assets

Note 21. Heritage Assets

Accounting Policy

Heritage Assets are assets with historical, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture.

Heritage assets above our de minimus of £10k are recognised in the balance sheet wherever possible at valuation or cost. In most cases, insurance valuations are used. However, the unique nature of many heritage assets makes valuation complex and so where values cannot be obtained, either due to the nature of the assets or the prohibitive cost of obtaining a valuation, they are not recognised in the balance sheet but comprehensive descriptive disclosures are included in the statement of accounts.

An impairment review of heritage assets is carried out where there is physical deterioration of a heritage asset.

	Historic Buildings £000s	Artwork - Paintings & Sculptures £000s	Archives £000s	Historical & Archaeo- logical Artefacts £000s	Civic Regalia £000s	Total Heritage Assets £000s
<u>Cost or Valuation</u>						
At 1 April 2015	1,213	3,434	2,573	138	17	7,375
Additions						
Donations						
Disposals						
Revaluations Increases / (Decreases) recognised in the Revaluation Reserve		288				288
Revaluations Increases / (Decreases) recognised in the Surplus / Deficit on the Provision of Services						
At 31 March 2016	1,213	3,722	2,573	138	17	7,663
<u>Cost or Valuation</u>						
At 1 April 2016	1,213	3,722	2,573	138	17	7,663
Additions						
Donations						
Disposals						
Revaluations Increases / (Decreases) recognised in the Revaluation Reserve		60	56			116
Revaluations Increases / (Decreases) recognised in the Surplus / Deficit on the Provision of Services						
At 31 March 2017	1,213	3,782	2,629	138	17	7,779

Note 21 - Heritage Assets

Historic Environment & Monuments

Eight windmills are included in the balance sheet at a value of £1.102m, which represents spend on these assets. These are either Grade I or II listed buildings and are located across Kent. KCC first took windmills into our care in the 1950s when, with the millers gone, there was no one else to protect these landmark buildings. We now own eight, ranging from Post Mills of Chillenden and Stocks at Wittersham to the magnificent Smock Mill at Cranbrook – the tallest in England.

Kent County Council works with local groups to actively preserve the future of the windmills and to support their repair and, where records exist, restoration. We also encourage improvements to the buildings and sites, to encourage greater public access and greater use of the windmills as an educational resource.

Thurnham Castle, located within White Horse Wood Country Park is a late 11th/early 12th century motte and bailey castle with gatehouse and curtain walls in flint and traces of an oval or polygonal shell keep, built on a steep spur of the North Downs. Above ground remains consist of some surviving sections of walling and earthworks of the main castle mound. This is valued at £111k in the balance sheet which represents spend on the asset. Situated within Shorne Woods Country Park is the site of the medieval manor house **Randall Manor**. The site now consists of below ground archaeological remains, along with earthworks relating to associated fish ponds and field systems.

Hildenborough war memorial consists of a cross shaft with a carved relief of a crucifixion scene. It stands on a plinth on a stepped dais. The inscription to the dead of the First World War is on the front face of the plinth below the cross with names on the side faces and additional names of the fallen on the risers of the steps.

The former World War II Air Raid Wardens' post stands in a fenced and partly walled enclosure at the side of the steps down from Folkestone Road to the approach to Dover Priory railway station. It is a small flat-roofed concrete structure with all apertures boarded up.

Martello Tower No. 5 situated at Folkestone Grammar School is a Scheduled Monument, one of a chain of forts that protected the south coast from the threat of invasion in the Napoleonic period. It stands within the grounds of the school, immediately west of the buildings.

The **church of St Martin-le-Grand and remains of the Dover Classis Britannica fort** are incorporated and displayed at the Dover Discovery Centre, which houses Dover Library. It was formerly the White Cliffs Experience. The Roman remains relate to the 2nd century fort that occupied the site and the area to the southwest. The church of St Martin-le-Grand was an early foundation that developed through the medieval period. At the time of the Reformation it fell into disuse and buildings were constructed in and around the church. The remains of the church are exposed in the land between the centre and the museum to the northeast.

A grade II listed **Statue of Queen Victoria** is situated outside of the Adult Education Centre, Gravesend.

Artwork

Included in the balance sheet, at insurance valuations, are the following collections:

The Master collection of 16th-19th century prints and drawings, valued at £1,570k, currently on loan to Folkestone Town Council but still held at the Kent History and Library Centre.

Kent Visual Arts Loan Service, a collection of c.1500 pieces of original artwork currently held in storage at Sessions House, valued at £605k.

The Antony Gormley Boulders Sculpture, the sculptors' first professional commission, valued at £711k. The sculpture is a single piece, in that the two parts are inextricably linked. The hollow bronze piece is a facsimile of the granite stone. The work represents the "old and the new" sitting side by side in harmony and is located at the Kent History and Library Centre.

Contemporary collection of c. 200 artworks (6 out of 7 collections) in storage in Sessions House, valued at £277k.

KCC Sessions House collection, valued at £69k.

Glass Screen by Chris Ofili valued at £406k. Translucent glazed screen lit from below, by Chris Ofili (2003), welcoming you to Folkestone Library.

Kent History Tree & Leaves valued at £143k. The "History Tree" at the Kent History and Library Centre was installed in September 2013, created by Anne Schwegmann-Fielding in collaboration with Michael Condron. It is an 8 metre stainless steel tree, adorning the front of the building, with translucent mosaic at its base and 17 steel and mosaic leaves changing from green to red blowing along the pillars.

Note 21 - Heritage Assets

Archive Collections

Kent County Council looks after its own records and those of its predecessor authorities. In addition it collects and makes accessible other historic records under the terms of the 1962 Public Records Act and the 1972 Local Government Act. These records include those of public bodies such as courts, health trusts and coroners, of district councils and of individuals and organisation in the county. There are about 12kms of records, dating back to 699AD, and they are stored in BS5454 conditions at the Kent History Centre in Maidstone. Approximately 25% of the records are owned by KCC, the values of which are included in the balance sheet as follows (valuations are insurance valuations unless otherwise specified):

General archive collections - £717k

Knatchbull/Brabourne Manuscripts. £1,389k. Family and estate papers relating to the Knatchbull/Brabourne family comprising of accounts, correspondence, legal papers and manorial records.

Rare Books collection, valued at £209k based on an informal estimate given by an antiquarian book dealer.

Amherst Family Papers £314k based on a valuation obtained before they were bought via a Heritage Lottery Fund bid.

The **Kent Historic Environment Record** is primarily a digital database (including GIS display) of Kent's archaeological sites, find spots, historic buildings and historic gardens. It also includes paper records of archaeological, historic building and historic landscape reports. The County aerial photograph series is now located in the Kent History centre.

Archaeological & historical artefacts

Kent County Council has accepted ownership of the majority of the **HS1 archaeological archives** as owner of last resort to prevent the collections from being broken up or disposed of. The collections comprise approximately 70 cubic metres of boxes containing archaeological artefacts including pottery, bone, stone, metalwork and worked flint. They are generally of little financial value. The collections are currently housed half at Kent Commercial Services, Aylesford, half in a store at Dover Eastern Docks, a small number of items in Invicta House, Maidstone and waterlogged wood in Chatham Historic Dockyard. During 2014-15 in order to keep the HS1 archive together in one ownership KCC has also acquired the finds from the Anglo-Saxon cemetery excavations at Saltwood Tunnel which have been declared as treasure under the Treasure Act 1996 and valued at £37.5k. The finds are currently stored within the Art Store at Kent County Council.

KCC owns approximately 2,900 objects of social history, archaeological and geological, prints and drawings and other material housed at **Sevenoaks Kaleidoscope Museum**. A marble **roman bust & portrait**, found at Lullingstone Villa, dating back to 2nd Century AD are valued at £60k and £40k respectively. These are currently on long term loan from Sevenoaks Museum to the British Museum.

There is a collection of around 100 artefacts kept at **Ramsgate Library**, remnants of a fire at the library in 2004, including prize cups, watches, signs & plaques, pots, printing plates, weights & measures.

Folkestone library museum collection includes around 10,000 artefacts and archival material relating to the history of Folkestone. It includes around 500 artworks housed at Folkestone library, one at Sandgate Library, and up to 10 at Sessions House. The museum includes archaeology, social, military and civil history and includes collections in store and on display in the History Resource Centre. This has been moved permanently to Folkestone Town Council and will be insured by FTC but will remain in KCC ownership until the gifting requirements are met.

KCC owns **Scientific Calibration Equipment** dating back to the 1800s in the display cases.

Civic Regalia

KCC's silver collection is valued at £17k. This includes The Chairman's Plate, The Silver Salver, The Silver Gilt Cup and The 500 Squadron Silver collection.

Note 22. Leases

Accounting Policy

Leasing

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

The Council as Lessee

Finance Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment – applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).
- contingent rents, the difference between the rent paid in year and the original amount agreed in the contract (e.g. following a rent review) also debited to Financing and Investment Income and Expenditure in the Comprehensive Income and Expenditure Statement.

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

The Council is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment.

The Council as Lessor

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense on the same basis as rental income.

Note 22 - Leases

The Council as Lessee

Operating Leases

Following a review on the materiality of lease values we found that only operating leases where the Council is the lessee were deemed to be material. The values are represented in the tables below.

The Council has acquired property, motor vehicles and office equipment by entering into operating leases.

The future minimum lease payments due under non-cancellable leases in future years are:

	31 Mar 2017	31 Mar 2016
	£'000	£'000
Not later than one year	4,757	5,380
Later than one year and not later than five years	12,488	13,042
Later than five years	17,146	17,847
	34,391	36,269

KCC sub-lets some properties held as operating leases. In most cases the amount charged to the tenants for sub-leases is nil. For those where we do charge, the future minimum sub-lease payments expected to be received by the Authority is £16.3m over the remaining life of the 25 year lease.

The expenditure charged to the Comprehensive Income and Expenditure Statement during the year in relation to operating leases was:

	31 Mar 2017	31 Mar 2016
	£'000	£'000
Minimum lease payments	5,691	6,404
Contingent rents	205	74
Sublease payments receivable	-757	-757
	5,139	5,721

Note 23 - Usable Reserves

Note 23. Usable Reserves

Accounting Policy

The Council holds general fund reserves as a consequence of income exceeding expenditure, budgeted contributions to reserves or where money has been earmarked for a specific purpose. These reserves are set at a level appropriate to the size of the budget and the level of assessed risk.

Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure. Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Council.

Reserve	Balance 1 April 2016 £'000	Net Movement in year £'000	Balance 31 March 2017 £'000	Purpose of Reserve
Usable Capital Receipts	-23,529	2,654	-20,875	Proceeds of fixed assets and loan repayments available to meet future Capital Expenditure
General Fund - KCC	-37,213	0	-37,213	Resources available to meet future unforeseen events
General Fund - Commercial Services	809	-267	542	
Capital Grants unapplied	-51,327	-13,869	-65,196	See note below
Earmarked Reserves*	-165,323	2,141	-163,182	See Note 25
Schools Reserve*	-46,361	18,021	-28,340	See over page
Surplus on Trading Accounts*	-579	579	0	Commercial Services and Oakwood House
Total	-323,523	9,259	-314,264	

Capital grants unapplied of £65.2m as at 31 March 2017 include schools capital reserves of £695k. This has increased from the -£61k held by schools as at 31 March 2016. The remainder reflects Government grants and contributions received in year for projects in progress.

Note 23 - Usable Reserves and Note 24 - Unusable Reserves

School Reserves

At 31 March 2017 funds held in school revenue reserves stood at £28,340k. These reserves are detailed in the table below.

	Balance at 1 April 2016 £'000	Movement £'000	Balance at 31 Mar 2017 £'000
School delegated revenue budget reserves - committed	-10,474	6,549	-3,925
School delegated revenue budget reserves - uncommitted	-28,785	2,696	-26,089
Unallocated Schools budget	-6,851	8,681	1,830
Community Focused Extended School Reserves	-251	95	-156
	-46,361	18,021	-28,340

Note 24. Unusable Reserves

The Council keeps a number of reserves in the Balance Sheet. Some are required to be held for statutory reasons, some are needed to comply with proper accounting practice.

Reserve	Balance 1 April 2016 £'000	Net Movement in year £'000	Balance 31 March 2017 £'000	Purpose of Reserve
Revaluation Reserve	-516,113	-53,607	-569,720	Store of gains on revaluation of fixed assets
Capital Adjustment Account	-642,453	10,396	-632,057	Store of capital resources set aside for past expenditure
Financial Instruments Adjustment Account	20,158	-2,852	17,306	Movements in fair value of assets and premiums
Collection Fund Adjustment Account	-14,600	-4,342	-18,942	Movement between the I & E and amount required by regulation to be credited to the General Fund
Pensions Reserves				
- KCC	1,212,302	321,797	1,534,099	Balancing account to allow inclusion of Pensions Liability in Balance Sheet
- DSO	1,801	0	1,801	
Available for Sale Financial Instruments	608	1,262	1,870	
Accumulated Absences Account	10,022	366	10,388	This absorbs the differences on the General Fund from accruing for untaken annual leave

Note 24 - Unusable Reserves

Reserve	Balance 1 April 2016 £'000	Net Movement in year £'000	Balance 31 March 2017 £'000	Purpose of Reserve
Post Employment Account	6,618	-204	6,414	This absorbs the differences on the General Fund from accruing for redundancy and retirement costs agreed but not due until future years
Total	78,343	272,816	351,159	

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment . The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

	2016-17 £'000	2015-16 £'000
Balance as at 1st April	-516,113	-349,263
Upward revaluation of assets	-115,429	-207,013
Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services	23,505	19,149
Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services	-91,924	-187,864
Difference between fair value depreciation and historical cost depreciation	19,020	11,918
Accumulated gains on assets sold or scrapped	19,296	9,096
Amount written off to the Capital Adjustment Account	38,316	21,014
Balance at 31 March	-569,721	-516,113

Note 24 - Unusable Reserves

Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Council.

The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 12 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	-642,452	-551,563
Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:		
- Charges for depreciation and impairment of non-current assets	144,436	138,967
- Revaluation losses on Property, Plant and Equipment and Assets Held for Sale	16,385	-23,731
- Income in relation to donated assets	-7,152	-26,341
- Amortisation of intangible assets	2,407	2,222
- Revenue expenditure funded from capital under statute	66,321	101,143
- Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	74,152	31,199
	296,549	223,459
Adjusting amounts written out of the Revaluation Reserve	-38,317	-21,014
Net written out amount of the cost of non-current assets consumed in the year	-384,220	-349,118
Capital financing applied in the year:		
- Use of the Capital Receipts Reserve to finance new capital expenditure	-31,592	-16,874

Note 24 - Unusable Reserves

	2016-17	2015-16
	£'000	£'000
- Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	-121,925	-137,590
- Application of grants to capital financing from the Capital Grants Unapplied Account	-30,336	-56,658
- Statutory provision for the financing of capital investment charged against the General Fund	-62,032	-64,511
- Capital expenditure charged against the General Fund	-15,401	-14,857
	-261,286	-290,490
Movements in the market value of Investment Properties debited or credited to the Comprehensive Income and Expenditure Statement	2,692	-9,992
Movement in the Donated Assets Account credited to the Comprehensive Income and Expenditure Statement	-388	-400
Write down of long term debtors	11,146	7,548
Balance at 31 March	-632,056	-642,452

Note 24 - Unusable Reserves

Financial Instruments Adjustment Account

The Financial Instruments Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions. The Council uses the Account to manage premiums paid on the early redemption of loans. Premiums are debited to the Comprehensive Income and Expenditure Statement when they are incurred, but reversed out of the General Fund Balance to the Account in the Movement in Reserves Statement. Over time, the expense is posted back to the General Fund Balance in accordance with statutory arrangements for spreading the burden on council tax. In the Council's case, this period is the unexpired term that was outstanding on the loans when they were redeemed.

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	20,158	18,099
Premiums incurred in the year and charged to the Comprehensive Income and Expenditure Statement	0	0
Proportion of premiums incurred in previous financial years to be charged against the General Fund Balance in accordance with statutory requirements	-950	-950
	<hr/>	<hr/>
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements	-950	-950
	-1,902	3,009
Balance at 31 March	<hr/> 17,306	<hr/> 20,158

Note 24 - Unusable Reserves

Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	1,214,103	1,346,653
Remeasurement of the net defined liability/(asset)	264,345	-195,936
Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	128,183	133,376
Employer's pensions contributions and direct payments to pensioners payable in the year	-70,731	-69,990
Balance at 31 March	1,535,900	1,214,103

Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers and business rate payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	-14,600	-13,496
Amount by which council tax and non-domestic rates income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rates income calculated for the year in accordance with statutory requirements	-4,342	-1,104
Balance at 31 March	-18,942	-14,600

Note 24 - Unusable Reserves

Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	10,022	10,021
Settlement or cancellation of accrual made at the end of the preceding year	-10,022	-10,021
Amounts accrued at the end of the current year	10,388	10,022
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	366	1
Balance at 31 March	10,388	10,022

Post Employment Account

The Post Employment Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for early retirement and redundancy payments that are agreed in year but are due in future years. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	6,618	6,094
Settlement or cancellation of accrual made at the end of the preceding year	-2,837	-3,104
Amounts accrued at the end of the current year	2,633	3,628
Amount by which post employment costs are charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from costs chargeable in the year in accordance with statutory requirements	-204	524
Balance at 31 March	6,414	6,618

Note 24 - Unusable Reserves

Available for Sale Financial Instruments Reserve

The Available for Sale Financial Instruments Reserve contains the gains made by the Council arising from increases in the value of its investments that have quoted market prices or otherwise do not have fixed or determinable payments. The balance is reduced when investments with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- disposed of and the gains are realised

	2016-17	2015-16
	£'000	£'000
Balance at 1 April	608	297
Upward revaluation of investments	-390	-866
Downward revaluation of investments not charged to the Surplus/Deficit on the Provision of Service	1,652	1,177
	1,262	311
Accumulated gains on assets sold and maturing assets written out to the Comprehensive Income and Expenditure Statement as part of Other Investment Income		
Balance at 31 March	1,870	608

Note 25. Earmarked Reserves

A thorough review of our Reserves was carried out as part of the 2016-17 budget setting process. A similar process was undertaken as part of the 2017-18 budget setting process and as a result a further draw down of reserves is planned for 2017-18. Our Corporate Director of Finance, who is responsible for setting the level of Reserves, has deemed the level to be 'adequate' given the level of risk that we face.

The following describes each of the Earmarked Reserve accounts where the balance is in excess of £0.5m either on 31 March 2016 or 31 March 2017, the sum of which are shown in the tables on pages 91 and 92.

Vehicles, plant and equipment (VPE)

This is a reserve for the replacement and acquisition of vehicles, plant and equipment.

Special funds

These are reserves held primarily to facilitate the implementation of economic development and tourism initiatives and policy and regeneration expenditure.

Kings Hill development smoothing reserve

Comprises the County Council share of distribution from proceeds of the Kings Hill development received in accordance with the terms of the Development Agreement. These distributions can vary considerably from year to year so this reserve is used to smooth the impact on the revenue budget over the medium term.

Swanscombe School PFI equalisation reserve

This has been established to equalise, over time, the budget impact of unitary charge payments for the Swanscombe School PFI scheme. The reserve will comprise of contributions from the Education revenue budget and a proportion of grant funding received from the UK Government.

Six Schools PFI Reserve

This has been established to equalise, over time, the budget impact of the unitary charge payments for the 6 schools' PFI scheme. The reserve comprises of contributions from the Education revenue budget, contributions from schools and a proportion of grant funding received from the UK Government.

Three Schools PFI Reserve

This has been established to equalise, over time, the budget impact of the unitary charge payments for the 3 schools' PFI scheme. The reserve comprises of contributions from the Education revenue budget, contributions from schools and a proportion of grant funding received from the UK Government.

Excellent Homes for All PFI equalisation reserve

This has been established to equalise, over time, the budget impact of unitary charge payments, Section 31 pooled budget contributions and government grant funding for the Excellent Homes for All PFI scheme.

Westview and Westbrook PFI equalisation reserve

This has been established to equalise, over time, the budget impact of unitary charge payments, Section 31 pooled budget contributions and government grant funding for the Westview and Westbrook PFI scheme.

Better Homes Active Lives PFI equalisation reserve

This has been established to equalise, over time, the budget impact of unitary charge payments, contract management costs and government grant funding for the Better Homes Active Lives scheme.

Note 25 - Earmarked Reserves

Responding to Government Deficit Reduction Reserve

This reserve is to support further transformation of services in order for the Council to be able to set future budgets that reflect continuing demand for services within reducing government funding levels.

Corporate Reserve for Social Care funding issues

This reserve is to cover the several new and ongoing issues within Social Care, including Better Care Fund, Care Act, transforming care and Deprivation of Liberty Safeguards, where we are at risk that funding levels are insufficient.

Payments Reserve

This reserve provides funding for a proportion of unreceipted orders between KCC and suppliers and potential future iProc obligations relating to previous years. The need for and level of the reserve will be reviewed each year.

Council Tax Equalisation Reserve

The reserve will be called upon each year to smooth the impact of the Council Tax increases plus any amounts needed to pay for agreements with individual district councils regarding the impact of Council Tax Support claimants.

Public Health reserve

As set out in the Local Authority Circular issued for the Public Health grant, any unused funds at the end of the financial year have been placed into a reserve and are to be used to meet eligible public health spend in future years.

Environmental Initiatives reserve

This reserve represents funds in hand relating to a variety of environmental initiatives involving other partners.

External Funding Pump Priming reserve

This reserve is to provide a pump priming facility for externally funded projects whilst the new project bids are being prepared and to assist in providing match funding for partnership projects.

Rolling budget reserve

This reserve represents the roll forward of funds to cover re-scheduling of revenue expenditure from previous years.

Emergency Conditions reserve

This reserve is to cover the cost of emergencies which cannot be accommodated within normal revenue allocations, such as the costs associated with severe weather conditions.

Safety Camera Partnership reserve

This reserve is funding from Kent Police and Medway Council for use by the Kent & Medway Safety Camera Partnership and is to fund the digitalisation of speed cameras.

Elections reserve

This reserve is to cover the costs of the County Council elections, which occur every 4 years, and by-elections. A contribution is made to the reserve each year in order to even the impact upon the council tax.

Dilapidations reserve

This reserve is to provide for the potential dilapidation costs that the Council faces when existing leases for office accommodation cease.

Modernisation of the Council (formerly Workforce Reduction) reserve

This reserve is to provide for the redundancy and other costs relating to modernising the services of the council and for potential staffing reductions required to achieve budget savings.

Note 25 - Earmarked Reserves

IT Asset Maintenance reserve

This reserve will contribute to the funding of the IT refresh programme which will give the Council ongoing and sustainable capacity to replace ageing technology.

Earmarked Reserve to support future year's budget

The approved medium term plan for 2017-20 includes support from central reserves from the residual underspending in 2015-16 and from a review of reserve balances. These funds have been transferred to the reserve to be drawdown over the medium term in line with the approved budget proposals.

Prudential Equalisation Reserve

A reserve to smooth the impact on the revenue budget over the medium term of prudential borrowing costs i.e. the costs of borrowing to support the capital programme, which are not supported by Government grant.

Dedicated Schools Grant (Central Expenditure) Reserve

This reserve holds any unspent Dedicated Schools Grant for central expenditure, which in accordance with the DFE grant regulations must be carried forward for use in future years and spent in accordance with school financial regulations.

Turner Contemporary Investment Reserve

This reserve has been created from the settlement from the original Turner Contemporary gallery design and will be supplemented at the end of each year by the interest earned from its investment as part of KCC balances. It is used to part fund the annual contribution to the Turner Contemporary trust under the grant agreement dated 30th March 2010.

Kent Lane Rental Scheme Reserve

This is a scheme, approved by the Department of Transport, where companies, such as utility companies, pay to rent lanes on the most critical/busiest roads of our network, whilst they undertake works. The Council will retain revenues obtained from operating the scheme to meet the costs incurred in operating the scheme, with any surplus revenue used for initiatives associated with the objectives of the scheme. A board, including representatives from each utility area and from Kent County Council, oversee the administration of the surplus revenues in this reserve.

Public Inquiries Reserve

This reserve is required to smooth the fluctuations in costs incurred in major strategic developments and defence of the County Council's position at a public inquiry, either at an appeal against a County Council's enforcement decision or in response to a strategic decision determined by a Local Planning Authority.

Insurance Reserve

This is a reserve for the potential cost of insurance claims in excess of the amount provided for in the insurance fund provision.

Other

These mainly comprise various reserves held in respect of initiatives commenced in previous years for which remaining planned financial provision will be utilised in 2017-18 or future years as initiatives are completed. All balances on these reserves are below £0.5m.

Note 25 - Earmarked Reserves

	Balance at 1 April 2016	Movement	Balance at 31 Mar 2017
	£'000	£'000	£'000
Other Earmarked Reserves			
VPE reserve	-12,928	-1,599	-14,527
Special funds	-565	-123	-688
Kings Hill development smoothing reserve	-5,016	2,000	-3,016
Swanscombe School PFI equalisation reserve	-815	-186	-1,001
Six schools PFI	-599	-177	-776
Three schools PFI	-8,663	-1,251	-9,914
Excellent Homes for All PFI	-1,048	-1,494	-2,542
Westview/Westbrook PFI equalisation reserve	-3,160	-295	-3,455
Better Homes Active Lives PFI equalisation reserve	-3,114	-102	-3,216
Responding to Government Deficit Reduction reserve	-8,590	920	-7,670
Corporate Reserve for Social Care Funding Issues	-5,552	-2,000	-7,552
Payments reserve	-3,980	386	-3,594
Council Tax Equalisation reserve	-11,955	416	-11,539
Public Health reserve	-1,988	-1,837	-3,825
Environmental initiatives reserve	-595	317	-278
External Funding Pump Priming reserve	-505	-8	-513
Rolling budget reserve	-15,585	3,958	-11,627
Emergency Conditions reserve	-1,983	0	-1,983
Safety Camera Partnership reserve	-1,156	-43	-1,199
Elections reserve	-1,101	-492	-1,593
Dilapidations reserve	-3,738	420	-3,318
Modernisation of the Council (formerly Workforce Reduction) reserve	-10,565	-593	-11,158
IT Asset Maintenance reserve	-7,684	1,036	-6,648
Earmarked reserve to support future year's budget	-10,855	-2,026	-12,881
Prudential Equalisation reserve	-8,840	-904	-9,744
Dedicated Schools Grant - Central Expenditure	-8,550	8,550	0
Turner Contemporary Investment reserve	-1,156	198	-958
Kent Lane Rental Scheme reserve	-1,462	-592	-2,054
Public Inquiries reserve	-551	24	-527
Other	-2,859	-865	-3,724
Total	-145,158	3,638	-141,520
Insurance Reserve			
KCC	-10,905	-2,543	-13,448
	-156,063	1,095	-154,968
Commercial Services Earmarked Reserves	-4,279	1,046	-3,233
EKO	-4,981	0	-4,981
Total Earmarked Reserves	-165,323	2,141	-163,182

Note 25 - Earmarked Reserves

	Balance at 1 April 2015	Movement	Balance at 31 Mar 2016
Other Earmarked Reserves	£'000	£'000	£'000
VPE reserve	-11,928	-1,000	-12,928
Special funds	-688	123	-565
Kings Hill development smoothing reserve	-7,016	2,000	-5,016
Swanscombe School PFI equalisation reserve	-1,075	260	-815
Six schools PFI	-373	-226	-599
Three schools PFI	-7,086	-1,577	-8,663
Excellent Homes for All PFI	0	-1,048	-1,048
Westview/Westbrook PFI equalisation reserve	-2,880	-280	-3,160
Better Homes Active Lives PFI equalisation reserve	-3,014	-100	-3,114
Reserve for projects previously classified as capital - now revenue	-1,322	1,322	0
Economic Downturn reserve	-5,108	5,108	0
Responding to Government Deficit Reduction reserve	-11,463	2,873	-8,590
Corporate Reserve for Social Care Funding Issues	-3,972	-1,580	-5,552
Payments reserve	-2,980	-1,000	-3,980
Council Tax Equalisation reserve	-11,205	-750	-11,955
Corporate Restructuring reserve	-4,224	4,036	-188
Supporting People reserve	-1,729	1,729	0
NHS Support for Social Care reserve	-679	679	0
Drug & Alcohol Treatment reserve	-4,134	3,934	-200
Public Health reserve	-2,073	85	-1,988
Environmental initiatives reserve	-1,796	1,201	-595
External Funding Pump Priming reserve	0	-505	-505
Rolling budget reserve	-12,924	-2,661	-15,585
Emergency Conditions reserve	-1,983	0	-1,983
Safety Camera Partnership reserve	-881	-275	-1,156
Elections reserve	-570	-531	-1,101
Dilapidations reserve	-4,576	838	-3,738
Modernisation of the Council (formerly Workforce Reduction) reserve	-8,708	-1,857	-10,565
IT Asset Maintenance reserve	-5,439	-2,245	-7,684
Finance Business Solutions reserve	-1,049	644	-405
Earmarked reserve to support future year's budget	-5,900	-4,955	-10,855
Prudential Equalisation reserve	-8,840	0	-8,840
Dedicated Schools Grant - Central Expenditure	-10,375	1,825	-8,550
Turner Contemporary Investment reserve	-1,351	195	-1,156
Kent Lane Rental Scheme reserve	-641	-821	-1,462
Public Inquiries reserve	-648	97	-551
Other	-3,382	1,316	-2,066
Total	-152,012	6,854	-145,158
Insurance Reserve			
KCC	-8,435	-2,470	-10,905
	-160,447	4,384	-156,063
Commercial Services Earmarked Reserves	-4,279		-4,279
EKO	-4,981	0	-4,981
Total Earmarked Reserves	-169,707	4,384	-165,323

Note 26 - Provisions

Note 26. Provisions

Accounting Policy

It is the policy of Kent County Council to make provisions in the Accounts where there is a legal or constructive obligation to make a payment but the amount or timing of the payment is uncertain. Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. The most significant provision made is for insurance claims. In addition, provision is made for outstanding income where there is doubt as to whether it will be realised.

The Council has made a provision for insurance claims. The Council's insurance arrangements involve both internal and external cover. For internal cover an Insurance fund has been established to provide cover for property, combined liability and motor insurance claims. The fund comprises a Provision for all claims notified to the Council at 31 March each year and a Reserve for claims not yet reported but likely to have been incurred.

The Post Employment Provision covers the costs of early retirements, redundancy costs and any other post employment costs for ex-employees/employees who have confirmed leaving dates.

The Accumulated Absences Provision is required to cover the costs of annual leave entitlements carried over to the following financial year. If an employee were to leave, they would be entitled to payment for this untaken leave.

	Insurance £'000	Post Employment £'000	Accumulat- ed Absences £'000	Other Provisions £'000	Total £'000
Short Term					
Balance at 1 April 2016	-4,353	-3,223	-10,022	-2,308	-19,906
Additional Provisions made in 2016-17	-3,353	-3,862	-7,122	-380	-14,717
Amounts used in 2016-17	4,007	3,217	6,756	1,049	15,029
Unused amounts reversed in 2016-17		13		625	638
Balance at 31 March 2017	-3,699	-3,855	-10,388	-1,014	-18,956
Long Term					
Balance at 1 April 2016	-9,312	-3,782	0	-90	-13,184
Additional/Reduction in Provisions made in 2016-17	1,288	360			1,648
Amounts used in 2016-17				16	16
Unused amounts reversed in 2016-17					0
Balance at 31 March 2017	-8,024	-3,422	0	-74	-11,520
Total Provisions at 31 March 2017	-11,723	-7,277	-10,388	-1,088	-30,476

Note 26 - Provisions and Note 27 - Debtors

Insurance

Included within the insurance provision is £387k for the Municipal Mutual Insurance (MMI) provision. MMI is an insurance company that suffered significant losses between 1990 and 1992 due to significant increases in large loss claims, notably mesothelioma. These losses reduced MMI's net assets to a level below the minimum regulatory solvency requirement and in November 2012 the Scheme of Arrangements was triggered and this required scheme members to contribute towards funding both historic and future claims payments. A levy have been imposed against all claims payments made by MMI on behalf the Council and the levy percentage is used to calculated the required provision.

Post Employment

The provision relates to early retirements and redundancies, and are individually insignificant.

Accumulated Absences

The provision relates to annual leave entitlement carried forward at 31 March 2017. It will not be discharged until a cash settlement is made or an employee takes their settlement, or the liability has ceased.

Other Provisions

All other provisions are individually insignificant.

Note 27 - Amounts owed to the Council by debtors

	At 31 March 2017 £000's	At 31 March 2016 £000's
Long Term debtors:		
Medway Council (transferred debtor)	36,971	38,511
Public bodies	383	675
Other	46,529	50,735
	83,883	89,921
Other debtors:		
Government Departments	26,877	26,449
Other Local Authorities	3,079	4,316
NHS Bodies	504	144
General debtors	134,122	120,194
Payments in advance	19,025	16,634
EKO	0	466
	183,607	168,203

Capital short term debtors amounting to £4.7m are included in the Accounts at 31 March 2017 (£1.5m in 2015-16). These relate to grants and external funding towards capital expenditure incurred in 2016-17 which had not been received by 31 March 2017.

Note 28 - Creditors and Note 29 - Cash and Cash Equivalents

Note 28. Amounts owed by the Council to creditors

	At 31 March 2017 £000's	At 31 March 2016 £000's
Central government bodies	12,935	11,108
Other local authorities	2,526	4,607
NHS bodies	3,727	1,752
General creditors	202,180	190,908
Receipts in advance	21,382	19,286
Deferred income	1,488	634
Kent and Essex Inshore Fisheries & Conservation Authority	882	1,030
EKO	697	23
	245,817	229,348
Creditors due after 1 year	35	47

Capital creditors amounting to £24m are included in the Accounts at 31 March 2017 (£24m in 2015-16).

Note 29. Cash and Cash Equivalents

Accounting Policy

Cash is represented by cash in hand/overdraft and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. They comprise call and business accounts.

In the Cash Flow Statement and Balance Sheet, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

The balance of Cash and Cash Equivalents is made up of the following elements:

	At 31 March 2017 £000's	At 31 March 2016 £000's
Bank current accounts	429	1,760
Call accounts (same day access funds)	47,358	49,709
Total Cash and Cash Equivalents	47,787	51,469

Notes 30 and 31 - Cash Flow - Non Cash Adjustments and Operating Activities

Note 30. Cash Flow - Non Cash Adjustments

	2016-17	2015-16
	£'000	£'000
Adjustment to net surplus or deficit on the provision of services for non cash movements		
Movement in pension liability	-57,452	-63,386
Carrying amount of non-current assets sold	-74,153	-31,199
Amortisation of fixed assets	-2,407	-2,222
Depreciation of fixed assets	-144,436	-138,967
Impairment & downward valuations	-16,385	23,731
Increase/(decrease) debtors	14,692	-7,344
(Increase)/decrease creditors	-20,186	9,446
Increase/(decrease) stock	-1,278	321
Movement on investment properties	-2,692	9,992
REFCUS	-66,321	-101,143
Other non-cash items charged to the net surplus/deficit on the Provision of Services	11,526	2,222
	-359,092	-298,549
Adjustment for items included in the net surplus or deficit on the provision of services that are investing and financing activities		
Proceeds from the sale of property plant and equipment, investment property and intangible assets	18,012	6,646
Capital grants applied	173,670	187,536
	191,682	194,182
	-167,410	-104,367

Note 31. Cash Flow Statement - Operating Activities

The cash flows for operating activities include the following items:

	2016-17	2015-16
	£'000	£'000
Interest received	-13,973	-7,529
Interest paid	71,556	73,807
Employee Costs	815,453	834,302
Income from Council Tax	-648,453	-608,324
Government Grants	-1,278,163	-1,364,074

Notes 32 and 33 - Cash Flow - Investing and Financing Activities

Note 32. Cash Flow Statement - Investing Activities

	2016-17	2015-16
	£'000	£'000
Purchase of property, plant and equipment, investment property and intangible assets	242,204	252,551
Purchase of short-term and long-term investments	300,612	654,927
Other payments for investing activities		
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	-17,991	-6,228
Proceeds from short-term and long-term investments	-312,105	-631,589
Other receipts from investing activities	-167,792	-164,199
Net cash flows	44,928	105,462

Note 33. Cash Flow Statement - Financing Activities

	2016-17	2015-16
	£'000	£'000
Cash receipts of short- and long-term borrowing	-23,111	-26,500
Other receipts from financing activities	0	0
Cash payments for the reduction of the outstanding liabilities relating to finance leases and on-balance sheet PFI contracts	0	0
	2,744	2,341
Repayments of short- and long-term borrowing	37,188	31,001
Other payments for financing activities	0	0
Net cash flows from financing activities	16,821	6,842

Note 34 - Trading Operations

Note 34. Trading Operations

The results of the various trading operations for 2016-17 are shown below prior to transfers to and from reserves.

Business unit/activity	Turnover £'000	Expenditure £'000	Surplus/ Deficit(-) 2016-17 £'000	Surplus/ Deficit(-) 2015-16 £'000
Kent County Supplies and Furniture Provision of educational and office supplies (from warehouse stock and by direct delivery) and furniture assembly	52,146	48,962	3,184	3,188
Brokerage Services Procurement and distribution of Services, including Laser energy buying group, community equipment service, and the specification and control of transport for ELS, E&E & FSC	243,882	242,711	1,171	1,158
Transport Services Provision of lease cars, minibuses, ambulances and lorries, plus vehicle maintenance and repairs. Provider of bus services, including school transport	1,258	1,119	139	14
Total surplus	297,286	292,792	4,494	4,360

The trading surplus excludes the wholly owned subsidiaries. Information on these can be found in Note 42 on page 119.

Note 35 - Audit Costs and Note 36 - Dedicated Schools Grant

Note 35. Audit Costs

In 2016-17 the following fees were paid relating to external audit and inspection :

	2016-17 £'000	2015-16 £'000
Fees payable to Grant Thornton UK LLP for external audit services carried out by the appointed auditor	156	156
Fees payable in respect of other services provided by the appointed auditor	93	76
	249	232

Note 36. Dedicated Schools Grant

The Council's expenditure on schools is funded primarily by grant monies provided by the Department for Education, the Dedicated Schools Grant (DSG). DSG is ringfenced and can only be applied to meet expenditure properly included in the Schools Budget, as defined in the School Finance (England) Regulations 2015. The Schools Budget includes elements for a range of educational services provided on a Council-wide basis and for the Individual Schools Budget, which is divided into a budget share for each maintained school.

Details of the deployment of DSG receivable for 2016-17 are as follows:

	Central Expenditure £'000	Individual Schools Budget £'000	Total £'000
Final DSG for 2016-17 before Academy recoupment			1,088,480
Academy figure recouped for 2016-17			-423,281
Total DSG after Academy recoupment for 2016-17			665,199
Brought forward from 2015-16			13,204
Carry Forward to 2017-18 agreed in advance			<u>0</u>
Agreed initial budget distribution in 2016-17	163,656	514,747	678,403
In year adjustments	-5,071	3,872	-1,199
Final budgeted distribution in 2016-17	158,585	518,619	677,204
Less actual central expenditure	160,415		
Less Actual ISB deployed to schools		518,619	
Plus Local Council contribution for 2016-17	0	0	<u>0</u>
Carry Forward to 2017-18	-1,830	0	-1,830

Note 37 - Related Party Transactions

Note 37. Related Party Transactions

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

Central Government

Central government has significant influence over the general operations of the Council – it is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. council tax bills, housing benefits). Grants received from government departments are set out in Note 11 on expenditure and income analysed by nature.

Other Public Bodies (subject to common control by central government)

The Council has pooled budget arrangements for the provision of a range of services including drug and alcohol related services, registered nursing care contribution in care homes and integrated care centres providing nursing, respite and recuperative care to Older People.

Payments of Employers' Pension Contributions were made to the Pension Fund in respect of members of the Local Government Pension Scheme and to the Teachers Pension Agency in respect of teachers. The amounts of these payments are detailed in notes to the Consolidated Income and Expenditure Statement, Note 38 on pages 102 to 107 of these Accounts.

As administrator of the Kent Pension Fund, KCC has direct control of the Fund. Transactions between KCC Pension Fund and the Council in respect of income for pensions admin, investment monitoring and other services amounted to £2.940m and cash held by the Pension Fund on behalf of KCC is £2.731m.

Payments to other local authorities and health bodies, excluding precepts, totalled £71.9m.

Receipts from other local authorities and health bodies totalled £64.3m.

Entities Controlled or Significantly Influenced by the Council:

Details of Kent County Council's subsidiary companies are provided in Note 42.

Kent County Trading Ltd is the holding company of Commercial Services Trading Ltd (CST) and Commercial Services Kent Ltd (CSK). KCC holds £4m shares in the company.

Kent Top Temps Ltd declared a dividend of £1.3m (2015-16 £nil) to Kent County Trading Limited which in turn declared a dividend of £1.3m (2015-16 £nil) to KCC.

CST sales amounted to £1.63m. CST made purchases from KCC amounting to £2.3m.

CSK sales to KCC amounted to £32.6m. CSK made purchases from KCC amounting to £1.0m.

GEN² Property Ltd sales to KCC amounted to £7.764m. GEN² Property Ltd made purchases from KCC amounting to £0.56m

A loan of £0.429m was made to East Kent Opportunities LLP in 2010-11, and this, with existing loans and recharges of internal services provided, leaves a balance of £0.071m in 2016-17.

Note 37 - Related Party Transactions and Note 38 - Pension Costs

Kent County Council also has an interest in the following companies:

Active companies with less than 50% control

Payments made in 16-17

	£
Kent Tourism Alliance Ltd became Visit Kent Ltd from 21.3.08	579,112
Locate in Kent Ltd (as amended on 5/5/2000)	886,875
Trading Stds South East Ltd	13,608
Goetec Ltd	17,977
Kent PFI Holdings Company 1 Ltd	10,057,497
TRICS Consortium Ltd	3,150
Aylesham & District Community Workshop Trust	6,114
Venomtech Limited	74,000

Active companies with greater than 50% control

Produced in Kent (PINK) Ltd	62,254
-----------------------------	--------

Note 38. Pension Costs

Note 38a - Pension Schemes Accounted for as Defined Contribution Schemes

Teachers employed by the Authority are members of the Teachers' Pension Scheme, administered by the Department for Education. The Scheme is technically a defined benefit scheme. However, the Scheme is unfunded and the Department for Education uses a notional fund as the basis for calculating the employers' contribution rate paid by local authorities. The Authority is not able to identify its share of underlying financial position and performance of the scheme with sufficient reliability for accounting purposes. For the purpose of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

In 2016-17 Kent County Council paid £39.5m (£38.1m in 2015-16), to the Teachers Pension Agency in respect of teachers' pension costs, which represented 16.5% (15.5% in 2015-16) of teachers' pensionable pay. In addition, Kent County Council is responsible for all pension payments relating to added years benefits it has awarded, together with the related increases. In 2016-17 these amounted to £5m (£4.6m in 2015-16), representing 2.1% (1.9% in 2015-16) of pensionable pay.

Public Health staff employed by the Authority are members of the NHS Pension Scheme. The Scheme is an unfunded, defined benefit scheme that covers NHS employers and is a multi-employer defined benefit scheme. The Authority is not able to identify the underlying scheme assets and liabilities for the staff transferred. For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

Note 38 - Pensions Costs

In 2016-17 Kent County Council paid £0.18m (£0.18m in 2015-16), to the NHS Pension Scheme in respect of public health pension costs, which represented 14.3% (14.3% in 2015-16) of employees pensionable pay.

Note 38b. Defined Benefit Pension Scheme

As part of the terms and conditions of employment of its officers, the Authority makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Authority has a commitment to make the payments (for those benefits) and to disclose them at the time that employees earn their future entitlement.

The Authority participates in one post-employment scheme:

- The Local Government Pension Scheme, administered locally by Kent County Council – this is a funded defined benefit career average revalued earnings scheme, meaning that the Authority and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets.

- Arrangements for the award of discretionary post-retirement benefits upon early retirement – this is an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, there are no investment assets built up to meet these pension liabilities, and cash has to be generated to meet actual pension payments as they eventually fall due.

- The Kent County Council Pension Fund is operated under the regulatory framework for the Local Government Pension Scheme and the governance of the scheme is the responsibility of the Kent County Council Superannuation Fund Committee, a committee of Kent County Council. Policy is determined in accordance with the Pensions Fund Regulations. The investment managers of the fund are appointed by the committee and consist of the Director of Finance of Kent County Council and external Investment Fund managers (for details of investment fund managers see note 15 of the Pension Fund Accounts).

- The principal risks to the authority of the scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme (ie large-scale withdrawals from the scheme), changes to inflation, bond yields and the performance of the equity investments held by the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund the amounts required by statute as described in the accounting policies note.

The costs of retirement benefits are recognised in the Net Cost of Services when they are earned by employees, rather than when they are paid as pensions. However, the charge we are required to make against the Council Tax is based on the cash payable in the year, so the real cost is reversed out through the Movement in Reserves Statement.

Under the requirements of IAS19, the council is required to show the movement in the net pensions deficit for the year. This can be analysed as follows:

		Local Government Pension Scheme	
		2016-17	2015-16
		£000's	£000's
Comprehensive Income and Expenditure Statement			
Cost of Services:			
• Current service cost		-89,968	-98,597
• Past service costs		-3,742	-4,104
Financing and Investment Income and Expenditure			
• Net interest expenses		-42,225	-43,041
• (Gain)/loss from settlements		9,044	13,758
• Administration expenses		-1,292	-1,392
Total Post Employment Benefit Charged to the Surplus or Deficit on the Provision of Services		-128,183	-133,376

Note 38 - Pensions Costs

	2016-17	2015-16
	£000's	£000's
Other Post Employment Benefit charged to the Comprehensive Income and Expenditure Statement		
• Return on plan assets (excluding the amount included in the net interest expenses)	365,645	-44,531
• Actuarial gains and losses arising on changes in demographic assumptions	61,324	0
• Actuarial gains and losses arising on changes in financial assumptions	-805,710	235,753
• Other	114,396	4,714
Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement	-264,345	195,936
Movement in Reserves statement		
• Reversal of net charges made for retirements benefits in accordance with IAS19	128,183	133,376
Actual amount charged against the General Fund Balance for pensions in the year:		
• Employers' contributions payable to scheme	-70,731	-69,990

Other Employees

Other employees of the County Council may participate in the Kent County Council Pension Fund, part of the Local Government Pension Scheme, a defined benefit statutory scheme.

In 2016-17 Kent County Council paid an employer's contribution of £70.8m (£70.0m in 2015-16) into the Pension Fund, representing 20% (20% in 2015-16) of pensionable pay. The employer's contribution rate is determined by the Fund's actuary based on triennial actuarial valuations, and for 2016-17 was based on the review carried out as at 31 March 2016. Under Pension Fund Regulations the rates are set to meet 100% of the overall liabilities of the Fund.

Pension Assets and Liabilities in the Balance Sheet

The amount included in the Balance Sheet arising from the authority's obligation in respect of its defined benefit plan is as follows:

	Local Government Pension Scheme	
	£'000	
	2016-17	2015-16
Present value of the defined benefit obligation	3,910,447	3,169,434
Fair value of plan assets	-2,438,225	-2,016,782
Sub-total	1,472,222	1,152,652
Other movements in the liability/(asset)	63,678	61,451
Net liability arising from defined benefit obligation	1,535,900	1,214,103

Note 38 - Pensions Costs

Reconciliation of Movements in the Fair Value of the Scheme (Plan) Assets:

Local Government Pension Scheme £'000	
2016-17	2015-16
Opening fair value of scheme assets	2,016,782
Interest income	72,325
Remeasurement gains/(losses)	66,258
• Return on plan assets (excluding the amount included in the net interest expenses)	347,655
• Other	-44,531
Contributions from employer	17,990
Contributions from employees into the scheme	75,346
Benefits paid	74,605
Other	22,581
	21,893
	-107,308
	-108,493
	-7,146
	-11,218
Closing fair value of scheme assets	2,438,225
	2,016,782

The actual return on scheme assets in the year was £419,980k (2015-16 : £21,727k)

Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation):

Liabilities: Local Government Pension Scheme £'000	
2016-17	2015-16
Opening balance at 1 April	3,230,885
Current service cost	3,364,921
Interest cost	89,968
Contribution from scheme participants	98,597
Remeasurement gains/(losses):	114,550
• Actuarial gains and losses arising on changes in demographic assumptions	22,581
• Actuarial gains and losses arising on changes in financial assumptions	21,893
• Other	-61,324
Past service costs	0
Benefits paid	805,710
Liabilities extinguished on settlements	-235,753
	-114,396
	-4,714
	3,742
	4,104
	-102,693
	-103,878
	-14,898
	-23,584
Closing balance at 31 March	3,974,125
	3,230,885

Note 38 - Pensions Costs

Local Government Pension Scheme assets comprised:

	Fair value of scheme assets	Fair value of scheme assets
	2016-17	2015-16
	£'000	£'000
Cash and cash equivalents	62,478	51,928
Equity instruments: <i>By industry type</i>		
• Consumer	247,275	220,169
• Manufacturing	208,821	171,708
• Energy and utilities	68,039	54,088
• Financial institutions	204,385	135,191
• Health and care	100,432	68,337
• Information technology	100,862	86,015
• Telecommunication services	30,032	30,485
• Real Estate	2,810	0
• Miscellaneous/Unclassified	17,272	9,276
Sub-total equity	979,928	775,269
Bonds: <i>By sector</i>		
• Financial services	2,481	1,590
• Miscellaneous/Unclassified	147,478	133,711
Sub-total bonds	149,959	135,301
Property: <i>By type</i>		
• Retail	108,023	105,673
• Offices	50,145	48,621
• Industrial	45,837	38,794
Sub-total property	204,005	193,088
Private equity:		
• UK	6,777	3,435
• Overseas	30,566	21,765
Sub-total private equity	37,343	25,200
Other investment funds:		
• Infrastructure	25,712	22,845
• Property	99,831	99,875
• Equity Pooled Funds	677,769	622,288
• Corporate Fixed Interest Pooled Funds	105,752	0
Sub-total other investment funds	909,064	745,008
Derivatives		
Forward currency contracts	-188	3,345
Target Return Portfolio	95,636	87,643
Total assets	2,438,225	2,016,782

Note 38 - Pensions Costs

The increase in pension deficit during the year has arisen principally due to the technical increase in the valuation of the liabilities. International Accounting standard IAS19 requires the liabilities to be valued using assumptions based on gilt and corporate bonds yields. The yield in excess of expected inflation (which in turn is based on gilt yields) from corporate bonds decreased from 0.4% to -0.9% during the year in part due to the impact of quantitative easing and other technical factors on bond and gilt markets. Had these markets remained at their 2016 levels then the pensions deficit would have been £616,615,000 less at £919,285,000.

IAS19 does not have any impact on the actual level of employer contributions paid to the Kent County Council Fund. Employers' levels of contribution are determined by triennial actuarial valuations which are based on the Fund's actual investment strategy (rather than being based on corporate bond yields).

The total contributions expected to be made to the Local Government Pension Scheme by the Council in the year to 31 March 2018 is £67,607k, this is in line with the revised IAS19 Standard.

Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependant on assumptions about mortality rates, salary levels, etc. The County Council Fund liability has been assessed by Barnett Waddingham.

The principal assumptions used by the actuary have been:

Local Government Pension Scheme		
	2016-17	2015-16
Mortality assumptions:		
Longevity at 65 for current pensioners:		
Men	23	22.9 years
Women	25	25.3 years
Longevity at 65 for future pensioners:		
Men	25.1	25.2 years
Women	27.4	27.7 years
Rate of inflation	3.6%	3.2%
Rate of increase in Consumer Price Index	2.7%	2.3%
Rate of increase in salaries	4.0%	3.6%
Rate of increase in pensions	2.7%	2.3%
Rate for discounting scheme liabilities	2.7%	3.6%
Take-up option to convert annual pension into retirement lump sum	50%	50%

The estimation of the defined benefit obligation is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

	Impact on the Defined Benefit Obligation in the Scheme	
	Increase in Assumption	Decrease in Assumption
	£'000	£'000
Adjustment to discount rate (increase or decrease by 0.1%)	3,902,819	4,046,806
Adjustment to long term salary increase (increase or decrease by 0.1%)	3,983,147	3,965,177
Adjustment to pension increase and deferred revaluation (increase or decrease by 0.1%)	4,037,713	3,911,698
Adjustment to mortality age rate assumption (increase or decrease in 1 year)	4,125,098	3,828,851

Highways ex Direct Works DLO Pension Fund

The Balance Sheet includes £1.8m to reflect the unfunded liability of the Highways (ex Direct Works DLO) Pensions Fund as calculated by the actuary in March 2016 in accordance with IAS19.

Commercial Services and GEN² Property Ltd

The Balance Sheet includes the assets and liabilities for Commercial Services and GEN² Property Ltd, which are wholly-owned subsidiaries of KCC. Both entities have closed resolution body status which allows them to treat the pension as a defined contribution pension scheme with the Council keeping the assets and liabilities on its Balance Sheet.

Note 39. Financial Instruments

Accounting Policy

Financial liabilities

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised. For most of the borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest) and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year in the loan agreement.

Gains and losses on the repurchase or early settlement of borrowing are credited and debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the year of repurchase/settlement. However, where repurchase has taken place as part of a restructuring of the loan portfolio that involves the modification or exchange of existing instruments, the premium or discount is respectively deducted from or added to the amortised cost of the new or modified loan and the write-down to the Comprehensive Income and Expenditure Statement is spread over the life of the loan by an adjustment to the effective interest rate.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund Balance to be spread over future years. The Council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid. The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

Financial assets

Financial assets are held under the following three classifications:

- loans and receivables – assets that have fixed or determinable payments but are not quoted in an active market
- available-for-sale financial assets – assets that have a quoted market price
- unquoted equity investments held at cost because it is impracticable to determine fair value

Loans and Receivables

Loans and receivables are initially measured at fair value and carried at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

However, the Council has made a number of loans to start up companies at less than market rates (soft loans). When soft loans are made, a loss is recorded in the Comprehensive Income and Expenditure Statement (debited to the appropriate service) for the present value of the interest that will be foregone over the life of the instrument, resulting in a lower amortised cost than the outstanding principal. Interest is credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement at a marginally higher effective rate of interest than the rate receivable from the voluntary organisations, with the difference serving to increase the amortised cost of the loan in the Balance Sheet.

Statutory provisions require that the impact of soft loans on the General Fund Balance is the interest receivable for the financial year – the reconciliation of amounts debited and credited to the Comprehensive Income and Expenditure Statement to the net gain required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Available-for-Sale Financial Assets

Available-for-sale assets are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Income (eg dividends) is credited to the Comprehensive Income and Expenditure Statement when it becomes receivable by the Council.

The inputs to the measurement techniques are categorised in accordance with the following three levels:

- Level 1 inputs – quoted prices (unadjusted) in active markets for identical assets that the authority can access at the measurement date
- Level 2 inputs – inputs other than quoted prices included within Level 1 that are observable for the asset, either directly or indirectly
- Level 3 inputs – unobservable inputs for the asset

Changes in fair value are balanced by an entry in the Available-for-Sale Reserve and the gain/loss is recognised in the Surplus or Deficit on Revaluation of Available-for-Sale Financial Assets. The exception is where impairment losses have been incurred – these are debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any net gain or loss for the asset accumulated in the Available-for-Sale Reserve.

Note 39 - Financial Instruments

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made (fixed or determinable payments) or fair value falls below cost, the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation).

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.

Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

Financial Instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Non-exchange transactions, such as those relating to taxes and government grants, do not give rise to financial instruments.

Financial Liabilities

The Council's financial liabilities held during the year are measured at amortised cost and comprised of:

- long-term loans from the Public Works Loan Board and commercial lenders
- overdraft with NatWest Bank
- finance leases on land and buildings
- Private Finance Initiative contracts detailed in Note 20
- trade payables for goods and services received

Financial Assets

The financial assets held by the Council during the year are held under the following three classifications.

Loans and receivables (financial assets that have fixed or determinable payments and are not quoted in an active market) comprising of:

- cash
- bank accounts
- fixed term deposits with the DMO
- fixed term deposits with banks and building societies
- impaired investments in Icelandic banks
- trade receivables for goods and services delivered

Available for sale financial assets (those that are quoted in an active market) comprising of:

- money market funds
- certificates of deposit issued by banks and building societies
- treasury bills and gilts issued by the UK Government
- covered bonds issued by financial institutions and backed by a pool of assets
- corporate bonds
- pooled property and equity investment funds

Unquoted equity investments held at cost because it is impracticable to determine fair value, comprising:

- equity investments in Kent Commercial Services, Kent PFI Company 1 Ltd and companies supported by the Kent Regional Growth Fund

Note 39 - Financial Instruments

Financial Instrument Balances

The financial assets and liabilities disclosed in the Balance Sheet are analysed across the following categories:

	Long Term		Current	
	31 Mar 2017	31 Mar 2016	31 Mar 2017	31 Mar 2016
	£000's	£000's	£000's	£000's
Investments				
Loans and receivables			72,483	87,838
Available-for-sale financial assets	161,566	119,321		40,127
Unquoted equity investment at cost	15,197	11,461		
Total investments	176,763	130,782	72,483	127,965
Debtors				
Loans and receivables	83,883	89,921		
Financial assets carried at contract amounts			156,761	150,570
Total included in Debtors	83,883	89,921	156,761	150,570
Cash and Cash Equivalents				
Cash equivalents at amortised cost			0	7,049
Cash equivalents available for sale			47,358	42,660
Cash and Bank Accounts			429	1,760
Total Cash and Cash Equivalents	0	0	47,787	51,469
Borrowings				
Financial liabilities at amortised cost	873,440	959,991	104,952	32,943
Total Borrowing	873,440	959,991	104,952	32,943
Other Liabilities				
PFI and Finance Lease Liabilities	233,655	206,420	5,982	5,016
Total other long-term liabilities	233,655	206,420	5,982	5,016
Creditors				
Financial liabilities carried at contract amounts	35	47	224,164	209,560
Total Creditors	35	47	224,164	209,560

Unquoted Equity Instruments Measured at Cost (where fair value cannot be reliably measured)

The Council has a shareholding in Commercial Services Trading Ltd (representing 100% of the company's capital). The shares are carried at cost of £4m and have not been valued as a fair value cannot be measured reliably. There are no established companies with similar aims in the Council's area whose shares are traded and which might provide comparable market data. The Council has no current intention to dispose of the shareholding.

The Council is a minority interest shareholder in a number of companies. These shares are carried at cost of £7.4m and have not been valued as a fair value cannot be measured reliably. Many of the companies invested in have no established trading history as they have only recently been formed. There are also no established companies with similar aims in the Council's area whose shares are traded and which might provide comparable market data. The Council has no current intention to dispose of the shares held in these companies.

Note 39 - Financial Instruments

Financial Instruments Gains / Losses

The gains and losses recognised in the Comprehensive Income and Expenditure Statement in relation to financial instruments are made up as follows:

	<u>2016-17</u>			<u>2015-16</u>
	Financial Liabilities	Financial Assets		Financial Liabilities
	Liabilities measured at amortised cost	Loans and receivables	Total	Liabilities measured at amortised cost
	£000's	£000's	£000's	£000's
Interest expense - Debt	-50,438		-50,438	-52,988
Losses on derecognition	-950		-950	-950
Impairment losses			0	
	-51,388	0	-51,388	-53,938
Interest expense - Finance leases	-19,610		-19,610	-19,831
Interest expense - PFI	-93		-93	-116
Interest payable and similar charges	-71,091	0	-71,091	-73,885

	<u>2016-17</u>			<u>2015-16</u>
	Financial Liabilities	Financial Assets		Financial Assets
	Liabilities measured at amortised cost	Loans and receivables	Total	Loans and receivables
	£000's	£000's	£000's	£000's
Interest income		7,198	7,198	6,502
Reduction in Impairment losses			0	335
Interest and investment income	0	7,198	7,198	6,837
Available-for-sale investments - Losses on revaluation		1,262	1,262	311
Amounts recycled to I&E Account after impairment				
Loss arising on revaluation of financial assets	0	1,262	1,262	311
Net gain/(loss) for the year	-71,091	8,460	-62,631	-66,737

Fair Value of Financial Assets

Some of the Council's financial assets are measured at fair value on a recurring basis and are described in the following table, including the valuation techniques used to measure them.

Note 39 - Financial Instruments

Financial assets measured at fair value

Recurring fair value measurements	Input Level in fair value hierarchy	Valuation technique used to measure fair value	As at 31 Mar 2017 £'000	As at 31 Mar 2016 £'000
Available for sale:				
Money market funds	Level 1	Unadjusted quoted prices in active markets for identical shares	47,358	42,671
Bond, equity and property funds	Level 1	Unadjusted quoted prices in active markets for identical shares	66,047	30,866
Covered bonds	Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly	94,418	88,888
Certificates of Deposit	Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly		40,134
			207,823	202,559

The Fair Values of Financial Assets and Financial Liabilities that are not Measured at Fair Value (but for which Fair Value Disclosures are Required)

Except for the financial assets carried at fair value (described in the table above), all other financial liabilities and financial assets held by the authority are classified as loans and receivables and long-term debtors and creditors and are carried in the Balance Sheet at amortised cost. The fair values calculated are as follows:

Financial Liabilities	31 March 2017		31 March 2016	
	Carrying Amount £'000	Fair Value £'000	Carrying Amount £'000	Fair Value £'000
Financial liabilities held at amortised cost				
PWLB loans	512,363	686,510	544,799	677,857
Long-term LOBO and Market Loans	446,294	737,899	446,325	680,835
Other Long-term loans	19,424	19,424	1,500	1,500
PFI and finance lease liabilities	239,637	297,316	211,437	271,070
Total	1,217,718	1,741,149	1,204,061	1,631,262

The fair value of borrowings is higher than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2017) arising from a commitment to pay interest to lenders above current market rates.

Note 39 - Financial Instruments

Financial Assets	31 March 2017		31 March 2016	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	£'000	£'000	£'000	£'000
Loans and receivables				
- short term investments	72,484	72,483	87,692	87,692
- cash and cash equivalents	22	22	7,050	7,050
Long-term debtors	83,883	85,385	89,921	95,167
Total	156,389	157,890	184,663	189,909

The fair value of long term debtors is higher than the carrying amount due to the expected interest rates used to amortise soft loans being higher than the current interest rates.

Short-term debtors and long and short term creditors are carried at cost as this is a fair approximation of their value.

Fair value hierarchy for financial assets and financial liabilities that are not measured at fair value

	31 March 2017			
	Quoted prices in active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000	Significant un- observable inputs (Level 3) £'000	Total £'000
<i>Recurring fair value measurements using:</i>				
Financial Liabilities				
Financial liabilities held at amortised cost:				
• Long-term PWLB loans		686,510		686,510
• Long-term LOBO and Market Loans		737,899		737,899
PFI and finance lease liabilities			297,316	297,316
Total	0	1,424,409	297,316	1,721,725
Financial Assets				
Loans and receivables:				
• Soft loans to third parties			28,827	28,827
Total	0	0	28,827	28,827

Note 39 - Financial Instruments

31 March 2016

	Quoted prices in active markets for identical assets (Level 1) £'000	Other significant observable inputs (Level 2) £'000	Significant un- observable inputs (Level 3) £'000	Total £'000
<i>Recurring fair value measurements using:</i>				
Financial Liabilities				
Financial liabilities held at amortised cost:				
• Long-term PWLB loans		677,857		677,857
• Long-term LOBO and Market Loans		680,835		680,835
PFI and finance lease liabilities			271,070	271,070
Total	0	1,358,692	271,070	1,629,762
Financial Assets				
Loans and receivables:				
• Soft loans to third parties			39,207	39,207
Total	0	0	39,207	39,207

The fair value for financial liabilities and financial assets included in Level 2 and Level 3 in the table above have been estimated by calculating the net present value of the remaining contractual cash flows at 31 March 2017 using the following methods and assumptions:

- PWLB loans have been valued by discounting the contractual cash flows over the whole life of the instrument at the appropriate market rate for local authority loans
- LOBO loans have been increased by the value of the embedded options. Lender's options to increase the interest rates of the loans have been valued according to the proprietary model for Bermudan cancellable swaps. Borrower's options have been valued at zero on the assumption that lenders will only exercise their options when market rates have risen above the contractual loan rate
- PFI and finance lease liabilities have been calculated by discounting the contractual cash flows (excluding service charge elements)
- Soft loans have been valued by discounting the contractual payments at the market rate of interest for a similar loan

The fair value for financial liabilities and financial assets that are not measured at fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

Financial Assets	Financial Liabilities
• no early repayment or impairment is recognised	• no early repayment or impairment is recognised
• estimated ranges of interest rates at 31 March 2017 based on new lending rates for equivalent loans at that date	• estimated ranges of interest rates at 31 March 2017 based on new lending rates for equivalent loans at that date
• the fair value of short-term financial assets including trade receivables is assumed to approximate to the carrying amount. For trade receivables this equates to the invoiced or billed amount	• The fair value of short-term financial liabilities including trade payables is assumed to approximate to the carrying amount

Note 40. Nature and Extent of Risks Arising from Financial Instruments

The Council has adopted CIPFA's Revised Code of Practice on Treasury Management and complies with The Revised Prudential Code of Capital Finance for Local Authorities (both updated in November 2011).

As part of the adoption of the Treasury Management Code, the Council approves a Treasury Management Strategy before the commencement of each financial year. The Strategy sets out the parameters for the management of risks associated with Financial Instruments. The Council also produces Treasury Management Practices specifying the practical arrangements to be followed to manage these risks.

The Treasury Management Strategy includes an Annual Investment Strategy in compliance with the CLG Guidance on Local Government Investments. This Guidance emphasises that priority is to be given to security and liquidity, rather than yield. The Council's Treasury Strategy, together with its Treasury Management Practices are based on seeking the highest rate of return consistent with the proper levels of security and liquidity.

The Council's activities expose it to a variety of financial risks:

- Credit risk – the possibility that other parties might fail to pay amounts due to the Council;
- Liquidity risk – the possibility that the Council might not have funds available to meet its commitments to make payments;
- Market risk – the possibility that financial loss might arise for the Council as a result of changes in such measurables as interest rates and stock market movements.

Credit Risk: Investments

The Council manages credit risk by ensuring that investments are placed with the organisations of high quality as set out in the Treasury Management Strategy.

The criteria for the selection of counterparties are:

- Publicised credit ratings for institutions (excluding the DMO)
- Other financial information e.g. Credit Default Swaps, share price, corporate developments, news, articles, market sentiment, momentum
- Country exposure e.g. Sovereign support mechanisms, GDP, net debt as a percentage of GDP
- Exposure to other parts of the same banking group
- Reputational issues
- Minimum long-term credit rating of A-

Limits are placed on the amount of money that can be invested with a single counterparty. For 2016-17 these limits were: DMO £450m, UK banks and building societies £40m with a group limit of £40m, Australian and Canadian banks £20m with a country limit of £40m. The maximum duration for any new deposit is twelve months.

The Council's maximum exposure to credit risk in relation to its investments in banks and building societies of £400m cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of irrecoverability applies to all of the Council's deposits, but there was no evidence at the 31 March 2017 that this was likely to crystallise.

The credit quality of £93.4m of the Council's holdings of covered bonds is enhanced by collateral held in the form of residential mortgages. The collateral significantly reduces the likelihood of the Council suffering a credit loss on these investments.

Note 40 - Nature and Extent of Risks Arising from Financial Instruments

The table below summarises the credit risk exposures of the Council's investment portfolio by credit rating:

Credit Rating	31 Mar 2017	31 Mar 2016
	£000's	£000's
AAA	140,745	131,077
AA-	0	750
A	68,600	128,600
A-	0	1,300
Unrated Pooled Funds/Equity	81,244	41,461
Total Investments	290,589	303,188

All deposits outstanding as at 31 March 2017 met the Council's credit rating criteria on 31 March 2017.

The above analysis excludes the estimated carrying value after impairment of the Council's Icelandic Bank investment of £3.785m.

Credit Risk: Receivables

The Council does not generally allow credit for its debtors, as such £1.305m of the £3.167m balance is one month past its due date for payment. The past due amount can be analysed by age as follows:

	31 Mar 2017	31 Mar 2016
	£000's	£000's
One to three months	386	739
Three to six months	607	524
Six months to one year	786	74
More than one year	83	245
	1,862	1,582

The Council initiates a legal charge on property where, for instance, clients require the assistance of social services but cannot afford to pay immediately. The total collateral at 31 March 2017 was £26m.

Liquidity risk

The Council has ready access to borrowing at favourable rates from the Public Works Loan Board and at higher rates from banks. There is no perceived risk that the Council will be unable to raise finance to meet its commitments. The Council also has to manage the risk that it will not be exposed to replenishing a significant proportion of its borrowing at a time of unfavourable interest rates. The Council would only borrow in advance of need where there is a clear business case for doing so and will only do so for the current capital programme or to finance future debt maturities.

The maturity analysis of the principal sums borrowed is as follows:

Time to maturity	31 Mar 2017	31 Mar 2016
Years	£000's	£000's
Not over 1	33,874	32,334
Over 1 but not over 2	22,716	32,334
Over 2 but not over 5	64,067	56,835
Over 5 but not over 10	99,447	100,003
Over 10 but not over 20	88,676	102,474
Over 20 but not over 30	184,921	119,000
Over 30 but not over 40	140,700	104,800
Over 40	171,100	140,600
Uncertain date *	160,000	291,200
Total	965,501	979,580

Note 40 - Nature and Extent of Risks Arising from Financial Instruments

* The Council has £160m of “Lender’s option, borrower’s option” (LOBO) loans where the lender has the option to propose an increase in the rate payable; the Council will then have the option to accept the new rate or repay the loan without penalty. Due to current low interest rates, in the unlikely event that the lender exercises its option, the Council is likely to repay these loans. The maturity date is therefore uncertain.

Market risk

Interest Rate Risk: The Council is exposed to risks arising from movements in interest rates. Movements in interest rates have a complex impact on the authority. For instance, a rise in interest rates would have the following effects:

- borrowings at variable rates – the interest expense will rise
- borrowings at fixed rates – the fair value of the liabilities will fall
- investments at variable rates – the interest income credited will rise
- investments at fixed rates – the fair value of the assets will fall.

Investments classed as “loans and receivables” and loans borrowed are not carried at fair value, so changes in their fair value will have no impact on Comprehensive Income and Expenditure. However, changes in interest payable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services. Movements in the fair value of fixed rate investments classed as “available for sale” will be reflected in Other Comprehensive Income and Expenditure. The Treasury Management Strategy aims to mitigate these risks by setting an upper limit of 40% on external debt that can be subject to variable interest rates. At 31 March 2017, 83.43% of the debt portfolio was held in fixed rate instruments, and 16.57% in variable rate instruments (LOBO loans within option periods).

If all interest rates had been 1% higher with all other variables held constant, the financial effect would be:

	£000's
Increase in interest payable on variable rate borrowings	1,600
Increase in interest receivable on variable rate investments	-1,389
Increase in government grant receivable for financing costs	
Impact on Provision of Services (surplus)	211
Decrease in fair value of fixed rate investment assets	297
Impact on Other Comprehensive Income and Expenditure	297
	140,872
Decrease in fair value of fixed rate borrowings / liabilities*	

*No impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure.

The approximate impact of a 1% fall in interest rates would be as above but with the movements being reversed.

Investments are also subject to movements in interest rates. The Council's policy of holding variable rate and short term fixed rate investments increases the exposure to interest rate movements. This risk has to be balanced against actions taken to mitigate credit risk.

Price Risk: The market prices of the Council’s bond investments are governed by prevailing interest rates and the market risk associated with these instruments is managed alongside interest rate risk.

The Council’s investment in a pooled property fund is subject to the risk of falling commercial property prices. This risk is limited by the Council’s maximum exposure to property investments of £25m. A 5% fall in commercial property prices would result in a £1.25m charge to Other Comprehensive Income & Expenditure – this would have no impact on the General Fund until the investment was sold.

Foreign Exchange Risk: the Council currently has approximately £3m in Icelandic Krona held in escrow pending the relaxation of capital controls by the Icelandic Government, and is therefore exposed to the risk of adverse movements in the exchange rate.

Note 41 - Contingent Liabilities

Note 41. Contingent Liabilities

Accounting Policy

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts. They are factored into the consideration of an adequate level of reserves.

Employment

There are six claims relating to discrimination and breach of contract in employment. Of these, two are unfair dismissal and discrimination cases, two are discrimination cases, one is a detriment case with a linked claim for unfair dismissal and discrimination and one is constructive and discrimination case. Although the governing bodies of schools are the legal employer of teaching staff, by operation of the Education (Modification of Enactments Relating to Employment) (England) Order 2003, where an award of damages is made by an Employment Tribunal, in most cases Kent County Council will be liable to pay the award. Employment tribunals can in discrimination cases award unlimited damages to a successful claimant. Based on available information on these cases, the total amount in damages being sought by the claimants exceeds £271k and an additional amount of approximately £200k for those not officially pleaded. However, on a number of these claims the prospects for successfully defending these cases are assessed to be good. It is extremely rare for employment tribunals to award all of the damages that are claimed.

Childcare

All care proceedings are subject to the Public Law Outline (PLO) regime and all are subject to a court fee structure. KCC Legal services are currently advising on 698 live cases where proceedings have actually been issued. The costs to KCC of taking these proceedings are in excess of £10k each.

Litigation

There are four such cases of which legal costs are expected to exceed £50k in total.

Asylum, Ordinary Residence & Judicial review cases

There are seven judicial review cases of age assessment and for all of these cases the costs are likely to exceed £10k. There are 15 Ordinary Residence claims which if successful would be in excess of £10k. There are three judicial review cases and for all of these cases the costs are likely to exceed £10k.

Court of Protection

There are matters of Court of Protection in relation to persons who are deemed to lack mental capacity within the meaning of the Mental Health Act 2005. There is a wide discretion for the Court in such litigation and individual costs may exceed £10k.

Note 42. Subsidiary Undertakings

Accounting Policy

Interests in Companies and Other Entities

The Council has material interests in companies and other entities that have the nature of wholly owned subsidiaries and jointly controlled entities. An assessment of the transactions between the Council and the subsidiaries and the jointly controlled entities is conducted each year. The majority of the transactions (largely with Commercial Services Kent) are between the Council and the subsidiary which would mean if preparing group accounts the transactions between the two parties would be eliminated. As there would be no major impact on our accounts we are not preparing group accounts. The investment in these subsidiaries are held at cost.

Subsidiary Undertakings

Kent Top Temps Limited (KTT) is a subsidiary of Kent County Trading Limited, wholly owned by Kent County Council (KCC). It commenced trading on the 4th April 2005. KTT was a recruitment business that focused on the supply of both temporary and permanent placements to KCC, other public sector bodies and the private sector. KTT had specialist desks for the supply of temporary labour to the following sectors; administration, care, supply teachers, nursery staff, drivers and industrial, catering, interpreters and translation and professionals. The permanent appointment desk operated via the name of Connect2Staff. On 1st April 2013, the recruitment business ceased trading in KTT and transferred its operations to two other associated subsidiaries within the group. KTT also operated buses for contract and private hire trading as Kent Top Travel. This operation was closed in October 2013 and the Company has subsequently ceased trading.

In 2015-16 its net assets were £1.3m and in 2016-17 its net assets are £0.0m.

Commercial Services Trading Limited (CS Trading) is a subsidiary of Kent County Trading Limited, wholly owned by Kent County Council. CS Trading commenced trading in September 2007 as InsideOut, undertaking building repair and maintenance contracts within both the public and private sectors. In April 2013 this business was re-branded, and now operates business units primarily trading with the private sector. Activities include a recruitment business focused on the supply of both temporary and permanent placements operating under the name of Connect2Staff; Landscape services providing a full range of grounds and sports field management, maintenance and hard landscaping, tree works and pest control; Fleet services offering fleet management services, self drive hire, vehicle inspections and vehicle sourcing; Engineering services including a comprehensive range of vehicle services covering MOT's servicing, accident repair, body shop work and vehicle restoration and the Lumina brand, which offers a brokerage service to small private businesses.

CS Trading had a turnover in 2016-17 of £20.7m (2015-16 £18.0m) with a net profit of £0.3m before tax (2015-16 £0.2m). In 2015-16 its net assets were £2.3m and in 2016-17 its net assets are £5.3m. An unsecured loan and unsecured line of credit has been provided by Kent County Council to CS Trading during the year on which interest is charged at commercial rates and the balance outstanding at 31 March 2017 was £2.5m.

Commercial Services Kent Limited (CS Kent) is a subsidiary of Kent County Trading Limited, wholly owned by Kent County Council. It commenced trading on the 7 April 2010. From 1st April 2013, the Company resumed trading as a Teckal company providing services to KCC. Business operations previously carried out by KTT, CS Trading and Kent County Council Commercial Services, were transferred into the business. This included a recruitment business that focused on the supply of both temporary and permanent placements to KCC operating under the brand name of Connect2Kent. This covers specialist desks for the supply of temporary labour to the following sectors; administration, care, supply teachers, nursery staff, drivers and industrial, catering, interpreters and translation and professionals. Commercial Services Kent Limited also provides waste management services to KCC across a number of municipal waste collection and transfer centres in Kent and print and design services for both KCC and some other public sector bodies.

CS Kent had a turnover in 2016-17 of £51.2m (2015-16 £53.47m) with a net profit of £1.1m before tax (2015-16 £0.2m). In 2015-16 its net assets were £0.6m and in 2016-17 its net assets are £1.5m. An unsecured loan and unsecured line of credit has been provided by Kent County Council to CS Kent during the year on which interest is charged at commercial rates and the balance outstanding at 31 March 2017 was £2.9m.

Note 42 - Subsidiary Note, Note 43 - Events after the Balance Sheet and Note 44 - Other Notes

Kent County Council (KCC) and Thanet District Council (TDC) wished to bring forward the economic development and regeneration of the sites known as Eurokent and Manston Park. A Member Agreement was signed on the 22 August 2008 and a joint arrangement vehicle was set up, the East Kent Opportunities LLP (EKOLLP), which was incorporated on 4 March 2008. KCC and TDC have 50:50 ownership, control and economic participation in the joint arrangement. KCC and TDC contributed 38 acres of land each to EKOLLP. The land was valued for stamp duty land tax (SDLT) at £5.5m (KCC contribution) and £4.5m (TDC contribution).

The powers used are the 'well-being powers' provided to local authorities in Part 1 of the Local Government Act 2000. In 2016-17, in the draft, unaudited EKOLLP accounts, the net assets of the joint operation are £8.2m with an operating loss before members remuneration and profit shares available for discretionary division among members of £0.27m.

GEN² Property Limited is a property and project management consultancy, wholly owned by Kent County Council (KCC). It commenced trading on the 3 May 2016. The Company trades as a Teckal company, predominantly providing services to KCC. GEN² manages KCC's property estate on its behalf and receives a management fee for this work. The Company also provides project management (and where appropriate, employer's agent and quantity surveying services) of KCC's capital building work, along with any other ad hoc property work KCC may require.

GEN² had a turnover in 2016-17 of £7.788m with a net profit of £1.093m before tax.

Collectively the subsidiaries do not have a material impact on the Kent County Council's accounts and therefore it is not necessary to produce group accounts in 2016-17. This situation is reviewed on an annual basis.

Copies of these accounts can be acquired through Companies House with none being qualified.

Note 43. Events after the Balance Sheet Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

There have been no events since 31 March 2017, up to the date when these accounts were authorised, that require any adjustment to these accounts.

Note 44. Other Notes

Pension Fund

Once credited to the Pension Fund, monies may only be used to provide for the statutory determined pension and other payments attributable to staff covered by the Fund. The assets and liabilities of the Pension Fund are shown separately from those of Kent County Council, although the legal position is that they are all in the ownership of Kent County Council as the administering Council. Any actuarial surplus or deficit is apportioned to the constituent member bodies of the Fund. Details of the Fund are disclosed in the Pension Fund Accounts found on pages 121-147.

Pension Fund Accounts

The following financial statements are taken from the Kent County Council Superannuation Fund's Annual Report and Accounts 2017 which are also available from the Fund's website at www.kentpensionfund.co.uk.

Description of the Fund

General

The Kent County Council Superannuation Fund (Kent Pension Fund) is part of the Local Government Pension Scheme (LGPS) and is administered by Kent County Council (KCC) for the purpose of providing pensions and other benefits for the pensionable employees of KCC, Medway Council, the district and borough councils in Kent and a number of other employers within the county area. The Pension Fund is a reporting entity and KCC as the Administering Authority is required to include the Fund's accounts as a note in its Report and Accounts. Teachers, police officers and firefighters are not included as they come within other national pension schemes. The LGPS is a contributory defined benefit pension scheme.

The Scheme is governed by the Public Service Pensions Act 2013. The Fund is administered in accordance with the following secondary legislation:

- the Local Government Pension Scheme Regulations 2013 (as amended)
- the Local Government Pension Scheme (Transitional Provisions, Savings and Amendments) Regulations 2014 (as amended)
- the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016

The Fund is overseen by the Kent County Council Superannuation Fund Committee (the Scheme manager). The Local Pension Board which was established in 2015 assists the Scheme manager to ensure the effective and efficient governance and administration of the Scheme.

Membership

Membership of the LGPS is voluntary and employees are free to choose whether to join or remain in the Scheme or to make personal arrangements outside the Scheme. Employers in the Fund include Scheduled Bodies which are Local Authorities and similar entities whose staff are automatically entitled to be members of the Scheme; and Admitted Bodies which participate in the Fund by virtue of an admission agreement made between the Authority and the relevant body. Admitted bodies include voluntary, charitable and similar entities or private contractors undertaking a local authority function following a specific business transfer to the private sector.

There are 359 employers actively participating in the Fund and the profile of members is as detailed below:

	Contributors		Pensioners		Deferred pensioners	
	31Mar 2017	31Mar 2016	31Mar 2017	31Mar 2016	31Mar 2017	31Mar 2016
Kent County Council	22,797	22,363	20,362	19,716	22,595	22,792
Other Employers	28,037	27,453	18,286	17,544	19,757	19,684
Total	50,834	49,816	38,648	37,260	42,352	42,476

Funding

The 2013 triennial valuation certified a common contribution rate of 20% of pensionable pay to be paid by each employer participating in the Kent Pension Fund. In addition to this, each employer has to pay an individual adjustment to reflect its own particular circumstances and funding position within the Fund. Details of each employer's contribution rate are contained in the Statement to the Rates and Adjustment Certificate in the triennial valuation report.

The latest triennial valuation carried out as at 31 March 2016 has calculated an average contribution rate of 20.9% of pensionable pay. These rates came into effect from 1 April 2017.

Pension Fund Accounts

Benefits

Pension benefits under the LGPS are based on the following:

	Service pre April 2008	Membership from 1 April 2008 to 31 March 2014	Membership from 1 April 2014
Pension	1/80 x final pensionable salary	1/60 x final pensionable salary	1/49 (or 1/98 if opted for 50/50 section) x career average revalued salary
Lump sum	Automatic lump sum of 3/80 x final pensionable salary. In addition, part of the annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.	No automatic lump sum. Part of the annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.	No automatic lump sum. Part of the annual pension can be exchanged for a one-off tax-free cash payment. A lump sum of £12 is paid for each £1 of pension given up.

There is a range of other benefits provided under the Scheme including early retirement, ill health pensions and death benefits. For more details, please refer to the Kent Pension Fund website: **www.kentpensionfund.co.uk**

Pension Fund Accounts

Fund Account for the year ended 31 March

	Notes	2016-17 £000's	2015-16 £000's
Dealings with members, employers and others directly involved in the Fund			
Contributions	5	228,285	220,961
Transfers In from other pension funds	6	10,566	3,405
		238,851	224,366
Benefits	7	-214,895	-210,281
Payments to and on account of leavers	8	-8,054	-6,033
		-222,949	-216,314
Net additions from dealings with Members		15,902	8,052
Management Expenses	9	-22,738	-17,835
Returns on Investments			
Investment Income	10	111,574	113,444
Taxes on Income		-4,044	-5,160
Profits and losses on disposal of investments and changes in the market value of investments	13a	866,941	-39,998
Net Return on Investments		974,471	68,286
Net increase in the Net Assets Available for benefits during the year		967,635	58,503

Net Assets Statement as at 31 March

	Notes	2017 £000's	2016 £000's
Investment Assets		5,554,683	4,582,456
Investment Liabilities		-12,905	-5,300
Net Investment Assets	13	5,541,778	4,577,156
Current Assets	22	37,755	35,356
Current Liabilities	23	-14,358	-14,972
Net Assets available to fund benefits at the period end		5,565,175	4,597,540

1. Basis of preparation

The Statement of Accounts summarises the Fund's transactions for the 2016-17 financial year and its position at 31 March 2017.

The accounts have been prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2016-17 which is based upon International Financial Reporting Standards, as amended for the UK public sector. The accounts are prepared on a going concern basis.

The accounts summarise the transactions of the Fund and report on the net assets available to pay pension benefits. The accounts do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year. The actuarial present value of promised retirement benefits, valued on an International Accounting Standard (IAS)19 basis is disclosed at note 21 of these accounts.

2. Summary of Significant Accounting Policies

Fund Account - revenue recognition

a) Contribution income

Normal contributions, both from the members and from the employers, are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate. Employers Deficit funding contributions are accounted for on the due dates on which they are payable under the schedule of contributions set by the scheme actuary or on receipt if earlier than the due date.

Employers' augmentation contributions and pensions strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long-term financial assets.

b) Transfers to and from other schemes

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the Local Government Pension Scheme Regulations. Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in 'transfers in'. Bulk transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

c) Investment income

Dividends, interest, and stock lending income on securities have been accounted for on an accruals basis and where appropriate from the date quoted as ex-dividend (XD). Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/losses during the year. A large number of the Fund's investments are held in income accumulating funds that do not distribute income. The accumulated income on such investments is reflected in the unit market price at the end of the year and is included in the realised and unrealised gains and losses during the year. Property related income mainly comprises of rental income which is recognised when it becomes due.

Fund Account - expense items

d) Benefits payable

Pensions and lump-sum benefits payable include all amounts known to be due as at the year end. Any amounts due but unpaid are disclosed in the Net Assets Statement as current liabilities.

e) Taxation

The Fund has been accepted by the HM Revenue and Customs as a registered pension scheme in accordance with paragraph 1(1) of Schedule 36 to the Finance Act 2004 and, as such, qualifies for exemption from tax on interest received and from capital gains tax on proceeds of investments sold. Tax is therefore only applicable to dividend income from equity investments. Income arising from overseas investments is subject to deduction of withholding tax unless exemption is permitted by and obtained from the country of origin. Investment income is shown net of non-recoverable tax, and any recoverable tax at the end of the year is included in accrued investment income.

By virtue of Kent County Council being the administering authority, VAT input tax is recoverable on all Fund activities including investment and property expenses.

f) Investment management, administrative, governance and oversight expenses

All expenses are accounted for on an accruals basis. Costs relating to Kent County Council staff involved in the administration, governance and oversight of the Fund, and overheads are incurred by the County Council and recharged to the Fund at the end of the year. Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly these are based on the market value of the investments under their management and therefore increase or reduce as the value of these investments change.

Net Assets Statement

g) Financial and non financial assets

Financial assets other than debtors and cash are included in the Net Assets Statement on a fair value basis as at the reporting date. A financial asset is recognised in the Net Assets Statement on the date the Fund becomes party to the contractual acquisition of the asset. Any purchase or sale of securities is recognised upon trade and any unsettled transactions at the year-end are recorded as amounts receivable for sales and amounts payable for purchases. From the trade date any gains or losses arising from changes in the fair value of the asset are recognised by the Fund

The values of investments as shown in the Net Assets Statement have been determined as follows:

- Quoted investments are stated at market value based on the closing bid price quoted on the relevant stock exchange on the final day of the accounting period.
- Fixed interest securities are recorded at net market value based on their current yields
- Investments in unquoted property and infrastructure pooled funds are valued at the net asset value or a single price advised by the fund manager
- Investments in private equity funds and unquoted listed partnerships are valued based on the Fund's share of the net assets in the private equity fund or limited partnership using the latest financial statements published by the respective fund managers. The valuation standards followed by the managers are in accordance with the industry guidelines and the constituent management agreements. Such investments may not always be valued based on year end valuation as information may not be available, and therefore will be valued based on the latest valuation provided by the managers adjusted for cash movements to the year end.
- Pooled investment vehicles are valued at closing bid price if both bid and offer prices are published; or if single priced, at the closing single price. In the case of pooled investment vehicles that are accumulation funds, the change in market value also includes income which is reinvested in the fund.
- The Freehold and Leasehold properties were valued at open market prices in accordance with the valuation standards laid down by the Royal Institution of Chartered Surveyors. The last valuation was undertaken by Colliers International, as at 31 December 2016. The valuer's opinion of market value and existing use value was primarily derived using comparable recent market transactions on arm's length terms. The results of the valuation have then been indexed in line with the Investment Property Databank Monthly Index movement to 31 March 2017.
- Debtors / receivables being short duration receivables with no stated interest rate are measured at original invoice amount.

h) Derivatives

The Fund uses derivative instruments to manage its exposure to specific risks arising from its investment activities. The Fund does not hold derivatives for speculative purposes. At the reporting date the Fund only held forward currency contracts. The future value of the forward currency contracts is based on market forward exchange rates at the year-end date and determined as the gain or loss that would arise if the outstanding contract were matched at the year-end with an equal and opposite contract.

i) Foreign currency transactions

Assets and liabilities in foreign currency are translated into sterling at spot market exchange rates ruling at the year-end. All foreign currency transactions including income are translated into sterling at spot market exchange rates ruling at the transaction date. All realised currency exchange gains or losses are included in investment income.

j) Cash and cash equivalents

Cash comprises cash in hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value. Cash and cash equivalents managed by fund managers and cash equivalents managed by Kent County Council are included in investments. All other cash is included in Current Assets.

Notes to the Pension Fund Account

k) Financial Liabilities

The Fund recognises financial liabilities other than creditors at fair value as at the reporting date. A financial liability is recognised in the Net Assets Statement on the date the fund becomes party to the liability. From this date any gains or losses arising from changes in the fair value of the liability are recognised by the Fund. Creditors are measured at amortised cost using the effective interest rate method, as required by IAS 39.

l) Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed every three years by the scheme actuary and the methodology used is in line with accepted guidelines and in accordance with IAS 19. To assess the value of the Fund's liabilities as at 31 March 2017 the actuary has rolled forward the value of the Fund's liabilities calculated for the funding valuation as at 31 March 2016. As permitted under IAS 26, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement (Note 21).

m) Contingent Assets and Liabilities and Contractual Commitments

A contingent asset/liability arises where an event has taken place that gives the Fund a possible right/obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Fund. Contingent assets/liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an inflow/outflow of resources will be required or the amount of the right/obligation cannot be measured reliably. Contingent assets/liabilities are not recognised in the balance sheet but disclosed in a note to the accounts.

3. Judgements and Assumptions made in applying accounting policies

Item	Uncertainties	Effect if actual results differ from assumption
Actuarial present value of promised retirement benefits	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on Pension Fund assets. A firm of consulting actuaries is engaged to provide the Fund with expert advice about assumptions to be applied.	The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.5% increase in the discount rate assumption would result in a decrease in the pension liability of £809m. A 0.5% increase in assumed earning inflation would increase the value of liabilities by approx. £117m, and a one year increase to the life expectancy assumptions would increase the liability by approx. £340m.
Private Equity	Valuation of unquoted private equity including infrastructure investments is highly subjective and inherently based on forward looking estimates and judgements involving many factors. They are valued by the investment managers using guidelines set out in the British Venture Capital Association.	The total private equity including infrastructure investments on the financial statements are £138m. There is a risk that this investment may be under-or-over stated in the accounts. Potential change in valuation due to change in these factors is estimated in Note 18.
Freehold and Leasehold Property and Pooled Property Funds	Valuation techniques are used to determine the fair values of directly held property and pooled property funds. Where possible these valuation techniques are based on observable data, but where this is not possible management uses the best available data. Changes in the valuation assumptions used, together with significant changes in rental growth, vacancy levels or the discount rate could affect the fair value of property	The effect of variations in the factors supporting the valuation would be an increase or decrease in the value of directly held property of £47m on a fair value of £469m.

Notes to the Pension Fund Account

4. Events after the Balance Sheet date

There have been no events since 31 March 2017, up to the date when these accounts were authorised, that require any adjustment to these accounts.

5. Contributions Receivable

	2016-17 £000's	2015-16 £000's
By Category		
Employers	176,603	170,651
Members	51,682	50,310
	228,285	220,961
By authority		
Kent County Council	91,649	90,676
Scheduled Bodies	122,789	116,874
Admitted Bodies	13,847	13,411
	228,285	220,961
By type		
Employees - normal contributions	51,682	50,310
Employers - normal contributions	109,564	106,877
Employers - deficit recovery contributions	61,226	58,326
Employers - augmentation contributions	5,813	5,448
	228,285	220,961

6. Transfers in from other pension funds

	2016-17 £000's	2015-16 £000's
Individual	10,566	3,405
Group	0	0
	10,566	3,405

7. Benefits Payable

	2016-17 £000's	2015-16 £000's
By Category		
Pensions	176,065	171,890
Retirement Commutation and lump sum benefits	34,194	34,383
Death benefits	4,636	4,008
	214,895	210,281
By authority		
Kent County Council	101,829	100,596
Scheduled Bodies	101,253	99,045
Admitted Bodies	11,813	10,640
	214,895	210,281

8. Payments to and on account of leavers

	2016-17 £000's	2015-16 £000's
Group transfers	0	993
Individual transfers	6,568	4,099
Payments for members joining state scheme	273	247
Refunds of contributions	1,213	694
	8,054	6,033

Notes to the Pension Fund Account

9. Management Expenses

	Notes	2016-17 £000's	2015-16 £000's
Administration costs		2,752	2,382
Governance and oversight costs		470	324
Investment management expenses	12	19,485	15,098
Audit Fees		31	31
		22,738	17,835

10. Summary of Income from Investments

	Notes	2016-17		2015-16	
		£000's	%	£000's	%
Bonds		15,694	14.1	14,074	12.4
Equities		57,164	51.2	53,053	46.8
Pooled Investments		10,351	9.3	12,684	11.2
Private Equity / Infrastructure		5,976	5.4	10,586	9.3
Property	11	13,549	12.1	16,999	15.0
Pooled Property Investments		7,480	6.7	5,369	4.7
Cash and cash equivalents		315	0.3	334	0.3
Stock Lending		1,045	0.9	345	0.3
Total		111,574	100.0	113,444	100.0

11. Property Income and Expenditure

	2016-17 £000's	2015-16 £000's
Rental Income from Investment Properties	20,995	21,692
Direct Operating Expenses	-7,446	-4,693
Net operating income from Property	13,549	16,999

12. Investment Management Expenses

	2016-17 £000's	2015-16 £000's
Investment Managers Fees	18,170	14,459
Transaction Costs	1,232	502
Custody fees	83	137
Total	19,485	15,098

The management fees disclosed above include all investment management fees directly incurred by the fund including those charged on pooled fund investments.

Total transaction costs in 2015-16 were £991,000, £489,000 of which were included in cost of purchases and sales of investments and not recorded separately. From November 2015 all transaction costs incurred on purchases and sales of investments are accounted for separately. In addition to the transaction costs disclosed above, indirect costs are incurred through the bid-offer spread on investments within pooled investment vehicles. The amount of indirect costs is not separately provided to the Pension Fund.

13. Investments

	Market Value as at 31 March 17 £000's	Market Value as at 31 March 16 £000's
Investment Assets		
Bonds	339,752	310,896
Equities	2,192,637	1,732,669
Pooled Investments	2,030,342	1,664,750
Private Equity/Infrastructure	137,717	114,699
Property	468,827	438,105
Pooled Property Investments	230,129	226,697
Derivative contracts		
- Forward Currency contracts	2,905	7,607
Investment Cash and cash equivalents	121,323	70,117
Investment Income due	16,948	12,702
Amounts receivable for sales	14,103	4,214
Total Investment Assets	5,554,683	4,582,456
Investment Liabilities		
Amounts payable for purchases	-12,905	-5,300
Total Investment Liabilities	-12,905	-5,300
Net Investment Assets	5,541,778	4,577,156

Notes to the Pension Fund Account

13a. Reconciliation of movements in investments and derivatives

	Market Value as at 31 March 16 £000's	Purchases at Cost £000's	Sales Proceeds £000's	Change in Market Value £000's	Market Value as at 31 March 17 £000's
Bonds	310,896	51,750	-75,882	52,988	339,752
Equities	1,732,669	335,891	-312,898	436,975	2,192,637
Pooled Investments	1,664,750	67,233	-67,189	365,548	2,030,342
Private Equity/Infrastructure	114,699	17,732	-12,677	17,963	137,717
Property	438,105	314	0	30,408	468,827
Pooled Property Investments	226,697	0	-269	3,701	230,129
	4,487,816	472,920	-468,915	907,583	5,399,404
Derivative contracts					
- Forward Currency contracts	7,607	7,149,625	-7,112,846	-41,481	2,905
	4,495,423	7,622,545	-7,581,761	866,102	5,402,309
Other Investment balances					
- Investment Cash and cash equivalents	70,117			839	121,323
- Amounts receivable for sales	4,214				14,103
- Amounts payable for purchases	-5,300				-12,905
- Investment Income due	12,702				16,948
Net Investment Assets	4,577,156			866,941	5,541,778

	Market Value as at 31 March 15 £000's	Purchases at Cost £000's	Sales Proceeds £000's	Change in Market Value £000's	Market Value as at 31 March 16 £000's
Bonds	313,962	36,555	-38,392	-1,229	310,896
Equities	1,744,779	386,150	-340,372	-57,888	1,732,669
Pooled Investments	1,695,987	156,700	-154,068	-33,869	1,664,750
Private Equity/Infrastructure	96,958	20,456	-17,655	14,940	114,699
Property	407,182	21,291	-26,926	36,558	438,105
Pooled Property Investments	156,019	66,782	-7,792	11,688	226,697
	4,414,887	687,934	-585,205	-29,800	4,487,816
Derivative contracts					
- Forward Currency contracts	-7,993	6,446,800	-6,421,109	-10,091	7,607
	4,406,894	7,134,734	-7,006,314	-39,891	4,495,423
Other Investment balances					
- Investment Cash and cash equivalents	101,593			-107	70,117
- Amounts receivable for sales	0				4,214
- Amounts payable for purchases	-1,510				-5,300
- Investment Income due	11,355				12,702
Net Investment Assets	4,518,332			-39,998	4,577,156

Notes to the Pension Fund Account

14. Analysis of Investments

	Market Value as at 31 March 17 £'000's	Market Value as at 31 March 16 £'000's
Bonds		
UK		
Corporate Quoted	17,301	19,926
Overseas		
Public Sector Quoted	40,223	39,923
Corporate Quoted	282,228	251,047
	339,752	310,896
Equities		
UK		
Quoted	957,638	782,037
Overseas		
Quoted	1,234,999	950,632
	2,192,637	1,732,669
Pooled Funds		
UK		
Fixed Income Unit Trusts	241,654	228,876
Unit Trusts	651,716	557,991
Overseas		
Unit Trusts	1,136,972	877,883
	2,030,342	1,664,750
Property	468,827	438,105
Property Unit Trusts	230,129	226,697
Private Equity Funds/Infrastructure	137,717	114,699
	836,673	779,501
Derivatives	2,905	7,607
Cash and cash equivalents	121,323	70,117
Investment income due	16,948	12,702
Amounts receivable for sales	14,103	4,214
	155,279	94,640
Total Investment Assets	5,554,683	4,582,456
Investment Liabilities		
Amounts payable for purchases	-12,905	-5,300
Total Investment Liabilities	-12,905	-5,300
NET INVESTMENT ASSETS	5,541,778	4,577,156

14a. Analysis of Derivative Contracts
Objectives and policy for holding derivatives

Most of the holding in derivatives is to hedge liabilities or hedge exposures to reduce risk in the Fund. Derivatives may be used to gain exposure to an asset more efficiently than holding the underlying asset. The use of derivatives is managed in line with the investment management agreement agreed between the Fund and the investment manager.

Open forward currency contracts

In order to maintain appropriate diversification and to take advantage of overseas investment returns, a significant portion of the Fund's fixed income portfolio managed by Goldman Sachs Asset Management is invested in overseas securities. To reduce the volatility associated with fluctuating currency rates, the investment manager fully hedges the overseas, excluding emerging markets, exposure of the portfolio. This is approximately 75% of the portfolio managed by Goldman Sachs.

Settlement	Currency bought	Local value 000's	Currency sold	Local value 000's	Asset value £000's	Liability value £000's
Up to one month	GBP	1,858	USD	2,267	45	
Up to one month	USD	1,604	GBP	1,297		-14
Up to one month	EUR	1,107	GBP	962		-16
Up to one month	USD	220	GBP	177		-2
Up to one month	USD	426	GBP	340		-1
Up to one month	USD	299	GBP	238	2	
Up to one month	GBP	770	EUR	893	7	
Up to one month	GBP	97,174	USD	120,332	946	
Up to one month	GBP	285	USD	353	3	
Up to one month	GBP	97,174	USD	120,332	946	
Up to one month	GBP	97,252	USD	120,332	1,024	
Up to one month	GBP	9,511	EUR	11,160		-35
					2,973	-68
Net forward currency contracts at 31 March 2017						2,905
Prior year comparative						
Open forward currency contracts at 31 March 2016					7,951	-344
Net forward currency contracts at 31 March 2016						7,607

14b. Property Holdings

	Year ending 31 March 17 £000's	Year ending 31 March 16 £000's
Opening Balance	438,105	407,182
Additions	314	21,291
Disposals	0	-26,926
Net increase in market value	30,408	36,558
Closing Balance	468,827	438,105

There are no restrictions on the realisability of the property or the remittance of income or proceeds on disposal and the Fund is not under any contractual obligation to purchase, construct or develop these properties.

Notes to the Pension Fund Account

The future minimum lease payments receivable by the Fund are as follows:

	Year ending 31 March 17 £000's	Year ending 31 March 16 £000's
Within one year	20,547	20,058
Between one and five years	63,622	62,066
Later than five years	88,650	75,794
	172,819	157,918

15. Investments analysed by Fund Manager

	Market Value as at 31 March 2017		Market Value as at 31 March 2016	
	£000's	%	£000's	%
Baillie Gifford	1,201,818	21.7	910,953	19.9
DTZ	520,265	9.4	486,979	10.6
Fidelity	109,577	2.0	106,854	2.3
Goldman Sachs	354,877	6.4	327,612	7.2
HarbourVest	65,469	1.2	53,921	1.2
Impax	42,993	0.8	33,067	0.7
Kames	60,596	1.1	60,644	1.3
M&G	330,157	6.0	244,275	5.3
Partners Group	57,191	1.0	52,546	1.2
BMO (Pyrford)	218,498	3.9	199,931	4.4
Sarasin	215,589	3.9	164,354	3.6
Schroders	1,408,560	25.4	1,165,045	25.5
State Street Global Advisors	589,586	10.6	521,371	11.4
YFM	15,056	0.3	8,233	0.2
Kent County Council Investment Team	34,939	0.6	19,248	0.4
Woodford	316,607	5.7	222,123	4.8
	5,541,778	100	4,577,156	100

All the external fund managers above are registered in the United Kingdom.

15a. Single investments 5% or more by value of their asset class

Asset Class / Investments	31 March 2017	
	£000's	% (of asset class)
Pooled Funds		
UK		
UK Fixed Income Unit Trusts		
SISF Strategic Bond GBP Hedged	241,654	30.7
UK Equity Unit Trusts		
MPF UK Equity Index Sub-Fund	311,495	39.6
CF Woodford Equity Income Fund	316,607	40.2
Overseas		
Overseas Unit Trusts		
BMO Investments (Ireland PLC) Global Total Return-Pyrford	218,498	18.8
M&G Global Dividend Fund	316,673	27.3
MPF International Equity Index Sub-Fund	278,091	24.0
Schroder GAV Unit Trust	280,716	24.2

Notes to the Pension Fund Account

31 March 2017

Asset Class / Investments

		31 March 2017	
		£000's	% (of asset class)
Property Unit Trusts			
Fidelity UK Real Estate Fund		109,577	47.6
Kames Capital UK Active Value Property Unit Trust		60,596	26.3
M&G Residential Property Fund		13,433	5.8
Private Equity and infrastructure funds			
Private Equity			
UK			
YFM Equity Partners 2015		9,286	11.5
Overseas			
HIPEP VI- Cayman		29,235	36.3
HarbourVest Partners IX		36,234	45
Infrastructure			
Overseas			
Partners Group Global Infrastructure 2009		40,049	70
Partners Group Direct Infrastructure 2011		17,142	30
Property			
Location	Type of Property		
49/59 Battersea Park Road, London	Industrial	41,331	8.8
Drury House, London	Office	40,137	8.6
Lakeside Village, Doncaster	Mixed Use	33,124	7.1
Colingdale Retail Park, London	Retail	27,828	5.9
3-5 Charing Cross Road, London	Office	26,945	5.7
151-161 Kensington High Street, London	Retail	24,880	5.3
The Sanctuary, London	Office	23,581	5.0

Notes to the Pension Fund Account

31 March 2016

Asset Class / Investments

%
(of asset
class)
£000's

Pooled Funds

UK

UK Fixed Income Unit Trusts

SISF Strategic Bond GBP Hedged

228,876 29.1

UK Equity Unit Trusts

MPF UK Equity Index Sub-Fund

313,020 39.8

CF Woodford Equity Income Fund

222,123 28.2

Overseas

Overseas Unit Trusts

BMO Investments (Ireland PLC) Global Total Return-Pyrford

199,931 22.8

M&G Global Dividend Fund

231,689 26.4

MPF International Equity Index Sub-Fund

208,351 23.7

Schroder GAV Unit Trust

204,844 23.3

Property Unit Trusts

Fidelity UK Real Estate Fund

106,854 47.1

Kames Capital UK Active Value Property Unit Trust

60,144 26.5

M&G Residential Property Fund

12,536 5.5

Private Equity and infrastructure funds

Private Equity

UK

Chandos Fund (YFM)

4,325 7.0

YFM Equity Partners 2015

3,907 6.3

Overseas

HIPEP VI- Cayman

25,101 40.4

HarbourVest Partners IX

28,820 46.4

Infrastructure

Overseas

Partners Group Global Infrastructure 2009

37,561 71.5

Partners Group Direct Infrastructure 2011

14,986 28.5

Property

Location

Type of Property

3-5 Charing Cross Road, London

Office

24,488 5.6

Drury House, London

Office

39,149 8.9

49/59 Battersea Park Road, London

Industrial

30,161 6.9

Lakeside Village, Doncaster

Mixed Use

32,290 7.4

151-161 Kensington High Street, London

Retail

26,087 6.0

The Sanctuary, London

Office

22,837 5.2

Colingdale Retail Park, London

Retail

24,454 5.6

Suncourt House, London

Office

22,840 5.2

Notes to the Pension Fund Account

16. Stock Lending

The Custodians undertake a conservative programme of stock lending to approved UK counterparties against non cash collateral mainly comprising of Sovereigns and Treasury Bonds.

The amount of securities on loan at year end, analysed by asset class and a description of the collateral is set out in the table below.

31 March 2017			
Loan Type	Market Value	Collateral Value	Collateral type
	£000's	£000's	
Equities	156,014	165,118	Treasury Notes and other Government debt
Bonds	12,460	13,187	Treasury Notes and other Government debt
	168,474	178,305	

31 March 2016			
Loan Type	Market Value	Collateral Value	Collateral type
	£000's	£000's	
Equities	69,555	74,333	Treasury Notes and other Government debt
Bonds	2,880	3,077	Treasury Notes and other Government debt
	72,435	77,410	

17. Financial Instruments

17a. Classification of Financial Instruments

The following table analyses the carrying amounts of financial assets and liabilities by category and Net Assets Statement heading.

	31 March 2017			31 March 2016		
	Designated as fair value through profit and loss £000's	Loans and receivables £000's	Financial liabilities at amortised cost £000's	Designated as fair value through profit and loss £000's	Loans and receivables £000's	Financial liabilities at amortised cost £000's
Financial Assets						
Bonds	339,752			310,896		
Equities	2,192,637			1,732,669		
Pooled Investments	2,030,342			1,664,750		
Property Pooled Investments	230,129			226,697		
Private Equity/Infrastructure	137,717			114,699		
Derivative contracts	2,905			7,607		
Cash & Cash equivalents		132,102			78,013	
Other Investment Balances	31,051			16,916		
Debtors/ Receivables		26,975			27,460	
	4,964,533	159,077	0	4,074,234	105,473	0
Financial Liabilities						
Other Investment balances			-12,905			-5,300
Creditors			-14,358			-14,972
	0	0	-27,263	0	0	-20,272
Total	4,964,533	159,077	-27,263	4,074,234	105,473	-20,272

Notes to the Pension Fund Account

17b. Net Gains and Losses on Financial Instruments

	31 March 17 £000's	31 March 16 £000's
Financial assets		
Fair value through profit and loss	835,694	-76,449
Loans and Receivables	839	-107
Total	836,533	-76,556

18. Valuation of assets and liabilities carried at Fair Value

The basis of the valuation of each class of investment asset is set out below. There has been no change in the valuation techniques used during the year. All assets have been valued using fair value techniques which represent the highest and best price available at the reporting date.

Description of Asset	Valuation Hierarchy	Basis of Valuation	Observable and unobservable inputs	Key sensitivities affecting the valuation provided
Quoted Equities	1	Bid Market price on last day of accounting period	Not required	Not required
Quoted Bonds	1	Market value on last day of accounting period	Not required	Not required
Quoted Pooled Investments	1	Net Asset Value/Bid prices on last day of accounting period	Net Asset Values	Not required
Unquoted Pooled Investments	2	Net Asset Value/Bid prices on last day of accounting period	Net Asset Values	Not required
Private Equity and Infrastructure Funds	3	Fair values as per International Private equity and venture capital guidelines (2012)	valuation of underlying investment/assets/companies/EBITDA multiples	Estimation techniques used in valuations, changes in market conditions, industry specific conditions
Property	2	Independent valuation by Colliers using RICS valuation standards	Market values of similar properties, existing lease terms estimated rental growth, estimated vacancies	Not required
Forward exchange contracts	2	Market forward exchange rates on the last day of accounting period	exchange rate risk	Not required

Sensitivity of assets valued at level 3

Having analysed historical data and current market trends, and consulted with independent investment advisors, the fund has determined that the valuation methods described above, are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2017.

	Assessed valuation range (+/-)	Value as at 31 March 2017 £000's	Value on increase £000's	Value on decrease £000's
Private Equity	20%	80,526	96,630	64,420
Infrastructure	15%	57,191	65,770	48,612

Notes to the Pension Fund Account

	Assessed valuation range (+/-)	Value as at 31 March 2016 £000's	Value on increase £000's	Value on decrease £000's
Private Equity	20%	62,153	74,584	49,722
Infrastructure	15%	52,546	60,428	44,664

18a. Fair Value Hierarchy

Level 1

Assets and Liabilities at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Investments include quoted equities, quoted fixed interest securities, quoted index linked securities and quoted unit trusts.

Level 2

Assets and Liabilities at Level 2 are those where quoted market prices are not available or where valuation techniques are used to determine fair value. These techniques use inputs that are based significantly on observable market data. Investments include Derivatives, Direct Property Investments and Property Unit Trusts.

Level 3

Assets and Liabilities at Level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data and are valued using various valuation techniques that require significant judgement in determining appropriate assumptions. They include private equity and infrastructure investments the values of which are based on valuations provided by the General Partners to the funds in which the Pension Fund has invested. Assurances over the valuation are gained from the independent audit of the accounts.

These valuations are prepared by the Fund Managers in accordance with generally accepted accounting principles and the requirements of the law where these companies are incorporated. Valuations are usually undertaken periodically by the Fund Managers, and cash flow adjustments are used to roll forward the valuations where the latest valuation information is not available at the time of reporting.

The following table provides an analysis of the assets and liabilities of the pension fund grouped into levels 1 to 3, based on the level at which the fair value is observable.

	Quoted market price Level 1 £000's	Using observable inputs Level 2 £000's	With significant unobservable inputs Level 3 £000's	Total £000's
Values at 31 March 2017				

Assets

Financial assets at fair value through profit and loss	4,593,782	233,034	137,717	4,964,533
Non- Financial assets at fair value through profit and loss		468,827		468,827
Total Assets	4,593,782	701,861	137,717	5,433,360

	Quoted market price Level 1 £000's	Using observable inputs Level 2 £000's	With significant unobservable inputs Level 3 £000's	Total £000's
Values at 31 March 2016				
Assets				
Financial assets at fair value through profit and loss	3,725,231	234,304	114,699	4,074,234
Non- Financial assets at fair value through profit and loss		438,105		438,105
Total Assets	3,725,231	672,409	114,699	4,512,339

18b. Reconciliation of Fair Value Measurements Within Level 3

	Private Equity, Infrastructure £000's
Market Value 1 April 2016	114,699
Transfers into level 3	0
Transfers out of level 3	0
Purchases during the year	17,732
Sales during the year	-12,677
Unrealised gains/ losses	13,168
Realised gains/losses	4,795
Market Value 31 March 2017	137,717

19. Nature and extent of Risks Arising From Financial Instruments

Risk and risk management

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore the aim of investment risk management is to minimise the risk of an overall reduction in the value and to maximise the opportunity for gains across the whole Fund portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flows. The Council manages these investment risks as part of its overall pension fund risk management programme.

Responsibility for the Fund's risk management strategy rests with the Superannuation Fund Committee. Risk management policies are established to identify and analyse the risks faced by the Council's pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions.

a) Market risk

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix. The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk. In general, excessive volatility in market risk is managed through diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risks, the Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

The Fund has a strategic allocation to Equities at 64% and this is typical of local authority funds. It does mean that returns are highly correlated with equity markets.

Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market. The Fund is exposed to security and derivative price risks. This arises from investments held by the Fund for which the future price is uncertain. All security investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by the fair value of the financial instruments. The possible loss from shares sold short is unlimited. The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is monitored by the Council to ensure it is within limits specified in the Fund Investment Strategy.

Notes to the Pension Fund Account

Other price risk - sensitivity analysis

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's investment advisors, the Council has determined that the following movements in market price risk are reasonably possible for the 2017-18 reporting period.

Asset Type	Potential Market Movements (+/-)
UK Equities	7.94%
Overseas Equities	16.45%
Global Pooled Equities inc UK	15.00%
Bonds	5.55%
Property	13.33%
Infrastructure	14.45%
Private Equity	20.87%

The potential price changes disclosed above are based on predicted volatilities calculated based on our experience of market returns of our investments over a period of 3 years. The analysis assumes that all other variables, in particular foreign currency exchange rates and interest rates, remain the same. Had the market price of the Fund investments increased/decreased in line with the above, the change in the net assets available to pay benefits in the market price would have been as follows (the prior year comparator is shown below):

Asset Type	Value as at 31 March 17 £000's	Percentage change %	Value on increase £000's	Value on decrease £000's
Cash and cash equivalents	132,102	0.00	132,102	132,102
Investment portfolio assets:				
UK Equities	957,638	7.94	1,033,674	881,602
Overseas Equities	1,234,999	16.45	1,438,156	1,031,842
Global Pooled Equities inc UK	1,788,688	15.00	2,056,991	1,520,385
Bonds incl Bond Funds	581,407	5.55	613,675	549,139
Property Pooled Funds	230,129	13.33	260,805	199,453
Private Equity	80,525	20.87	97,331	63,719
Infrastructure Funds	57,191	14.45	65,455	48,927
Net derivative assets	2,905	0.00	2,905	2,905
Investment income due	16,948	0.00	16,948	16,948
Amounts receivable for sales	14,103	0.00	14,103	14,103
Amounts payable for purchases	-12,905	0.00	-12,905	-12,905
Total	5,083,730		5,719,240	4,448,220

Notes to the Pension Fund Account

Asset Type	Value as at 31 March 16 £000's	Percentage change %	Value on increase £000's	Value on decrease £000's
Cash and cash equivalents	78,013	0.00	78,013	78,013
Investment portfolio assets:				
UK Equities	782,037	7.94	844,131	719,943
Overseas Equities	950,632	16.45	1,107,011	794,253
Global Pooled Equities inc UK	1,435,874	15.00	1,651,255	1,220,493
Bonds incl Bond Funds	539,772	5.55	569,729	509,815
Property Pooled Funds	226,697	13.33	256,916	196,478
Private Equity	62,153	20.87	75,124	49,182
Infrastructure Funds	52,546	14.45	60,139	44,953
Net derivative assets	7,607	0.00	7,607	7,607
Investment income due	12,702	0.00	12,702	12,702
Amounts receivable for sales	4,214	0.00	4,214	4,214
Amounts payable for purchases	-5,300	0.00	-5,300	-5,300
Total	4,146,947		4,661,541	3,632,353

Interest Rate Risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Fund's interest rate risk is routinely monitored by the Council and its investment advisors in accordance with the Fund's risk management strategy, including monitoring the exposure to interest rates and assessment of actual interest rates against the relevant benchmarks. The Fund's direct exposure to interest rate movements as at 31 March 2017 and 31 March 2016 are set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value.

Asset Type	31 March 17 £000	31 March 16 £000
Cash and cash equivalents	121,323	70,117
Cash Balances	10,779	7,896
Bonds		
- Directly held securities	339,752	310,896
- Pooled Funds	241,654	228,876
Total	713,508	617,785

Interest rate risk - sensitivity analysis

The Council recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. A 100 basis point (bps) movement in interest rates is consistent with the level of sensitivity applied as part of the Fund's risk management strategy. The Fund's investment advisor has advised that long-term average rates are expected to move less than 100 basis points from one year to the next and experience suggests that such movements are likely. The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 bps change in interest rates:

Notes to the Pension Fund Account

Asset Type	Carrying amount as at 31 March 17	Change in year in the net assets available to pay benefits	
		+100bps	-100bps
	£000's	£000's	£000's
Cash and cash equivalents	121,323	1,213	-1,213
Cash Balances	10,779	108	-108
Bonds			
- Directly held securities	339,752	-3,398	3,398
- Pooled Funds	241,654	-2,417	2,417
Total change in assets available	713,508	-4,494	4,494

Asset Type	Carrying amount as at 31 March 16	Change in year in the net assets available to pay benefits	
		+100bps	-100bps
	£000's	£000's	£000's
Cash and cash equivalents	70,117	701	-701
Cash Balances	7,896	79	-79
Bonds			
- Directly held securities	310,896	-3,109	3,109
- Pooled Funds	228,876	-2,289	2,289
Total change in assets available	617,785	-4,618	4,618

Changes to both the fair value of assets and the income received from investments impact on the net assets available to pay benefits. The analysis demonstrates that a 100 bps increase in interest rates will not affect the interest received on fixed interest assets but will reduce their fair value and vice versa. Changes in interest rates do not impact on the value of cash/cash equivalent balances but they will affect interest income received on those balances.

Currency Risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Through their investment managers, the Fund holds both monetary and non-monetary assets denominated in currencies other than GBP, the functional currency of the Fund. Most of these assets are not hedged for currency risk. The Fund is exposed to currency risk on these financial instruments. However, a large part (£282m) of the assets managed by Goldman Sachs Asset Management held in non GBP currencies is hedged for currency risk through forward currency contracts. The Fund's currency rate risk is routinely monitored by the Council and its investment advisors in accordance with the Fund's risk management strategy, including monitoring the range of exposure to current fluctuations. The following table summarises the Fund's currency exposure excluding the hedged investments as at 31 March 2017 and 2016:

Currency exposure - asset type	Asset value as at 31 March 17	Asset value as at 31 March 16
	£000's	£000's
Overseas Equities	1,234,999	950,632
Overseas Pooled Funds	1,136,971	877,883
Overseas Bonds	40,223	39,923
Overseas Private Equity, Infrastructure and Property funds	125,388	109,638
Non GBP Cash	14,125	8,302
Total overseas assets	2,551,706	1,986,378

Notes to the Pension Fund Account

Currency risk - sensitivity analysis

Following analysis of historical data and expected currency movement during the financial year, in consultation with the fund's investment advisors, the Council has determined that the following movements in the values of financial assets denominated in foreign currency are reasonably possible for the 2017-18 reporting period. This analysis assumes that all other variables, in particular interest rates, remain constant. A relevant strengthening/weakening of the pound against various currencies in which the Fund holds investments would increase/decrease the net assets available to pay benefits as follows:

	Asset value as at 31 March 17	Change to net assets available to pay benefits +8.3%	Change to net assets available to pay benefits -8.3%
	£000's	£000's	£000's
Overseas Equities	1,234,999	1,337,504	1,132,494
Overseas Pooled Funds	1,136,971	1,231,340	1,042,602
Overseas Bonds	40,223	43,562	36,884
Overseas Private Equity, Infrastructure and Property funds	125,388	135,795	114,981
Non GBP Cash	14,125	15,297	12,953
Total change in assets available	2,551,706	2,763,498	2,339,914

	Asset value as at 31 March 16	Change to net assets available to pay benefits +8.3%	Change to net assets available to pay benefits -8.3%
	£000's	£000's	£000's
Overseas Equities	950,632	1,029,534	871,730
Overseas Pooled Funds	877,883	950,747	805,019
Overseas Bonds	39,923	43,237	36,609
Overseas Private Equity, Infrastructure and Property funds	109,638	118,738	100,538
Non GBP Cash	8,302	8,991	7,613
Total change in assets available	1,986,378	2,151,247	1,821,509

b) Credit Risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment of a receipt that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties.

Notes to the Pension Fund Account

Deposits are not made with banks and financial institutions unless they are rated independently and meet the Council's credit criteria. The Council has also set limits as to the maximum amount that may be placed with any one financial institution. The Fund's cash was held with the following institutions:

	Rating	Balance as at 31 March 17 £000's	Balance as at 31 March 16 £000's
Money Market Funds			
Northern Trust Sterling Fund	AAAm	75,918	44,059
SSGA Liquidity Fund	AAAm	28	228
Blackrock USD Government Liquidity Fund	AAAm	3,302	0
Aberdeen Sterling Liquidity Fund	AAAm	6,870	22
Goldman Sachs Liquid Reserve Government Fund	AAAm	8,187	5,015
Aviva Investors Sterling Liquidity Fund	AAAm	6,931	6,921
Deutsche Managed Sterling Fund	AAAm	33	584
HSBC Global Liquidity Fund	AAAm	4,943	1,709
LGIM Liquidity Fund	AAAm	9,795	4,732
Insight Sterling Liquidity Fund	AAAm	95	2,613
		116,102	65,883
Bank Deposit Accounts			
HSBC BIBCA	AA-	2,435	2,430
NatWest SIBA	BBB+	508	8
		2,943	2,438
	Rating	Balance as at 31 March 17 £000's	Balance as at 31 March 16 £000's
Bank Current Accounts			
Natwest Current Account	BBB+	87	50
Natwest Current Account - Euro	BBB+	8,893	3,883
Natwest Current Account - USD	BBB+	1,800	9
Northern Trust - Current Accounts	AA-	178	4,463
Barclays - DTZ client monies account	A	2,099	1,287
		13,057	9,692
Total		132,102	78,013

c) Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Council therefore takes steps to ensure that the Pension Fund has adequate cash resources to meet its commitments. The Council has immediate access to its Pension Fund cash holdings.

Management prepares periodic cash flow forecasts to understand and manage the timing of the Fund's cash flows. The appropriate strategic level of cash balances to be held forms part of the Fund investment strategy. All financial liabilities at 31 March 2017 are due within one year.

Refinancing risk

The key risk is that the Council will be bound to replenish a significant proportion of its Pension Fund financial instruments at a time of unfavourable interest rates. The Council does not have any financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

20. Funding Arrangements

In line with Local Government Pension Scheme (Administration) Regulations 2013 (as amended), the Fund is required to obtain an actuary's funding valuation every three years for the purpose of setting employer contribution rates for the forthcoming triennial period. The last such valuation took place as at 31 March 2016.

The key elements of the funding policy are:

- To ensure the long-term solvency of the Fund and ensure that sufficient funds are available to meet all the benefits as they fall due for payment
- To ensure employer contribution rates are as stable as possible
- To minimise the long term cost of the scheme by recognising the link between assets and liabilities and adopting an investment strategy that balances risk and return
- To reflect the different characteristics of employing bodies in determining contribution rates where the administering authority considers it reasonable to do so

At the 2016 valuation a maximum deficit recovery period of 17 years (2013- 20 years) is used for all employers. Shorter recovery periods have been used where affordable. This will provide a buffer for future adverse experience and reduce the interest cost paid by employers. For Transferee Admission Bodies the deficit recovery period is set equal to the future working life of current employees or the remaining contract period, whichever is the shorter.

In the 2016 triennial valuation, the smoothed value of the Fund's assets at the valuation date was £4,556m and the liabilities were £5,103m. The assets therefore, represented 89% (2013 - 83%) of the Fund's accrued liabilities, allowing for future pay increases.

The contribution rate for the average employer, including payments to target full funding has increased from 20% to 20.9% of pensionable salaries. The funding level as a percentage has increased (due to good investment returns and employer contributions) although this has been partly offset by the changes in the financial assumptions used to calculate the liabilities.

The actuarial valuation has been undertaken on the projected unit method. At individual employer level the projected unit funding method has been used where there is an expectation that new employees will be admitted to the Fund. The attained age method has been used for employers who do not allow new entrants. These methods assess the costs of benefits accruing to existing members during the remaining working lifetime, allowing for future salary increases. The resulting contribution rate is adjusted to allow for any differences in the value of accrued liabilities and the market value of assets.

The 2016 actuarial assumptions were as follows:

Valuation of Assets:	assets have been valued at a 6 month smoothed market rate
Rate of return on investments (discount rate)	5.4% p.a.
Rate of general pay increases: Long term	3.9% p.a.
Short Term	CPI for period 31 March 2016 to 31 March 2020
Rate of increases to pensions in payment (in excess of guaranteed minimum pension):	2.4% p.a.

21. Actuarial Present Value of Promised Retirement Benefits

In addition to the triennial funding valuation, every year the fund's actuary undertakes a valuation of the Fund's liabilities on an IAS 19 basis, using the same base data as the funding valuation rolled forward to the current financial year, taking account of changes in membership numbers and updating assumptions to the current year.

Notes to the Pension Fund Account

The actuarial present value of promised retirement benefits as at 31 March 2017 was £9,062.3m (31 March 2016: £7,479.8m). The Fair Value of the Scheme assets at Bid Value being £5,565.2m (31 March 2016: £4,597.5m) the Fund has a net liability of £3,497.1m as at 31 March 2017 (31 March 2016: £2,882.3m). The Fund accounts do not take account of liabilities to pay pensions and other benefits in the future. Based on the latest valuation, the fair value of net assets of the Fund represents 61.41% of the actuarial valuation of the promised retirement benefits. Future liabilities will be funded from future contributions from employers.

The liability above being calculated on an IAS 19 basis and differs from the results of the 2016 triennial funding valuation because IAS 19 stipulates a discount rate rather than a rate which reflects a market rate.

Assumptions used: % p.a.

Salary increase rate 4.2%

Inflation/Pensions increase rate 2.7%

Discount rate 2.7%

22. Current Assets

	31 March 2017 £000's	31 March 2016 £000's
Debtors		
- Contributions due - Employees	3,816	2,860
- Contributions due - Employers	11,974	17,092
- Sundry debtors	9,982	5,257
Total External Debtors	25,772	25,209
Amounts due from Kent County Council	1,203	2,251
Cash	10,780	7,896
	<u>37,755</u>	<u>35,356</u>
Analysis of External Debtors		
Other Local Authorities	22,437	19,462
Other Entities and individuals	3,335	5,747
	<u>25,772</u>	<u>25,209</u>

23. Current Liabilities

	31 March 2017 £000's	31 March 2016 £000's
Creditors		
- Benefits Payable	7,018	7,789
- Sundry Creditors	3,406	4,288
Total External Creditors	10,424	12,077
Owing to Kent County Council	3,934	2,895
Total	<u>14,358</u>	<u>14,972</u>
Analysis of External Creditors		
Other Local Authorities	5,790	7,431
Other Entities and individuals	4,634	4,646
Total	<u>10,424</u>	<u>12,077</u>

24. Additional Voluntary Contributions

Scheme members have the option to make additional voluntary contributions to enhance their pension benefits. In accordance with regulation 4(2)(b) of the LGPS (Management and Investment of Funds) Regulations 2009, these AVC contributions are not included within the Pension Fund Accounts. These contributions are paid to the AVC provider directly by the employer and are invested separately from the Pension Fund, with either Equitable Life Assurance Company, Prudential Assurance Company or Standard Life Assurance Company. These amounts are included within the disclosure note figures below.

	Prudential		Standard Life		Equitable Life	
	2016-17 £000's	2015-16 £000's	2016-17 £000's	2015-16 £000's	2016-17 £000's	2015-16 £000's
Value at 1 April	6,371	6,235	2,049	2,061	628	782
Value at 31 March	7,591	6,371	2,373	2,049	614	628
Contributions paid	1,438	1,237	166	175	6	2

25. Related Party Transactions

The Kent Pension Fund is required to disclose material transactions with related parties, not disclosed elsewhere, in a note to the financial statements. During the year each member of the Kent County Council Superannuation Fund Committee is required to declare their interests at each meeting. None of the members of the Committee or senior officers undertook any material transactions with the Kent Pension Fund.

	2016-17 £000's	2015-16 £000's
Kent County Council is the largest single employer of members of the Pension Fund and during the year contributed:	67,989	66,968
A list of all contributing employers and amount of contributions received is included in the Fund's annual report available on the pension fund website at: www.kentpensionfund.co.uk		
Charges from Kent County Council to the Kent Pension Fund in respect of pension administration, governance arrangements, investment monitoring, legal and other services.	2,940	2,706
Year end balance due to Kent County Council arising out of transactions between Kent County Council and the Pension Fund	-2,731	-645

Key management personnel

The employees of Kent County Council who held key positions in the financial management of the Kent Pension Fund during 2016-17 were the Corporate Director of Finance, the Business Partner- Pension Fund, the Treasury and Investments Manager and the Pensions Manager. Details of officers' remuneration and members' allowances can be found in the accounts of Kent County Council under notes 6 and 7.

26. Contingent Liabilities and Contractual Commitments

Outstanding capital commitments (investments) as at 31 March 2017 totalled £102.3m (31 March 2016: £61.9m)

These commitments relate to outstanding call payments due on unquoted limited partnership funds held in private equity and infrastructure parts of the portfolio. The amounts 'called' by these funds are irregular in both size and timing over the life of each fund.

27. Contingent Assets

32 admitted body employers in the Kent Pension Fund hold insurance bonds to guard against the possibility of being unable to meet their pension obligations. These bonds are drawn in favour of the Fund and payment will only be triggered in the event of employer default.

Opinion on the Authority Financial statements

We have audited the financial statements of Kent County Council (the "Authority") for the year ended 31 March 2017 under the Local Audit and Accountability Act 2014 (the "Act"). The financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016-17.

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Act and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Corporate Director of Finance and auditor

As explained more fully in the Statement of Responsibilities, the Corporate Director of Finance is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016-17, which give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law, the Code of Audit Practice published by the National Audit Office on behalf of the Comptroller and Auditor General (the "Code of Audit Practice") and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Authority's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Corporate Director of Finance; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Narrative Report, and the Annual Governance Statement to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion:

- the financial statements present a true and fair view of the financial position of the Authority as at 31 March 2017 and of its expenditure and income for the year then ended; and
- the financial statements have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016-17 and applicable law.

Opinion on other matters

In our opinion, the other information published together with the audited financial statements in the Narrative Report, and the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the audited financial statements.

Matters on which we are required to report by exception

We are required to report to you if:

- in our opinion the Annual Governance Statement does not comply with the guidance included in 'Delivering Good Governance in Local Government: Framework (2016)' published by CIPFA and SOLACE; or
- we have reported a matter in the public interest under section 24 of the Act in the course of, or at the conclusion of the audit; or
- we have made a written recommendation to the Authority under section 24 of the Act in the course of, or at the conclusion of the audit; or
- we have exercised any other special powers of the auditor under the Act.

We have nothing to report in respect of the above matters.

Conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Respective responsibilities of the Authority and the auditor

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 20(1)(c) of the Act to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria issued by the Comptroller and Auditor General in November 2016, as to whether the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criteria as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether in all significant respects the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

Conclusion

On the basis of our work, having regard to the guidance on the specified criteria issued by the Comptroller and Auditor General in November 2016, we are satisfied that in all significant respects the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

Delay in certification of completion of the audit

We cannot formally conclude the audit and issue an audit certificate in accordance with the requirements of the Act and the Code of Audit Practice until we have completed the work necessary to issue our Whole of Government Accounts (WGA) Component Assurance statement for the Authority for the year ended 31 March 2017. We are satisfied that this work does not have a material effect on the financial statements or on our conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

We cannot formally conclude the audit and issue an audit certificate for the Authority for the year ended 31 March 2017 in accordance with the requirements of the Act and the Code of Audit Practice until we have completed our consideration of objections brought to our attention by local authority electors under Section 27 of the Act. We are satisfied that these matters do not have a material effect on the financial statements or on our conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

Paul Hughes

Paul Hughes
for and on behalf of Grant Thornton UK LLP, Appointed Auditor

Grant Thornton UK LLP
30 Finsbury Square
London
EC2P 2YU

27 July 2017

Opinion on the pension fund financial statements

We have audited the pension fund financial statements of Kent Superannuation Fund (the "Authority") for the year ended 31 March 2017 under the Local Audit and Accountability Act 2014 (the "Act"). The pension fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016-17.

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Act and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Independent Auditor's Report to the Members of Kent County Council

Respective responsibilities of the Corporate Director of Finance and auditor

As explained more fully in the Statement of Responsibilities, the Corporate Director of Finance is responsible for the preparation of the Authority's Statement of Accounts, which includes the pension fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016-17, which give a true and fair view. Our responsibility is to audit and express an opinion on the pension fund financial statements in accordance with applicable law, the Code of Audit Practice published by the National Audit Office on behalf of the Comptroller and Auditor General (the "Code of Audit Practice") and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the pension fund financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the pension fund's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Corporate Director of Finance; and the overall presentation of the pension fund financial statements. In addition, we read all the financial and non-financial information in the Authority's Statement of Accounts to identify material inconsistencies with the audited pension fund financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on the pension fund financial statements

In our opinion:

- the pension fund financial statements present a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2017 and of the amount and disposition at that date of the fund's assets and liabilities; and
- the pension fund financial statements have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016-17 and applicable law.

Opinion on other matters

In our opinion, the other information published together with the audited pension fund financial statements in the Authority's Statement of Accounts for the financial year for which the financial statements are prepared is consistent with the audited pension fund financial statements.

Elizabeth Jackson

Elizabeth Jackson

for and on behalf of Grant Thornton UK LLP, Appointed Auditor

Grant Thornton UK LLP

30 Finsbury Square

London

EC2P 2YU

27 July 2017

Scope of Responsibility

Kent County Council is responsible for ensuring that its business is conducted in accordance with the law and recognised standards of good practice and that public money is safeguarded and properly accounted for. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to economy, efficiency and effectiveness.

In discharging this overall responsibility, the Council is also responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of its functions, including the management of risk.

The Council has approved and adopted a Code of Corporate Governance, which is consistent with the principles of the CIPFA/SOLACE framework guidance: Delivering Good Governance in Local Government. The Annual Governance Statement (AGS) explains how the Council has complied with the Code and during the past year and also meets the requirements of regulation 4(3) of the Accounts and Audit Regulations 2011 in relation to the publication of a statement of internal control

Governance is about how the Council ensures it is doing the right things, in the right way, for the right people in a timely, inclusive, open, honest and accountable manner. It comprises the systems and processes, cultures and values by which the Council is directed and controlled. The Council has responsibility for conducting an annual review of the effectiveness of its governance framework, including the system of internal control.

All Corporate Directors have a range of duties to ensure that their directorates are run efficiently, effectively and with proper risk management and governance arrangements, including a sound system of control. As part of the AGS process, each Corporate Director is specifically required to confirm that this system is in place. They are also required to review internal controls to ensure they are adequate and effective taking into account the following:

- (i) Outcomes from risk assessment and evaluation
- (ii) Self-assessment of key service areas within the directorate
- (iii) Internal audit reports and results of follow ups regarding implementation of recommendations
- (iv) Outcomes from reviews of services by other bodies, including Inspectorates, external auditors, etc.
- (v) Linkage between business planning and the management of risk

Separate submissions are provided by the Statutory Officers (the Head of Paid Service, the Monitoring Officer and the Section 151 Officer, Director of Adult Social Services and Director of Children's Services) in respect of issues that they are aware of for the Council as a whole. Corporate Directors put in place an action plan for each issue detailed in their AGS submission as soon as that issue is identified. Their action plans must include:

- (i) an accountable officer
- (ii) a specific timescale
- (iii) the detailed action to be taken
- (iv) updates on progress throughout the year

In addition, the General Counsel completed the annual review of the Code of Corporate Governance during 2016-17. The Code of Corporate Governance is included at Appendix 10 of the Constitution. Initial changes and a process of modernizing the Council's arrangements as reflected in the Constitution was approved at the County Council meeting on 16 March 2017 and will continue through the coming financial year.

The Purpose of the Governance Framework

The governance framework comprises the systems and processes for the direction and control of the Council and its activities through which it accounts to, engages with and leads the community. It enables the Council to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

Annual Governance Statement

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to achievement of Kent County Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised, the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place within Kent County Council for the year ended 31 March 2017 and up to the date of approval of the annual report and accounts.

The Governance Framework

The Council sets out clearly its vision and purpose, with clarity on outcomes for residents. It engages with stakeholders to ensure robust public accountability through the following actions:

- (i) Focusing on the purpose of the Council and on outcomes for the community, and creating and implementing a Vision for the local area;
- (ii) Members and officers working together to achieve a common purpose with clearly defined functions and roles;
- (iii) Promoting values for the Council and demonstrating the values of good governance through upholding high standards of conduct and behaviour;
- (iv) Taking informed and transparent decisions which are subject to effective scrutiny, and managing risk;
- (v) Developing the capacity and capability of members and officers to be effective;
- (vi) Engaging with local people and other stakeholders to ensure robust public accountability.

The Council's governance environment is consistent with the six core principles of the CIPFA/SOLACE framework. For each principle we have described the Council's relevant governance mechanism and associated sources of assurance:

Principle	Description of Governance Mechanism	Assurances Received
1. Focusing on the purpose of the Council and on outcomes for the community and implementing a Vision for the local area : Exercising strategic leadership by developing and clearly communicating the Council's purpose and vision, and its intended outcomes for citizens and service users. Ensuring that users receive a high quality of service whether directly, or in partnership, or by commissioning. Ensuring the Council makes best use of resources, and that tax payers and service users receive excellent value for money.	<ul style="list-style-type: none"> • Develop and promote our purpose and vision to be used as a basis for corporate and service planning • Regularly review our vision for the local area and its impact on our governance and financial arrangements • Ensure that partnerships work to a common vision which all parties understand/agree • Publish annual reports communicating our activities and achievements, financial position and performance • Measure quality of service, and ensure availability of information needed to effectively review our service quality • Put in place effective procedures to identify and address failures in service delivery, including complaints and consultation mechanisms for our service users • Measure value for money, and ensure that we have the information needed to review value for money and performance effectively • Measure of the environmental impact of our policies, plans and decisions 	A quarterly performance report is published showing how our services are performing against key performance indicators. Externally reported data; Government Single Data list; and CIPFA benchmarking. Strategic and service data published online to enable residents to hold the Council to account. Internal Audit Plan linked to the overall objectives of the Council and the risks to their achievement. Employment appraisals linked to the Council's strategic objectives.

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
		<p>Results of consultations e.g. 'Your life, your well-being' – vision and strategy for adult social care; Mental Health Service – Promoting Independence, Local transport Plan 4, Waste Strategy, Kent Environment Strategy, Thanet Parkway Railway Station, Freight Action Plan for Kent, various school expansions and many others are set out on a dedicated web page.</p> <p>Attendance of staff and managers at engagement sessions.</p> <p>Staff and managers accessing information on KNet.</p> <p>The KCC Annual Complaints, Comments and Compliments Report is presented to Governance & Audit Committee each year.</p> <p>The KCC Environment Board, chaired by the Corporate Director Growth Environment & Transport, consists of representatives from all Directorates. This group receives regular updates on progress on the delivery of KCC's commitments in the KCC Environment Strategy. The group also shares, disseminates and promotes improvements in performance to ensure KCC's compliance with ISO14001. Information available on KNet.</p> <p>Various policies, procedures and other documentation are available on Kent:</p> <p>Vision for Kent 2012-2022; Facing the Challenge; Complaints & Feedback; Whistle Blowing Policy; Medium Term Financial Plan; Environment Policy; Equality Impact Assessment.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
<p>2.Members and officers working together to achieve a common purpose with clearly defined functions and roles</p> <p>Ensuring effective leadership throughout the Council and being clear about executive, non-executive and scrutiny functions/roles</p> <p>Ensuring that a constructive working relationship exists between Council Members and officers, and that the responsibilities of members and officers are carried out to a high standard</p> <p>Ensuring relationships between the Council and the public are clear so that each knows what to expect of each other</p>	<ul style="list-style-type: none"> • A clear statement of the respective roles and responsibilities of our executive, individual executive members, and the Scrutiny function, and our approach towards putting this into practice • A clear statement of the respective roles and responsibilities of our non-executive Members, Members generally, and our senior officers • A scheme of delegation and reserved powers within our Constitution, including a formal schedule of matters specifically reserved for collective decision of the Council, taking account of relevant legislation, to be monitored and revised as required • Making the Corporate Management Team responsible and accountable to the Council for all aspects of operational management • Protocols ensuring that the Leader and Chief Officers negotiate their respective roles and that a shared understanding of roles and objectives is maintained • Making the Section 151 Officer responsible to the Council for ensuring that appropriate advice is given on all financial matters, for keeping proper financial records and accounts, and for maintaining an effective system of internal financial control • Making the Monitoring Officer responsible to the Council for ensuring that agreed procedures are followed, and for ensuring compliance with all applicable statutes and regulations • Protocols to ensure effective communication between members and officers • Set out terms and conditions for remuneration of Members and officers, and an effective structure for managing the process, including an independent remuneration panel, and effective mechanisms for monitoring performance and service delivery • Ensuring that our vision, strategic plans, priorities and targets are developed through robust mechanisms, and in consultation with the local community and other key stakeholders, and that they are clearly articulated and disseminated • When working in partnership, ensuring that our Members are clear about their roles and responsibilities, both individually and collectively in relation to the partnership and to the Council, that there is clarity about the legal status of the partnership, and that representatives or organisations both understand and make clear to all other partners the extent of their authority to bind their organisation to partner decisions 	<p>Regular performance reporting to Cabinet Committees provides an overview for Members of Council performance against target levels.</p> <p>Regular reviews of the Constitution (including the Code of Corporate Governance) by the Monitoring Officer and Selection & Member Services Committee / full Council.</p> <p>The Selection and Member Services Committee monitors and recommends changes to the Constitution to Council.</p> <p>The roles and duties of the statutory officers are documented within the Constitution. The Head of Paid Service works with Members and Corporate Directors to deliver the Councils objectives.</p> <p>Internal Audit has concluded, overall, based on the scope and findings of work that it has performed and taking into account the individual strengths and areas for development identified, that substantial assurance can be given in relation to the County Council's corporate governance, risk management and internal control arrangements.</p> <p>County Council receives the Report from the Independent Member Remuneration Panel, established under the Local Authorities Regulations 2003, and annually considers the panel's proposed Members Allowances Scheme.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
		<p>The Director of Children's Services is responsible for education and children's social care in accordance with statutory guidance and the County Council's Accountability Protocol for the Director Children's Services and Lead Member for Children's Services as outlined in the Constitution.</p> <p>The Director of Public Health is responsible for ensuring that the County Council exercises its statutory public health functions as outlined in the Constitution.</p> <p>During the year three new Boards were implemented; Strategic Commissioning Board, the Commissioning Advisory Board and the Budget and Programme Delivery Board.</p> <p>The Strategic Commissioning Board, chaired by the Leader, provides a strategic oversight by Executive Members and senior professional officers of the analyse and plan stages of the strategic commissioning and project/programme management cycle, including oversight of options and strategic business case development.</p> <p>The Commissioning Advisory Board, provides non-executive member engagement and advice on the analyse and plan stages of the strategic commissioning cycle. This board meets on an informal and non-biased basis to support the Leader, Cabinet Members, Directors and commissioning officers on the development of options relating to the commissioning - service redesign or procurement of KCC services, prior to any necessary key decision.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
		<p>The Budget & Programme Delivery Board provides a strategic oversight by Executive Members and senior professional officers of the do and review stages of the strategic commissioning and project/programme cycle, including :</p> <ul style="list-style-type: none"> • Oversight of the annual budget development process and MTFP, including the performance, contract management, provider delivery and sustainability of significant commissioning and service redesign activity; • Ensuring performance improvement is delivered in priority areas and that appropriate service standards are maintained, including assessing the impact on key performance measures and outcomes of significant commissioning or in-house provision; • Considering the findings of evaluation reports on commissioning, procurement and project activity and ensuring that lessons learned are reflected in future practice. <p>The Strategic Commissioning Board, the Commissioning Advisory Board and the Budget and Programme Delivery Board all have working relationships with Corporate Board, Cabinet Committees and the ICT Board.</p> <p>Cabinet Committees have a wider remit in regards to key decisions, the policy and budgetary framework of the council, the performance management and customer experience of KCC services as set out in the KCC constitution.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
		During March 2017 Internal Audit completed the audit; Departmental Governance Review – Growth, Environment & Transport. The overall opinion is that the governance arrangements within the Directorate are Substantial and that the prospects for improvement are adequate.
3. Promoting values for the Council and demonstrating the values of good governance through upholding high standards of conduct and behaviour Ensuring Council members and officers exercise leadership by behaving in ways that exemplify high standards of conduct and effective governance Ensuring that organisational values are put into practice and are effective	<ul style="list-style-type: none"> • Ensure that our leadership sets a tone for the organisation by creating a climate of openness, accountability, integrity, support and respect • Ensure that standards of conduct and personal behaviour expected of our Members and officers, or work between our Members and officers, and between the Council, its partners and the community are defined and communicated through codes of conduct and protocols • Put in place arrangements to ensure that our Members and officers are not influenced by prejudice, bias or conflicts of interest in dealing with different stakeholders, and put in place appropriate processes to ensure that they continue to operate in practice • Maintain shared values including leadership values for both the Members and officers reflecting public expectations, and communicate these with our Members, officers, the community and partners • Put in place arrangements to ensure that systems and processes are designed in conformity with appropriate ethical standards, and monitor their continuing effectiveness in practice • Develop and maintain an effective ethical standards regime to ensure that high standards of conduct are embedded in our culture • Use our shared values to act as a guide for decision making, and as a basis for developing positive and trusting relationships within the Council • In pursuing the vision of a partnership, agree a set of values against which decision making and actions can be judged. Such values must be demonstrated by partners' behaviour both individually and collectively 	<p>General Counsel reports to the Corporate Management Team and Corporate Board and communications to all staff via K-Mail and Kent.</p> <p>Standards Committee minutes and decisions are available on KCC's website</p> <p>Minutes and decisions of all committees are observed by the General Counsel and/or Head of Democratic Services.</p> <p>Annual Performance Review for staff explicitly links to achievement of objectives, and demonstration of relevant values and behaviours.</p> <p>KCC's Equality Impact Assessments policy and guidance was updated in September 2016 and is available on the intranet.</p> <p>During the year there have not been any legal challenges to any Equalities Impact Assessments carried out, including those for the 2017-18 budget proposals.</p> <p>The Member training and development programme provides focus on, and assurance of, appropriate skills and capability.</p> <p>The numbers of staff grievances and appeals is low, especially given the amount of change happening within the organisation.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
		<p>The numbers of staff grievances and appeals remains very low considering the size of employer we are and especially given the amount of transformation throughout the organization. The authority has successfully defended the relatively small number of Employment Tribunal cases it has had in the last year.</p> <p>The Kent Code (the code of conduct for all employees) is available on the Council's intranet.</p> <p>The Council's Whistle Blowing Policy is available on the Council's intranet.</p>
<p>4. Taking informed and transparent decisions which are subject to scrutiny and managing risk :</p> <p>Being rigorous and transparent about how decisions are taken and listening and acting on the outcome of constructive scrutiny</p> <p>Having good quality information, advice and support to ensure that services are delivered effectively and are what the community wants/needs</p> <p>Ensuring that an effective risk management system is in place</p> <p>Using legal powers to the full benefit of citizens and communities in the local area</p>	<ul style="list-style-type: none"> • Develop and maintain an effective scrutiny function which encourages constructive challenge and enhances our performance overall, and that of any organization for which it is responsible • Develop and maintain open and effective mechanisms for documenting evidence for decisions and recording the criteria, rationale and considerations on which decisions are based • Put in place arrangements to safeguard Members and officers against conflicts of interest, and put in place appropriate processes to ensure that they continue to operate in practice • Develop and maintain an effective Governance & Audit Committee which is independent of the executive and scrutiny functions • Ensure that effective, transparent and accessible arrangements are in place for dealing with complaints • Ensure that those making decisions for the Council or its partnerships are provided with information that is fit for purpose (relevant, timely, and giving clear explanations of technical issues and their implications) • Ensure that professional advice on matters that have legal or financial implications is available and recorded well in advance of decision making and used appropriately 	<p>The Council has a Scrutiny Committee and a Health Overview and Scrutiny Committee with membership from the non-executive Members.</p> <p>Key decisions, and other significant decisions, are published in the Council's Forthcoming Executive Decision (FED) list.</p> <p>The Kent Code of Member conduct sets out the Member's obligations in relation to the registration and declaration of Disclosable Pecuniary Interests and other significant interests. Members receive training in relation to the relevant areas of the constitution.</p> <p>The Kent Code (the code of conduct for all employees), which is available on the intranet, sets out the staff's obligation to declare any interests, or commitments, which may conflict with KCC's interests.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
	<ul style="list-style-type: none"> • Ensure that risk management is embedded within our culture, with Members and officers at all levels recognizing that risk management is part of their role • Ensure that arrangements are in place for whistle-blowing to which officers and all those contracting with the Council have access • Recognise the limits of lawful action and observe both the specific requirements or legislation and the general responsibilities placed on local authorities by public law 	<p>The Governance & Audit Committee, which includes non-executive Members, meets regularly, independently of the scrutiny functions.</p> <p>The complaints procedure is available on KCC's website.</p> <p>Delegations are set out in the Council's Constitution. There is an Executive Scheme of Delegations in place.</p> <p>The Council's Risk Management Policy & Strategy is reviewed annually by the Governance & Audit Committee.</p> <p>CMT and Corporate Board have quarterly risk discussions, which encompasses the risks on the Directorate and Corporate Risk Registers.</p> <p>The Corporate Risk Register is reported to Governance & Audit Committee six monthly.</p> <p>Progress against mitigating actions for corporate risks is regularly monitored by CMT, Corporate Board and Cabinet.</p> <p>The Corporate Risk Register is underpinned by Directorate and Divisional (or service) risk registers that are also reviewed quarterly by Directorate DMT's.</p> <p>The authority's Whistleblowing Policy is available on the Intranet.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
<p>5. Developing the capacity and capability of Members and officers to be effective:</p> <p>Making sure that members and officers have the skills, knowledge, experience and resources they need to perform well in their roles</p> <p>Developing the capability of people with governance responsibilities and evaluating their performance, as individuals and as groups</p> <p>Encouraging new talent for membership of the Council so that best use can be made of individuals' skills and resources in balancing</p>	<ul style="list-style-type: none"> • Provide induction programmes tailored to individual needs, and regular opportunities for Members and officers to update their knowledge • Ensure that statutory officers have the skills, resources and support necessary to perform their roles effectively, and that these roles are understood throughout the Council • Assess the skills required by our Members and officers, and make a commitment to develop those skills to enable roles to be carried out effectively • Develop skills on a continuing basis to improve performance, including the ability to scrutinize and challenge and to recognize when outside expert advice is needed • Ensure the effective arrangements are in place for reviewing the performance of our executive, and of individual Members, and addressing any training or development needs • Ensure that there are effective arrangements designed to encourage individuals from all sections of the community to engage with, contribute to, and participate in the work of the Council, including putting themselves forward for election as Members of the Council • Ensure that career structures are in place for Members and officers, to encourage participation and development 	<p>The Kent Code of Member Conduct states that all Members should be aware of and regularly updated.</p> <p>There is a Member training and development programme which provides focus on, and assurance of, appropriate skills and capability. Member PDP's are in place</p> <p>A tailored Staff Induction programme is available for all new staff and existing staff who wish to update their knowledge.</p> <p>Annual Performance Review for staff explicitly links to achievement of objectives and identifies where knowledge and skills need to be updated.</p> <p>The majority of public meetings are webcast and available on the KCC's website.</p> <p>KCC's Workforce Planning Strategy 2015-2020 was published in August 2016 and is available on the intranet.</p> <p>KCC's Workforce Development Strategy 2017-2020 is due to be published in May 2017 and will be available on the intranet.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
<p>6. Engaging with local people and other stakeholders to ensure robust public accountability :</p> <p>Exercising leadership through a robust scrutiny function which effectively engages local people and all local institutional stakeholders, including partnerships, and develops constructive accountability relationships</p> <p>Taking an active and planned approach to dialogue with, and accountability to, the public to ensure effective/appropriate service delivery whether directly by the Council, in partnership or by commissioning</p> <p>Making best use of human resources by taking an active and planned approach to meet responsibility to staff</p>	<ul style="list-style-type: none"> • Making sure that the Council, all staff, and the community are clear about to whom the Council is accountable and for what • Consider those institutional stakeholders to whom the Council is accountable and assess the effectiveness of relationships and any changes required • Ensure clear channels of communication with all sections of the community and other stakeholders, with monitoring arrangements to ensure that they operate effectively • Hold meetings in public unless there are justifiable reasons for confidentiality • Ensure that there are arrangements enabling the Council to engage effectively with all sections of the community, recognising different priorities and establishing explicit processes for dealing with competing demands • Having a clear policy on what issues the Council will meaningfully consult on or engage with the public and service users about, including a feedback mechanism to demonstrate what has changed as a result • Publish an annual performance plan giving information on our vision, strategy, plans and financial statements as well as information about outcomes, achievements and the satisfaction of service users • Ensure that the Council is open and accessible to the community, service users and its staff, ensuring a commitment to openness and transparency in all dealings, including partnerships, subject only to specific circumstances where confidentiality is justified • Develop and maintain a clear policy on how our staff and their representatives are consulted and involved in decision making 	<p>KCC's Strategic Statement 2015-2020: Improving Opportunities, Improving Outcomes, is available on both the intranet and the Kent.Gov website.</p> <p>Annual Business Plans have been produced, and are available on KCC's website.</p> <p>The Complaints procedure is available on KCC's website.</p> <p>The staff Whistleblowing procedure is available on the authority's intranet.</p> <p>Kent Leaders group, consisting of the Leaders of all 14 Kent Authorities Councils, meets regularly.</p> <p>The Petitions procedure is available for the public to access.</p> <p>The list of Forthcoming Executive Decisions is available for the public to access.</p> <p>Kent County Council's Constitution is available for the public to access on KCC's website.</p> <p>A quarterly performance report is published on the KCC's website, and is available for the public to access.</p> <p>The authority's Data Protection Act Policy and procedures, the Freedom of Information Act Policy and procedures and the Environmental Information Regulations are all available on KCC's website for the public to access.</p>

Annual Governance Statement

Principle	Description of Governance Mechanism	Assurances Received
		<p>Results of consultations e.g. 'Your life, your well-being' – vision and strategy for adult social care; Mental Health Service – Promoting Independence, Local transport Plan 4, Waste Strategy, Kent Environment Strategy, Thanet Parkway Railway Station, Freight Action Plan for Kent, various school expansions and many others are set out on a dedicated web page.</p> <p>The “Increasing Opportunities, Improving Outcomes” – Strategic Statement Annual Report 2016 was published during the year. This first Annual Report demonstrates the progress we have made towards our 5 year vision over the previous 18 months.</p>

Review of Effectiveness

Every year, a return is submitted for each part of each Directorate (as well as by Statutory Officers) reviewing the effectiveness of its governance framework, including the system of internal control. Attached to each return is the appropriate evidence to support the statements in that return. The returns and their supporting evidence are the background information, in light of which the Corporate Director/Statutory Officer completes their Statement of Assurance.

The Returns cover each directorate's progress on implementing the actions/areas of improvement identified in the 2015-16 AGS. They also detail any new issues that have arisen since 1 April 2016, which have a significant impact on risk management or governance, including details of the sources used to identify such issues. Finally, they provide assurance that Corporate Directors have ensured compliance with the Constitution and Financial Regulations and whether any further actions/areas of improvement are required.

It is for each Corporate Director to decide the level of evidence that provides sufficient assurance that actions/improvements identified in the 2015-16 AGS have been implemented. In respect of all outstanding matters there is confirmation that a detailed action plan is in place, and the name of the responsible officer.

Elected Members have a role in maintaining and reviewing the effectiveness of the governance arrangements. They do this via the Governance and Audit Committee which has within its remit the role of ensuring the adequacy of the risk management and governance framework, and ensuring that these are embedded across the whole Council, that they are adequate for purpose and effectively and efficiently operated without any significant lapses. As part of the remit of the Scrutiny Committee, elected Members are able to review decisions made or action taken in relation to all Council function's or consider matters which affect the area of its residents. As part of this review they can look at governance and risk management aspects and make recommendations or report to the Executive or County Council. During the year Cabinet and the various Cabinet Committees receive and review regular reports relating to the performance of the Council's system of internal control, including the Strategic Risk Register, Revenue and Capital Budget Monitoring, Treasury Management and Core Monitoring (Performance and business plans).

Annual Governance Statement

Judgement and wording from Internal Audit and Counter Fraud Unit

Internal Audit has concluded, overall, based on the scope and findings of work that it has performed and taking into account the individual strengths and areas for development identified, that substantial assurance can be given in relation to the County Council's corporate governance, risk management and internal control arrangements.

In relation to internal controls, internal audit has concluded an overall substantial assurance over the control environment within the Council and its Directorate functions. This reflects a pattern of generally robust core support systems, with a number of exemplar areas identified. No incidences of material external or internal fraud or corruption have been detected or reported. Overall there has been an improvement in internal audit assurance levels compared to the previous year. Areas for further improvement have also been highlighted; more particularly the need to improve the monitoring of certain contracts; ensuring lessons are learnt from selected change programmes; that policies and procedures are consistently applied and enforced across the Council including its remote establishments. The Council has been receptive to addressing issues raised by Internal Audit and has achieved a good performance level in implementing agreed actions. This has been independently confirmed from the results of formal follow up work undertaken by the unit.

The Council confirms that its financial management arrangements conform with the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2010), as set out in the Application Note to Delivering Good Governance in Local Government: Framework.

Significant Governance Issues

A number of areas where key internal control still needed to be enhanced were identified in last year's statement, the following provides an update on actions taken during the past year.

Strategic Commissioning Approach

The County Council received a report in January 2017 recommending a new top tier post to deliver strategic commissioning support, this recommendation was endorsed. The recommendation responded to the acknowledgement that to fully recognise the benefits of being a Commissioning Authority a source of specialist professional strategic commissioning advice needed to be made available to all directorates. The inclusion of a joined up function and a new senior post within KCC's structure will drive value for money and deliver benefits to both partners and residents.

The first Annual Report on KCC's Strategic Statement "Increasing Opportunities, Improving Outcomes" was presented to full Council on 20th October 2016. The report contained specific references to the authority's commissioning and provider activity and how this is improving services for residents.

Devolution

The Annual Strategic Statement Report highlighted KCC's plan to continue to work with District Council partners to take a pragmatic approach to the devolution agenda. Should the government's position on directly elected Mayors change, Kent will be in a strong position to negotiate a devolution deal.

The authority's devolution position statement was reported to full Council in July 2016 and highlighted ongoing work across sub-county partnership around two tier working. Council noted the national context and the position taken by Kent Leaders not to submit a devolution bid at the current time given the impact of the EU referendum result.

Annual Governance Statement

The County Council will continue to closely monitor this agenda to identify future opportunities whilst recognising that mayoral combined authorities are unsuitable in two-tier county areas. There is an action within the Corporate Risk Register to ensure that continual engagement about devolution between KCC, district councils, other partners and government takes place as part of the 'future financial and operating environment for local government' risk.

Financial climate

Increased demand for services and reductions in funding continue to present a significant challenge for the County Council. The financial outlook from last year looks very much unchanged with the overall picture for local government spending showing "flat cash" until 2019/20. The bringing forward and slight increase in the iBCF is welcomed but is not the longer-term solution. Financial pressures associated with the number of UASC arriving in Kent have been relieved to a slight extent through the introduction of the National Transfer Scheme, funding for legacy issues does though continue to remain a concern.

Full Council agreed to raise an additional 2% social care council tax levy on 9th February 2017, this will raise an extra £11.9m specifically for social care services.

The authority's financial position continues to be closely monitored and formal monitoring reports are delivered to Cabinet and the Cabinet Committees, this ensures that there is a shared awareness of financial pressures and demand. The Corporate Management Team, staff and managers continue to evidence commitment to meeting the financial challenges faced by the authority.

Health and Social Care

Impact of pressure in the health sector - A paper was presented to members of the County Council on 16th March 2017 which set out the approach being taken to develop a Kent and Medway Sustainability and Transformation Plan.

KCC continues to work closely with Health partners on the development of the health Sustainability and Transformation Plans. The ongoing development and implementation of this will be critical to delivering integration that delivers both better services for the people of Kent and maximises the utilisation of available resources. This remains an area of both opportunity and risk for the council and 'health and social care integration' is monitored on the Corporate Risk Register alongside supporting controls and actions.

Mental Capacity Act and Deprivation of Liberty Safeguards

In 2016-17 the Corporate Management Team collectively received updates relating to the Mental Capacity Act and Deprivation of Liberty Safeguards. The Corporate Risk Register that was reported to the Governance and Audit Committee and periodically reviewed by CMT also details that the demand for DoLS assessments will be continually reviewed as part of the wider 'management of adult social care demand' risk.

Like all Social Services authorities, following the 2014 Cheshire West judgement KCC continues to be unable to meet the expanded DoLS assessment requirements. There is an adequate triage process in place with senior staff scrutinising every application on receipt and cases being prioritised using the nationally agreed ADASS screening tool. Additionally there is an active process to keep care homes informed and to prompt notification if individuals' situations change and their case needs to be reprioritised. Additionally KCC is sponsoring 7 staff to undertake the necessary training and these should become available in the summer of 2017. However there are currently an increasing numbers of screened non-priority applications which remain in triage.

We will continue to carefully monitor DoLS in light of our ability to meet the expanded assessment requirements. We also continue to monitor the potential legislative changes in this area arising from the recent considerations of the Law Commission which resulted in a report and draft bill being published by them on 13 March 2017.

Annual Governance Statement

Number of Unaccompanied Asylum Seeking Children (UASC) arriving in Kent – Following the very significant number of UASC who arrived in 2015/16, KCC has worked closely with the Home Office and the Department for Education as they set up a National Transfer Scheme. This is now working well and the process of managing new arrivals is working well. There does however remain a legacy issue which is not adequately funded by the Home Office. This is an unresolved pressure on the directorate budgets.

A review of the KCC Leaving Care service structure was undertaken in response the number of UASC who need to transition into the 18+ Care Leavers Service, the findings of and recommendations from the review were presented to the Children's Social Care & Health Cabinet Committee in January 2017. It was agreed that a new proposed structure should be put in place to respond to the 18+ UASC care leaving demand.

Social Welfare Case Law – Informed Consent

KCC's Legal Team have worked closely with Social Care to ensure that issues relating to informed consent are responded to effectively, this included measures to ensure that there is an appropriate level of engagement with parents about Section 20 consent.

In our respective capacities as Leader of the Council and capacity as Head of Paid Service (which includes chairing CMT which takes a regular review of risk and mitigations across the Authority as a whole), we have identified particular areas where key internal controls still need to be enhanced. These are as follows:

KCC's directorate and strategic commissioning structure

Kent County Council's new directorate and strategic commissioning structure came into effect in April 2017 and transition arrangements continue to be worked through. It is recognised that there is further detailed work to do to fully embed the new arrangements.

Work will continue at a corporate and service directorate level to take this forward. This will be managed and monitored by the Corporate Directors and the Strategic Commissioner.

Financial climate

A more detailed savings plan for years 2 and 3 of the MTP will be necessary in the future given the rising demand for services, rising costs, and difficulty in continually finding savings year-after-year. However, this may depend in part on the timing of the next Spending Review.

The Corporate Management Team and council's Officers will continue to respond to the financial challenges presented and are committed to delivering saving targets for 2017-18. The Council's financial position will continue to be reported to and considered at Cabinet. This will be monitored by the Corporate Director for Finance with the Corporate Management Team.

Traded Services/Alternative Delivery Vehicles

The authority now has a number of alternative delivery vehicles in place, each of which are at varying maturity levels in terms of trading. Whilst robust governance arrangements are in place and oversight is provided by the established Shareholder Board, it is important that the authority continues to rationalise its traded activity to ensure that benefits for Kent residents and synergies between entities are maximised. This is to be monitored by the General Counsel.

Social Care

Regulatory Inspections: CQC – From May 2017 the Care Quality Commission will have a new responsibility to inspect Adult Social Care Commissioning functions. With the move to a central commissioning function in KCC there will need to be greater clarity as to how the DASS's statutory responsibilities will be held and delivered. This will be monitored and reviewed by the Director of Adult Social Services, working across the Council.

Regulatory Inspections: Ofsted Joint Targeted Area Inspections – Ofsted have now introduced a new inspection regime which will cover services to children across multiple public bodies. This will test the council's and partners' ability to clearly work cohesively across their respective responsibilities. This will be monitored and reviewed by the Director of Children's Services, working across the Council.

Health integration – KCC continues to work closely with Health partners on the development of the health Sustainability and Transformation Plans. The ongoing development and implementation of this will be critical to delivering integration that delivers both better services for the people of Kent and maximises the utilisation of available resources. This remains an area of both opportunity and risk for the council. This will be monitored and reviewed by the Director of Adult Social Services, the Strategic Commissioner and the new Health Portfolio, and Cabinet Committee, established to improve visibility and engagement.

Resource Constraints – As well as managing the demographic pressure in social care, work is continuing with finance colleagues to achieve the required level of reduction in spend. Additional temporary funding for adult social care is welcome but will not itself provide a long term solution. Depending on future demand, resource constraints may affect the ability of the council to meet its statutory responsibilities on an ongoing basis. This will be monitored and reviewed by the Director of Adult Social Services and the Corporate Director for Finance.

Security

We will continue additional work to ensure that the authority's security arrangements are robust to respond to any change of threat level on a local or national basis, this will include cyber security considerations. This will be managed and monitored by the Director of Infrastructure.

We will, over the coming year, take appropriate action to address all of these matters. We are satisfied that these steps will address the need for improvements that were identified in our review of effectiveness and will monitor their implementation and operation as part of our next annual review.



Paul Carter
Leader
On behalf of Kent County Council



David Cockburn
Head of Paid Service

Glossary of terms

Agency

The provision of services by one local authority, on behalf of and reimbursed by the responsible local authority or central government.

Best Value Accounting

The system of local authority accounting and reporting has been modernised to meet the changed needs of modern local government particularly the duty to secure and demonstrate Best Value in the provision of services. The Service Reporting Code of Practice provides guidance on the content and presentation of costs of service activities.

Budget

A statement defining the Council's policy over a specified period and expressed in financial or other terms.

Capital expenditure

Expenditure on the provision and improvement of permanent assets such as land, buildings and roads.

Capital receipts

Money obtained on the sale of a capital asset.

Derivatives

A derivative is a contract that derives its value from the performance of an underlying entity. Common derivatives include forwards, futures, options and swaps.

Employee expenditure

The salaries and wages of employees together with national insurance, superannuation and all other pay-related allowances. Training expenses and professional fees are also included.

Fair value

The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Page 21 of the accounts provides clarification of level 2 and 3 inputs.

Government grants

Part of the cost of local government's services is paid for by central government from its own tax income. These grants are of two main types. Some (specific grants and supplementary grants) are for particular services such as Highways and Transportation. Others are in aid of local services generally.

Intangible Assets

Capital spend on items such as software licences and patents.

Local Authority Accounting Panel

The Local Authority Accounting Panel issues LAAP Bulletins to assist practitioners with the application of the requirements of the Code of Practice on Local Authority Accounting, Service Reporting Code of Practice and the Prudential Code.

Long-term debtors

Amounts due to Kent County Council where payment is to be made over a period of time in excess of one year.

Minimum Revenue Provision

The amount that the Council is required to charge to the revenue account each year to provide for the repayment of debt.

Net operating expenditure

This comprises all expenditure minus all income, other than the precept and transfers from reserves.

Glossary of terms

Non Delegated

Spend on Education Services which is not delegated to schools.

Precept

The levying of a rate by one authority which is collected by another. Kent County Council precepts upon the district councils collection funds for its income but some bodies, e.g. the Environment Agency, precept upon Kent County Council.

Public Works Loans Board

A government controlled agency that provides a source of borrowing for public authorities.

Related party transaction

A related party transaction is the transfer of assets or liabilities or the performance of services by, to or for a related party irrespective of whether a charge is made.

Revenue expenditure

Expenditure to meet the continuing cost of services including salaries, purchase of materials and capital financing charges.

Revenue expenditure funded from capital under statute (Refcus)

Refcus includes expenditure that has been treated as capital expenditure but does not lead to the acquisition by the Council of a tangible asset.

Specific grants

See 'government grants'.

Support service costs

The 'overhead' cost to Service Directorates of support services, such as architects, accountants and solicitors.

Unusable reserves

Those reserves that the Council is not able to utilise to provide a service.

Usable capital receipts

The proportion of the proceeds arising from the sale of fixed assets that can be used to finance capital expenditure.

Further information on the accounts can be obtained from the Chief Accountant (please call 03000 41 41 41).

This publication is available in alternative formats and can be explained in a range of languages. Please call 03000 41 41 41 or Text Relay 18001 03000 41 41 41.